



UNITED STATES TRANSPORTATION COMMAND TRANSPORTER

March 2016

USTRANSCOM remembers first commander

By U.S. Transportation Command Public Affairs and Research Center



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Scott AFB, Illinois
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Gen. Darren W. McDew, commander, U.S. Transportation Command, shared the news on the passing of Gen. Duane H. Cassidy, Feb. 8 at the age of 82, with members of the command in the following message:

It is with a heavy heart I must relay the news of the passing of one of my heroes, a true airlift legend and the "Father of USTRANSCOM," Gen. Duane H. Cassidy. He will be remembered as a husband, father, grandfather, friend to all and the man who built our great command. Our thoughts and prayers are with the Cassidy family - his wife Rosalie and children Michael, Susan, Diane and Patrick - during this time of mourning and grief.

Gen. Cassidy was the perfect leader to establish this command and his fingerprints endure today. He had a deep belief that TRANSCOM was exactly what this country needed, yet publicly he voiced a healthy criticism of the idea, stating, "The concept had been fraught with so many problems before...I was afraid it would come out as some kind of hybrid that wouldn't work." His critical voice ultimately led to the successful organization and capability this nation enjoys today.

When President Reagan nominated Gen. Cassidy to be the first commander in chief of USTRANSCOM, and the Senate confirmed him on July 1, 1987, he was already the commander in chief, Military Airlift Command (MAC), which meant he now wore two command hats. This arrangement set a precedent that endured until 2005.

Initially, Gen. Cassidy was skeptical of the efficacy of a unified transportation command, but soon realized that U.S. Transportation Command's mission as the Department of Defense's single manager for air, land, and sea transportation was the answer to a problem that had dogged DOD for 40 years: how can DOD effectively and efficiently sustain the warfighter and handle humanitarian crises?

Gen. Cassidy's first priority as USTRANSCOM commander was to gain credibility for the command from the other combatant commands. He did this



Gen. Duane H. Cassidy

by sending a high-ranking team around the world to ask what USTRANSCOM could do for them.

He also established relations with the chief executive officers and union leaders of the commercial transportation industry to find out what they could do for USTRANSCOM. The maritime industry especially needed shoring up. The command drafted a National Sealift Policy, the first ever, which President George H. W. Bush signed in 1989.

Gen. Cassidy also championed acquisition of the C-17 Globemaster III. Creating the prototype of the Global Transportation Network, an automated command and control and in-transit visibility system that integrated data from selected transportation information systems, was another priority.

By the time Gen. Cassidy retired in 1989, USTRANSCOM had grown from 98 military and civilian employees to 360 and was becoming a force in shaping airlift and sealift policy. As he departed, Gen. Cassidy said, "It is a privilege beyond belief to have been part of the United States Transportation Command at its inception."

After his retirement, Gen. Cassidy said "I am lazy enough to work hard in the right areas. I sometimes hate to go to bed. It's exciting to be awake."

See **Cassidy**, page 4

Memorial Wall ceremony

Gen. Darren W. McDew, commander, US-TRANSCOM, presides over a ceremony, Feb. 23, dedicating a plaque in memory of former J1 worker Terri Barbee. The plaque was added to the Memorial Wall which honors the memory of TRANSCOM workers who died either while working for the command or shortly after being medically retired. The event was attended by Barbee's friends, co-workers and family members. Photo by Bob Fehringer, USTRANSCOM/PA



Resiliency: Part one Hope and Faith

By Chaplain Maj. Leslie Forbes-Mariani

We all have a story. Some of us have a story of healing, some of sorrow. Our stories are shaped by our life experiences and faith. This is the first part of a story, a personal journey of resiliency, hope and faith in God.

Eighteen months ago I needed a second back surgery to remove the pins and rods installed in the first surgery eight years earlier. I was hopeful the surgery would relieve the pain in my back. After the surgery was complete I felt so much better.

Weeks of recovery and healing went by with anticipation of physical activity in the future, which in the past gave me pain. During this time I noticed my neck was sore. I thought I had a cold or some such thing. I did not want it to go into coughing fits as my back would not have tolerated the jerking. So I went to the doctor and



Chaplain Maj. Leslie Forbes-Mariani

after several tests I was told the words that cause fear in so many hearts, "the test came back positive you have cancer."

During the testing, I felt the Lord speak to my spirit that this would be cancer but not to worry. He would be with me. So when the results came back I was not surprised. I asked the doctor what we need to do next.

I had peace. The peace that passes

understanding from Philippians 4:4-7 "Always be joyful because you belong to the Lord. I will say it again. Be joyful! 5 Let everyone know how gentle you are. The Lord is coming soon. 6 Don't worry about anything. No matter what happens, tell God about everything. Ask and pray, and give thanks to him. 7 Then God's peace will watch over your hearts and your minds..." (NIRV).

This is what gave me the hope and encouragement I needed to face this trial. The doctor said surgery was needed to remove the cancer and my thyroid. When my family got the news we made a pact we were a team and together we would face this. My husband and boys agreed that if treatment made my hair fall out, all of them would cut their hair. We would all be bald together.

You might be facing a difficult time right now. Know you are not alone. God cares about your pain. He loves you and desires to be with you through it all. Turn to Him and ask for his peace, tell Him about everything.

TRANSPORTER

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Teammate Spotlight:

Command attorney is Air Force nominee for Federal award

By Lisa M. Caldwell, TCPA

Robert D. Bowers, Attorney (Contract/General) with the command's Office of the Staff Judge Advocate, is an Air Force nominee for the 2015 Arthur S. Flemming Award, Legal Achievement category.

According to the George Washington University's Trachtenberg School of Public Policy and Public Administration website (<http://tspppa.gwu.edu/arthur-s-flemming-awards>), the Flemming Awards were established in 1948 in honor of Arthur Flemming's commitment to public service throughout his distinguished career, which spanned seven decades and 11 presidencies.

The university and the Flemming Awards Commission annually recognize outstanding federal employees by presenting a total of 12 awards in five categories: Leadership and/or Management; Legal Achievement; Social Science, Clinical Trials and Translational Research; Applied Science and Engineering; and Basic Science.

"I nominated Bob for this award because of his exceptional performance assisting USTRANSCOM contract litigation and his aggressive defense of the command's acquisition actions across multiple forums, which kept critical warfighter support actions moving forward," said Richard Gates, command acquisition lawyer and Bowers' supervisor.

Among Bowers' responsibilities are



Robert D. Bowers

providing legal guidance and advocacy on all aspects of the command's acquisition programs and activities. He extends counsel to contracting officers, the contracting activity head, program managers, portfolio managers, project managers, and other personnel at all stages of the contracting cycle.

"Bob delivers a level of expertise typically found in more senior contract litigators," said Army Col. Michael Benjamin, USTRANSCOM Staff Judge Advocate. "His meticulous work and sharp analysis of the facts and law demonstrate the highest standards of legal service and make him an exemplary candidate for the

Flemming Award."

According to the award nomination, Bowers aided the Department of Justice's successful defense of a post-award bid protest of a contract for containerized and break-bulk cargo services to U.S. Naval Station Guantanamo Bay, Cuba. He presented a comprehensive record of the command's acquisition process and continues to aid the DOJ effort against the subsequent appeal.

The nomination also said Bowers' actions rendered quick settlement of a case involving an appeal by a sealift carrier challenging a contract officer's final decision. During the discovery process, he sorted the facts from unfounded assertions, saving the government's time and expense of a lengthy trial.

Additionally, the nomination said Bowers helped the DOJ respond to a multi-million dollar lawsuit after a fatal aircraft accident by reviewing hundreds of individual emails to screen for privileged and attorney-client documents.

"Thank you to my family, Colonel Benjamin, Mr. Gates and to the TCJA and AQ professionals, all of whom share in this success," said Bowers. "Without their help and support, this nomination would not have been worth the price of the paper it was written on."

The 2015 Flemming Award winners will be announced this spring.

Hawkins returns, briefly

Retired Command Sgt. Maj. Tomas R. Hawkins visited U.S. Transportation Command Feb. 16. Hawkins was the first Army command senior enlisted leader (SEL) for USTRANSCOM from Dec. 10, 2009 to Nov. 10, 2011. Before stepping in as the top enlisted leader for USTRANSCOM, Hawkins came from its Army service component, Surface Deployment and Distribution Command (SDDC), bringing 31 years of experience as a career Army transporter to the table.

Hawkins continued and expanded the programs of Air Force Chief Master Sgt. Kenneth McQuiston, USTRANSCOM's first senior enlisted leader, to educate the command's enlisted personnel on the meaning of "jointness," through the orchestration of Service 101 briefings and arranging for guest speakers to familiarize all personnel with other Service traditions, operations and uniforms.

He also hosted leader-led lunches for the enlisted members of the command to provide insight on the commander's guidance. All these programs were highly successful in instilling better understanding among the enlisted force of the command's vision and goals.

Photo by Neil Samson, USTRANSCOM/PA



Army Aviator to SDDC Chaplain

By Rob Wieland
Hq. SDDC Public Affairs

Military Surface Deployment and Distribution Command recently welcomed U.S. Army Chaplain Maj. Brian Tung as the new command chaplain.

While Tung was born in the United States, his father was born in Kirin, China, and fled that country with the assistance of U.S. Army Col. Bill Jenna. After arriving in the U.S., his father joined the Army as an enlisted soldier and became a naturalized citizen. Throughout this period of his father's life, Col. Jenna continued to provide help and mentorship.

Col. Jenna continued their friendship throughout the latter part of his 40-year Army career, and until he passed away in 1973.

"Col. Jenna and my father inspired me to become an Army officer," said Tung. "I wanted to serve this great nation."

A native of Newport News, Virginia, Tung graduated from the U.S. Military Academy at West Point, New York, in 1994, and began his career in Army Aviation as an OH-58 and later UH-60 Blackhawk pilot.

During what would be his last flying duties, Tung was assigned to Fort Campbell, Kentucky. It was during this assignment he met Chaplain Col. Scott McChrystal, who was the guest speaker at the National Prayer Breakfast.

"Chaplain Col. McChrystal was instrumental in my decision to follow my faith," said Tung. He explained the process he had to take and the fundamental duties and tasks of being an Army Chaplain.

During that time Tung had grown in his faith and attended services, activities, and Officer Christian Fellowship groups; this is where he made the commitment to become an Army chaplain.

"I always felt the desire to help others, and had a strong sense of faith," he continued, "I wanted to help



Chaplain Maj. Brian Tung, Military Surface Deployment and Distribution Command, provides the invocation during a recent SDDC event. Photo by Rob Wieland, SDDC/PA

soldiers and families, and inspire them in their life journey," said Tung.

After serving as a Functional Area 24 Telecommunications Systems Engineer in Indianapolis, Indiana, Tung answered the call to become a chaplain, resigned his commission, and was released from Active Duty in 2003 to attend seminary. He continued in Individual Ready Reserve (IRR) status throughout the three years of his seminary studies.

"It was a very difficult decision to resign my Army commission; after praying about it, it (becoming a chaplain) was what I was supposed to do," said Tung.

Tung was endorsed by the Assemblies of God, returned to active duty in 2007, and was assigned to the 5th Squadron, 1st Cavalry Regiment, 1st Stryker Brigade, Ft. Wainwright, Alaska, for his first chaplain duties.

"I've had many amazing experiences as a chaplain. The most rewarding aspect for me was being with loved ones of service members who have lost their lives. Being able to help the loved ones talk about the person they will never see again, and sharing spe-

cial moments with them is the most rewarding," said Tung.

On a more personal side, Tung is married to his wife Waterlily. They have three children: Daniel, Elijah, and Shekinah, who all enjoy music and swimming.

"My family and I are very active in swimming and very passionate about music," he said. Tung has been known to play the guitar, piano, and sing in the choir.

Future plans for Tung include continuing to follow the path the Lord has sent him on.

"I'm really excited to be here at SDDC. My goal is to faithfully serve all members of the command," said Tung.

Amongst his many duties, he will continue to be a professional military religious leader and professional military religious staff advisor to all SDDC service members and civilians.

Tung also looks forward to becoming more knowledgeable about SDDC-specific personnel programs so he can better advise and assist all surface warriors.

Cassidy, from page 1

When asked about Gen. Cassidy's continued impact on USTRANSCOM, McDew reflected, "He was an exceptionally rare leader, an officer whose legacy continues to influence nearly every decision we undertake in the Department of Defense's transportation, distribution, and sustainment enterprises."

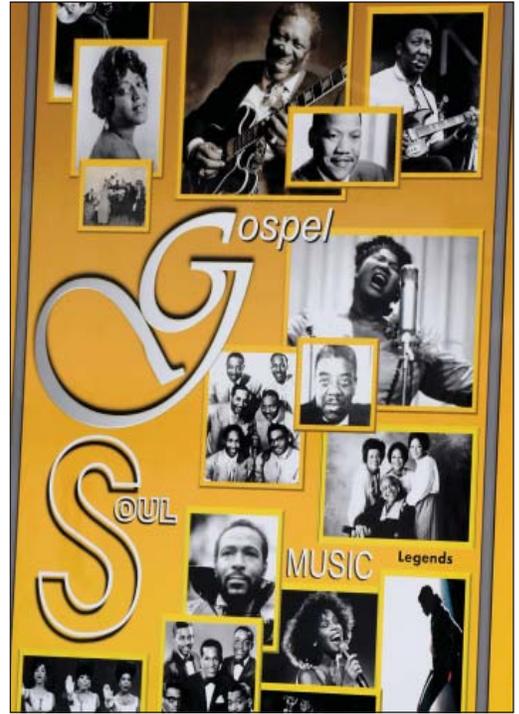
"Without General Cassidy's intuitive vision, particularly his deep understanding of the importance of enhancing our organic transportation

capabilities with the strength and depth of American industry, our nation would certainly not have achieved the successes we have realized in war and peace over the last three decades," said McDew.

"Sir, rest well," Gen. McDew wrote to the members of USTRANSCOM. "Your legacy thrives today in our U.S. Transportation Command, the command you built."



Gen. Duane H. Cassidy, far left, presides over the first USTRANSCOM staff meeting.



African-American History on display at TRANSCOM

By Andrea Sanderson, TCJ2
 Photos by Bob Fehring, TCPA

The J2 Diversity Team presented their award-winning African-American History (AAH) Observance display during the month of February.

This unique display depicts pictorial references and articles supporting each special interest week.

The most colorful display and crowd favorite is the Performing Arts, where albums, cassettes, 8-Tracks and 45 records are displayed.

All of the J2 Diversity Team contributed to the displays and participated in the presentations.

Additionally, Master Sgt. Monolito Brown, the equal opportunity advisor for SDDC, added to the display with unique African-American soldiers, airmen and African art statue presentation.

A display was presented every Wednesday during February on the 2nd floor breezeway and included science and education, performing arts, military, history, politics and sports and business.

The J2 Diversity Team: Team Lead Andrea Sanderson, Lt. Col. Tanya Harrison, Tracea Clemmons, Staff Sgt. Jennifer Bottom, Michael Coulson, Beth Callen and Oliver "OT" Tice.

Photos: Top left - A Tuskegee Airman statue; Top right - A display of Gospel and Soul musicians; Center left - OT Tice talks with Staff Sgt. Jennifer Bottom at the TCJ2 Diversity Team's Black History exhibit; Bottom left - Angelo Farrow, TCJ2, left, talks with display visitors; Below - Classic 45 RPM records.



TRANSCOM History

The legacy of Operations Desert Shield and Desert Storm

By Peg Nigra, TCRC

Feb. 28, 2016 marked the 25th anniversary of the end of Operation Desert Storm, the US-led allied effort to liberate Kuwait from Saddam Hussein's invading forces. Operations Desert Shield, the five and a half month buildup of forces in Southwest Asia that began in Aug. 1990, and Desert Storm that began Jan. 17, 1991, were the first big tests of US Transportation Command's (USTRANSCOM's) initial mission as the Department of Defense's single manager for air, land, and sea transportation during war-time.

USTRANSCOM was barely three years old when Iraq invaded Kuwait on Aug. 2, 1990. Air Force Gen. Hansford T. Johnson, USTRANSCOM's second commander-in-chief, activated the command's crisis action team two days later, setting into motion one of the largest movements of cargo and passengers in U.S. military history.

For the first time, the U.S. had a single command coordinate strategic deployment during a major military operation. Other firsts included the first major activation of the Ready Reserve Force on Aug. 10 and first activation of the Civil Reserve Air Fleet in its 39-year history on Aug. 17.

From Aug. 7, 1990 to Mar. 10, 1991, when redeployment of forces and equipment began, USTRANSCOM, its components, and commercial partners delivered over 9.6 million short tons of dry cargo and petroleum products and 503,478 passengers.

Army Gen. H. Norman Schwarzkopf, U.S. Central Command's commander-in-chief, called the task "daunting" and the result "spectacular." Chairman of the Joint Chiefs of Staff, Army Gen. Colin L. Powell, told Congress the mobility outcome had proven USTRANSCOM's worth. The



Gen. Hansford T. Johnson, commander-in-chief, Military Airlift Command and USTRANSCOM, meets vehicle maintenance personnel as he visits a base camp during Operation Desert Shield.

crisis had been the command's "graduation exercise," he said, and USTRANSCOM had "graduated magna cum laude."

It was an historic effort. The airlift surpassed the Berlin Airlift (1948-1949) after six weeks. In the first five months of Desert Shield, the number of cargo ships arriving in the Persian Gulf matched that of the 18-month-long allied convoy operations to Northern Russia during World War II. The first Persian Gulf War's airlift and sealift would not be matched until several years into Operations Enduring Freedom and Iraqi Freedom.

The problems encountered and overcome provided the necessary proof of what USTRANSCOM leaders knew all along: they needed the same roles, responsibilities, and authority in peace as in war. As a result of Operations Desert Shield and Desert Storm,

USTRANSCOM gained its peacetime single manager charter for air, land, and sea transportation in February 1992.

Lessons learned from Desert Shield/Storm contributed to the smoother success of Operations Enduring Freedom and Iraqi Freedom in 2001 to 2003. In the years between the Persian Gulf wars, USTRANSCOM worked with the Services, Congress, and commercial industry to acquire access to larger government-owned roll-on/roll-off ships and commercial sealift capacity, modernize existing aircraft platforms, increase the requirement for the versatile C-17, and, gain better in-transit visibility. Thanks to those lessons learned and new missions gained since 1992, the command has provided more timely and effective support to the warfighter.

Ask the Historian

By Peg Nigra

A.K. asked: I just found out TRANSCOM has a history office. What do you do?

Answer: We (meaning the Research Center, TCRC) do lots of things. We collect documents and attend meetings in order to maintain the history of the command, answer information requests, write studies, and win trivia contests.

No, scratch that last one, I'm terrible at trivia contests. We publish and hand out interviews with the commander, deputy commander, chief of staff, and senior enlisted leader. We are responsible for the art-

work and artifacts in the TRANSCOM buildings and the Transportation Plaza.

We have a small library of about 1,200 books that anyone can check out. The topics range from military history to leadership, biographies to quotation books. We are in charge of the TRANSCOM emblem and its use.

If you need a quiet place to read, TCRC is pretty darn quiet most of the time. Come visit us in room 134, Building 1900 East. You don't have to knock or swipe your badge, just come on in.

Got a burning question about USTRANSCOM history or the displays around the command? Ask the Historian by sending an email to margaret.j.nigra.civ@mail.mil

KC-46 tanker refuels F/A-18

By Kenji Thuloweit
412th Test Wing Public Affairs

EDWARDS AIR FORCE BASE, Calif. -- A U.S. Air Force and Boeing aircrew aboard the KC-46 tanker successfully refueled an F/A-18 fighter jet in flight Feb. 10.

The air refueling was the program's first using the KC-46's hose and drogue system. It took place in the skies over Washington state.

According to Boeing, the flight lasted more than four hours and the tanker's air refueling operator successfully transferred fuel to the F/A-18 at 20,000 feet.

The KC-46 will refuel aircraft using both its boom and hose and drogue systems. The boom allows the tanker to transfer up to 1,200 gallons of fuel per minute, while the plane's hose and drogue systems, located on both the plane's wing and centerline, enables the KC-46 to refuel smaller aircraft such as the F/A-18 with up to 400 gallons of fuel per minute, said the Boeing release.

F/A-18s are flown by both the U.S.



Photo by John Parker/Boeing

Navy and Marine Corps.

The KC-46 refueled an F-16 fighter from Edwards AFB using its air refueling boom Jan. 24.

The KC-46A Pegasus is intended to replace the Air Force's aging tanker fleet, which has been refueling aircraft for more than 50 years. With more refueling capacity and enhanced capabilities, improved efficiency and

increased capabilities for cargo and aeromedical evacuation, the KC-46A will provide aerial refueling support to the Air Force, Navy, and Marine Corps, as well as allied nation coalition aircraft.

The 412th Test Wing is the lead developmental test organization for the KC-46 Tanker Program.

The TRANSCOM Show features SDDC leaders

Maj. Gen. David G. Clarkson, chief of staff, USTRANSCOM, and Chief Master Sgt. William W. Turner, USTRANSCOM senior enlisted leader, interview Maj. Gen. Susan A. Davidson, Surface Deployment and Distribution Command commanding general, and Command Sgt. Maj. Kevin A. McKeller, SDDC command sergeant major, during the latest episode of "The TRANSCOM Show" Feb. 18.

The Feb. 18 edition of the show allowed senior leaders to engage USTRANSCOM's Army component key leaders and understand how they play a crucial role in our command's transportation and distribution enterprise. *Photo by Bob Fehringer, USTRANSCOM/PA*



Joint Meritorious Unit Award

Gen. Darren W. McDew, commander, USTRANSCOM, presented the service members and civilians of USTRANSCOM Feb. 11, 2016, with the Joint Meritorious Unit Award for exceptionally meritorious service. McDew attached the streamer denoting the command's achievement before an audience that represented the 118,000 men and women of USTRANSCOM's and its service components: Surface Deployment and Distribution Command (SDDC), U.S. Navy Military Sealift Command (MSC), and Air Mobility Command (AMC). *Photo by Neil Samson, USTRANSCOM/PA*

Recognitions

USTRANSCOM's 2015 Annual Award Winners



Petty Officer 3rd Class
Anthony Avalos, TCJ2

Junior Service Member
Petty Officer 3rd Class Anthony Avalos, TCJ2

Service Member
Staff Sgt. Carley Elsky, TCJ2

Senior Service Member
Master Sgt. Terrence Bottom, TCJ2

Color Guard Member
Petty Officer 1st Class Ameyer Adams, TCCS

Company Grade Officer
Capt. Regenal Howard, JECC

Field Grade Officer
Lt. Cmdr. Christopher Dudley, TCJ8

Civilian Category I
Daphne Cunningham, TCJ3

Civilian Category II
Brian Westerman, JECC

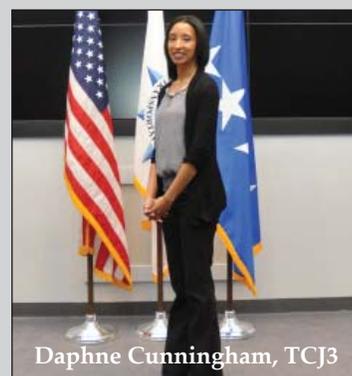
Civilian Category III
Mark Carlson, JECC

Volunteer
Tech. Sgt. Tymika Logan, JECC

Those not pictured were not at the award ceremony



Staff Sgt.
Carley Elsky, TCJ2



Daphne Cunningham, TCJ3



Master Sgt.
Terrence Bottom, TCJ2



Mark Carlson, JECC



Gen. Darren W. McDew presents
Color Guard member Petty Officer
1st Class Ameyer Adams with his
award. All photos by Neil Samson, US-
TRANSCOM/PA



Brian Westerman, JECC

Arrivals

Chief Petty Officer Jeremy Woodring, TCJ2
Petty Officer 2nd Class Rith Vuth, TCJ3
Sgt. Oscar Flores, TCJ3
Lt. Brielle Adamovich, JPSE

Departures

Lt. Cmdr. Robert Smith, TCJ2
Lt. Cmdr. Ashley Madison, JECC
Lt. Cmdr. Christopher Dixon, TCJ3
Maj. Christina Love, TCSG
Maj. John Syc, TCJ3
Master Sgt. Laura Stanton, JECC
Staff Sgt. Cicero Ferrer, JECC
Staff Sgt. Sheldon Semper-Henry, TCJ3
Sgt. 1st Class Wilhem Stevens, TCJ2
Chief Petty Officer John Christopher, JECC
Chief Petty Officer Alexander Nacis, TCJ3

Promotions

Staff Sgt. Samuel Mahoney to Technical Sergeant
Lt. Col. Fred Delacruz to Colonel
Maj. William Laase to Lieutenant Colonel

Editor's note

Ranks of all services are written in the Associated Press Style format, which is the journalism standard for uniformity of printed material in any form of the news media.

We realize individual branches have their own style, but that is used for individual-service-oriented material.

