



USTRANSCOM 2016 TRANSPORTER

January 2016

USTRANSCOM's top events of 2015



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Happy New Year!



Assumption of command

Above - Gen. Darren W. McDew and Secretary of Defense Ashton Carter stand at attention during the Aug. 26 assumption of command ceremony on the Scott Air Force Base parade field. *Photo by Bob Fehring, USTRANSCOM/PA* Right - Gen. Darren W. McDew, commander, USTRANSCOM, accepts the USTRANSCOM flag from Ashton Carter, Secretary of Defense, during the assumption of command ceremony August 26, on Scott Air Force Base, Illinois. *U.S. Air Force photo by Senior Airman Tristin English* See more events on Pages 4 and 5



Transport Isolation System rollout

Members of the local media and the military medical community gather for the Transport Isolation System rollout ceremony Jan. 23. Gen. Paul J. Selva (then commander US-TRANSCOM) introduced a new, innovative capability Jan. 23 that allows the Department of Defense to air transport multiple patients with highly infectious diseases. *See the February 2015 Transporter for the full story. Photo by Bob Fehring, USTRANSCOM/PA*



Welcome new ROK liaison

Lt. Col. Sunpil "Pil" Kim was welcomed by Maj. Gen. David Clarkson, USTRANSCOM chief of staff, Dec. 14, as the new Republic of Korea (ROK) Liaison Officer to USTRANSCOM. His last ROK Army assignment was as chief, Security and Mobilization Planning Branch at ROK TRANSCOM.

As ROK TRANSCOM's representative at USTRANSCOM, Lt. Col. Kim will coordinate on mutual activities between the two commands, such as Foreign Military Sales movements, exercising the US-ROK Mutual Airlift Support Agreement, and distinguished visitor visits from the ROK Military to USTRANSCOM or visits to ROK TRANSCOM from USTRANSCOM.

Lt. Col. Kim replaces Lt. Col. Jin Lee, who is returning home for his next assignment as commander, 602 Transportation Battalion in Chuncheon, ROK. *Photo by Bob Fehringer, USTRANSCOM/PA*

New Year: Same Remedies

By Chaplain Lt. Col. Trenton E. Lewis

There are many things that change on a daily basis. It is the certainty of daily change that is often the driving force behind why many of us get out of bed each day. Inherent in change is the anticipation of something better or more positive than the instant moment we live in, especially those moments that are harsh. George Benson's song "Everything Must Change" carries within its lyrics the notion of the positive outcome that change will usher into existence as long as one understands the nature of change.

And while positive outcomes may not occur as frequently as you like, the yin and yang or the concomitant presence of evil and good (Romans 7:21) with change is a consistency one can count on in life. For the nature of change is its yin and yang, its evil and good.

The yin and yang consistency of

change is ever present: summer turns to fall, fall turns to winter, and winter turns to spring. Year in and year out, each seasonal epoch serves its inherent purpose. In other words, seasons come and seasons go, nonetheless each season will yield changes that are different from its respective cycle of yesteryear. Within each seasonal epoch change takes place. This is the inference of the Ecclesiastes 1:9 (Common English Bible) passage, "Whatever has happened—that's what will happen again;" seasons come and seasons go; "whatever has occurred—that's what will occur again;" each season serves its inherent purpose. Ergo, "there is nothing new under the sun" as regard the cyclic rotation of seasons and the inherent purpose of each season.

No matter how each season unfolds its inherent purpose, our response to its yin and yang, evil and good sets us up to reap the most benefit. In the faith community, our dependence and reliance upon our dogma should inform our response to how we weath-

er the nature of change. In this New Year, I commend to you the need to return to your specific spiritual dogma to guide your response to change. This will ensure that you have a reliable foundational vantage point from which you may draw in order to safely navigate through the vicissitudes of life. This year and for years to come, it is from the tested and tried stories in your spiritual dogma that you will find remedies for the challenges that accompany your seasons of change.

The words from the Leaves of Gold compendium are most apropos here.

NEW YEAR

1. Face the New Year with the Old Book.
2. Face the New Needs with the Old Promises.
3. Face the New Problems with the Old Gospel.
4. Face the New Life with the Old Remedies.

Happy New Year to all and may your seasons of change be met with great expectations and fulfillment.

TRANSPORTER

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Commander
Gen. Darren W. McDew, USAF
Deputy Commander
Lt. Gen. Stephen R. Lyons, USA
Chief of Staff
Maj. Gen. David G. Clarkson, USA
Senior Enlisted Leader
Chief Master Sgt. William W. Turner, USAF



Chief of Public Affairs
Cmdr. David Nunnally, USN
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Teammate Spotlight:

Lt. Col. Mitchell J. Wisniewski III, JTRU

By Lisa Caldwell, TCPA

Army Lt. Col. Mitch Wisniewski, Active Guard Reserve, is the joint training officer for the command's Joint Transportation Reserve Unit (JTRU).

"I coordinate training of JTRU members as it pertains to various joint mission essential tasks for the directorates our reserve members support," said Wisniewski.

"Additionally, I help identify reserve resources to support exercises and operational watches for the Army Reserve Element, and report the JTRU and Joint Reserve Component readiness metrics to the director of operations and plans," he said.

Wisniewski is also the senior full-time support staff for the Army Reserve Element, responsible for administrative care of those soldiers.

A 19-year veteran, with 13 years in active federal service, Wisniewski came to USTRANSCOM in July 2014 as deputy Critical Infrastructure Program manager in the Force Protection division.

"My time there was during a period of transition, from an inward focus on the command itself to a view of the global risks to USTRANSCOM's operations through the mission assur-



Lt. Col. Mitchell J. Wisniewski III

ance perspective," said Wisniewski. "Helping forge the division's way-ahead was challenging but personally rewarding."

In his current job, Wisniewski said he enjoys working with the different services on fund allocation based on various authorities that exist for activation of our reserve forces.

"I've also collaborated with the Joint Enabling Capabilities Command J9 on reserve service funding,

ship Lean Applied Business Practices course and developed an innovative production utilization tracking system.

"This system challenged the current status quo of creating Estimated Time In Commission (ETICs) by introducing full transparency as well as incorporating lessons learned for future repairs," said U.S. Air Force Senior Master Sgt. Steven R. Holsinger, superintendent, 436th MXS.

The new tracking system challenges the old ways of tracking and scheduling aircraft maintenance by mapping each maintenance action, which has enabled better planning, more efficient resource management, and established standards. The procedure changes contributed to a 29-year high 81.3% mission capable rate for the C-5M Galaxy.

While these procedures were the product of the 436th MXS, they have shared their findings and procedures throughout the U.S. Air Force with hopes for additional time and money savings.

"This innovative aircraft tracking and scheduling progression has allowed us to take a critical look at our processes and recognize opportunities to meet present-day challenges while

allowing me to better understand their mission as a subordinate unit to USTRANSCOM," he said.

In January, Wisniewski takes on new opportunities as the Joint Reserve Component Directorate's (TCRA) joint requirements officer.

"Primarily, I'll manage Reserve Component (RC) support requests for the command, including initial oversight of the RC support request vetting system as part of the RC utilization committee," said Wisniewski. "Plus, I'll oversee reserve support to exercise response cells and emergent requirements developed by joint planning teams, and coordinate reserve matters for the JECC."

"Lt. Col. Wisniewski's in-depth experience with directorates within USTRANSCOM and reserve matters insights gained from previous assignments made him the premier choice as TCRA's joint requirements officer," said Col. Mark Colvis, TCRA Deputy Director and JTRU Deputy Commander. "While he'll continue to help with joint training duties and JTRU Army Reserve Element responsibilities until a replacement is named, we look forward to the energy and knowledge he'll bring to his new role."

Commander's Innovation Showcase Award

By Change Management Team

U.S. Air Force General Darren W. McDew, commander, U.S. Transportation Command, recently presented two Airmen of the 436th Maintenance Squadron's (MXS) Production Team, Dover Air Force Base, Delaware, with the Commander's Innovation Showcase award.

The 436th MXS team provides maintenance professionals for C-17 Globemaster III and C-5M Galaxy aircraft; the latter is the largest U.S. Air Force transport aircraft.

The production team authored two maintenance cross-tells to address C-5 non-mission capability issues; the first cross-tell established new cargo floor dent limitations, the second concerned sloping longeron repairs.

These two new cross-tell procedures save an estimated 776 non-mission capable hours annually.

In order to map, or track, the productiveness of the new processes, the team utilized skills learned through the University of Tennessee Leader-

maximizing productivity, ultimately improving Air Mobility Command's mission capability," said U.S. Air Force Maj. James A. Wall, commander, 436th MXS.



Gen. Darren W. McDew (left), commander, USTRANSCOM and Chief Master Sgt. William W. Turner (right), senior enlisted leader, USTRANSCOM present the Commander's Innovation Showcase Award to Senior Master Sgt. Steven R. Holsinger (second from left), and Master Sgt. Michael S. Wilhide (second from right), 436th Maintenance Squadron. Photo by Rob Wieland, USTRANSCOM/PA



USTRANSCOM holiday snapshots



Commander's Holiday Call and Social, Dec. 4, 2015

Photos by Bob Fehringer, USTRANSCOM/PA





The history and usage of the USTRANSCOM emblem

By Peg Nigra, TCRC

You've all seen it. But do you know how we got it or what it means? Do you know that the command has rules on the use of the command emblem and name? Do you know who's in charge of keeping the integrity of the emblem? Sometime in your career at USTRANSCOM you will run headlong into an emblem question. To avoid unnecessary pain and suffering, read on.

In 1987, our first commander in chief, General Duane H. Cassidy, sponsored an emblem contest for the newly established United States Transportation Command. Two winning designs were picked. These designs were given to the Army Institute of Heraldry, executive agent for all Department of Defense heraldry, to meld into one. The result was the winged sea horse superimposed on the globe and encircled by a compass rose.

The winged sea horse represents speed and transportation, the compass rose faith, the globe earth and travel, and the four stars the Services and the

rank of the commander. The emblem's colors are also symbolic: gold for wisdom, honor, and superiority; and blue for truth, loyalty, and peace. Finally, by borrowing the Joint Chiefs of Staff's gold and the Department of Defense's darker blue, the emblem emphasizes the command's unified status. Put this altogether and the emblem represents USTRANSCOM's mission to provide air, land, and sea transportation for the Department of Defense, both in time of peace and time of war.

USTRANSCOM Instruction (USTCI) 84-4, "Lineage, Honors, and Heraldry," goes into detail regarding who can use the command emblem, how to get permission to use it and the command's name, where to find electronic versions of the emblem, and the command policy on logos. Boiled down, the guidance is:

The USTRANSCOM Research Center (TCRC) is responsible for maintaining the integrity of the emblem.

Don't mess with the emblem. Don't change the colors. Don't split up the elements of the emblem. Don't make

any part of the emblem move.

You must have prior permission of the Chief of Staff, USTRANSCOM, to use the emblem and/or the command name for any project funded with personal or booster club funds. This includes distinctive coins (see USTRANSCOM Policy Directive 90-12), Senior Enlisted Group items, and items sold by booster clubs (See USTCI 84-4, Attachment 4). TCRC must be in the coordination chain for these projects to maintain the integrity of the emblem.

Only the commander, USTRANSCOM, may authorize changes to the command emblem or any exemption to policy.

Logos are not authorized.

No directorate, division, command support group office, or program management office is authorized an emblem different from the command emblem.

If you have any questions regarding the emblem or other information in USTCI 84-4, please contact me at 220-5807.

Vicksburg Campaign Staff Ride returned

By Peg Nigra, TCRC

Editor's note: Originally printed in the October 2015 Transporter

After a three-year hiatus due to budget cuts, the Vicksburg Campaign Staff Ride took place Aug. 25-28, 2015. Led by Dr. Jay H. Smith, Director, Research Center (TCRC), the group of 26 U.S. Transportation Command (USTRANSCOM), Air Mobility Command, Surface Deployment and Distribution Command, and Military Sealift Command military and civilian employees took the long bus ride to Vicksburg, Miss. to spend two days tramping the battlefields that made up the American Civil War's Vicksburg Campaign. Two professors from the Army's Combat Studies Institute at Ft. Leavenworth, Kan., handled the on-site instruction.

The Union victory at Vicksburg on July 4th, 1863, coincided with the more well-known Union victory at Gettysburg, Penn. Gettysburg, closer to the reporters and editors of the country's biggest newspapers, got the most press. Although not as well known or studied as the eastern campaigns of the Civil War, the victory at Vicksburg dealt a major blow to the Confederate cause. The Union Army and Navy collaboration to gain control of the Mississippi River was complete once the Confederate

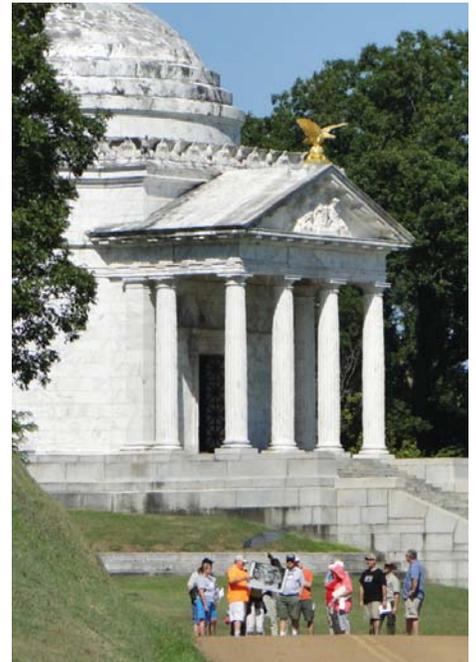
forces at Vicksburg surrendered. With the Union in charge of the river, the Confederacy was cut in two, isolating the Trans-Mississippi forces while the major artery for Northern commerce was restored.

A staff ride is a professional development exercise that involves extensive historical study of a battle, coupled with a visit to the battlefield itself to derive lessons from the past that are applicable to the present. Designed for government employees--officers, enlisted personnel, and civilians--with at least six months time remaining on station, participants should have an interest in military history, be willing to complete preparatory work, and contribute to the staff ride through role playing and a sense of adventure.

The Vicksburg Campaign raises issues at the strategic, operational, and tactical levels of war that are relevant to a joint logistics organization such as USTRANSCOM. It also offers case studies in leadership, planning, joint force operations, mobility, logistics, the impact of terrain, and risk assessment. The on-site portion of the staff ride involves two days walking the battlefields and discussing the action. An integration seminar on the final evening wraps up the staff ride.

An added treat was meeting Sid Champion V, the great-great grandson of Sid and Matilda Champion who settled in the Vicksburg area before the Civil War. The Champion House served as Gen. Ulysses Grant's headquarters and Champion Hill, also

known as "The Hill of Death," was the site of the largest engagement of the campaign. Mr. Champion provided a personal perspective on the battle and granted permission to access his property for the staff ride.



Dr. Curt King (yellow shirt, Combat Studies Institute, Ft. Leavenworth, Kansas), leads his staff ride group past the Illinois Memorial, dedicated in 1906 to the more than 36,000 Illinois soldiers who participated in the Vicksburg Campaign. *Photo by Jay Smith, TCRC*

Navy beats Army - at USTRANSCOM also



Above - U.S. Army Spec. Kenneth G. Hankins Jr., runs the ball during the annual USTRANSCOM Army vs. Navy football game Dec. 11, 2015. Below - Teams pose for a group photo after the game. Photos by Rob Wieland, USTRANSCOM/PA



U.S. Navy Lt. Cdr. DeMar Scott runs the ball during the annual USTRANSCOM Army vs. Navy football game Dec. 11, 2015, at the Scott Air Force Base James Sports Center football field. The hard fought contest resulted in a Navy victory over the Army, 33-21.



New public website is born

A team of USTRANSCOM professionals led by the Change Management staff undertook the daunting process of building new external web pages to replace the aged existing site. The team chosen to build the new website consisted of members from TCPA, TCAQ, TCJ3, TCJA, TCJ1, TCJ6, and the ERC.

While TCPA is responsible for the web page, TCJ6 is the webmaster and does all the development, design, and maintenance on the site and was the "heavy mover" for the project.

"The new design is more user friendly, allowing quick access to useful acquisition information," said Pamela Hall, director, Small Business, TCAQ.

The site was unveiled by Gen. Darren W. McDew, commander, USTRANSCOM with great success at the 2015 National Defense Transportation Association fall meeting to all our industry partners and military members who attended the event.

"With the first version out publicly," said Maj. Matt Gregory, deputy, TCPA, "we are preparing future upgrades that will include shipping estimate quotes, customer feedback, and better newcomer information."



Recognitions



Pinning Pops

Evan Weiner, 6, helps dad, Lt. Col. Kenneth Weiner, attach his new rank during a promotion ceremony Dec. 1. Photo by Bob Fehringer, USTRANSCOM/PA

Arrivals

Capt. Quentin McCart, TCJ2
Sgt. Tabatha Ragsdale, TCJ3
Sgt. Ariel Romero, TCJ3
Sgt. 1st Class Travis Britton, TCJ3
Col. Donald Absher, TCJ3
Maj. Leslie Forbes-Mariani, TCCS
Sgt. Michael Hendrix, TCJ3
Sgt. Zachary Eriksen, TCJ3
Daniel Derick, TCAC
Mary Beth Gaffney, TCAQ
Mitchell Johnson, TCJ1
Lauren Langhauser, TCAQ
Patrick Mally, TCAQ
Maureen Casey, TCJ6
Michael Trace, ERC
Randall Dexter, TCJ1
Julitssa Dye, JECC
Jennifer Knight, GPMRC
Tesla Palumbo, JECC
Gayle Sledge, JECC
Cmdr. Jack Parker, TCJ5/4
Petty Officer 2nd Class Christopher Abacon, JCSE
Petty Officer 1st Class Jessica Martinez, JCSE
Petty Officer 3rd class Kyle Faulk, TCJ3-DCS
Petty Officer 2nd Class Antonio Washington, TCJ3-DCS
Cynthia Bell, TCJ1
Eloice Calcagno, TCJ8
Cheryl Elliott, JECC
Steve King, TCJ6
Kristine Petrosky, TCJ1
Kendall Martin, TCJ1
Debra Watson, TCJ3
Phillip McGuinn, JECC
Joshua Kovich, TCAC

Departures

Spc. Amber West, TCSG
Lt. Col. Adalberto Paganfigueroa, TCJ3

Capt. Tony Zucca, TCJ3
Sgt. Jeffrey Trotter, TCJ3
Tech Sgt. Richard Davie, TCJ2
Lance Davidson, TCJ1
Irma Deimeke, TCJ8
Tracy Donald, TCJ6
Estrella Navarro, GPMRC
Lt. Heath Floray, TCJ2
Rear Adm. David Baucom, TCJ5/4
Cmdr. Marc Fryman, JECC
Cmdr. Kevin Quinn, TCSG
Petty Officer 1st Class Quantez Gurley, TCJ3-DCS
Cmdr. Stephen Motter, JECC
Evangeline Haney, TCJ1
Marjorie Korte, TCJ8
Monica Rodriguez, GPMRC
Senior Master Sgt. Veronica Younger, TCSG
Master Sgt. Elizabeth Dooley, TCCC

Promotions

Master Sgt. Andreana Carrington, TCJ5/4
Lt. Col. Kenneth Weiner, TCJ5
Maj. Lisa Cepero, TCJ6
Maj. Paul Scheglov, TCJ6
Master Sgt. Edna McCalla, JECC
Master Sgt. David Abshire, TCJ3
Master Sgt. Carlos Cortez, TCJ3
Tech. Sgt. Joshua Hall, JECC

Editor's note

Ranks of all services are written in the Associated Press Style format, which is the journalism standard for uniformity of printed material in any form of the news media.

We realize individual branches have their own style, but that is used for individual-service-oriented material.