

November 2014



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Veterans Day  
Nov. 11

Scott AFB, Illinois  
Vol. 15, No. 1

Gen. Paul Selva, commander, USTRANSCOM, dedicates the Memorial Wall in memory of employees who died while working at USTRANSCOM or shortly after being medically retired. *Photo by Bob Fehring, USTRANSCOM/PA*



## Gen. Selva dedicates Memorial Wall

By USTRANSCOM/PA

Gen. Paul Selva, commander, USTRANSCOM, dedicated the Memorial Wall in memory of employees who died while working at USTRANSCOM or shortly after being medically retired.

The wall, located in USTRANSCOM's Building 1900 East near the entrance to the second floor breezeway, started as an idea conceived by Peg Nigra, USTRANSCOM staff historian.

During the brief, somber ceremony Selva thanked Nigra and all who worked on the memorial.

"(Thank you) for giving us a way to remember all of our teammates who are no longer with us," Selva said. "There's a poet and broadcaster who has basically said the choices we make during our life define the legacy we leave."

The memorial was developed by a committee headed by USTRANSCOM's Chief of Staff Army Maj. Gen. David H. Clarkson and his deputy, Jay Stocks. Also on the committee were representatives from the Staff Judge Advocate's office and offices of the Chaplain, Public Affairs, Protocol, Research Center, and Facilities Management/Safety.

"People want to remember their co-workers, their friends who have passed away," Nigra said. "In the past, we've informally dedicated conference rooms in the memory of a deceased co-worker.

"That can get complicated," Nigra continued. "The Memorial Wall is a simple but moving way to honor the memory of our friends. There is a new policy directive, PD 90-27, that outlines the steps to put a plaque on the wall. The process is simple and respectful."



## New USTRANSCOM IG team

Left to right, Deborah Anthony, Chief Petty Officer Deirdra Battle, Capt. Anthony Lesperance, Col. Kathryn Russel, and Master Sgt. Jason Lowe

See P2



## Happy 239th birthday

Members of the USTRANSCOM Navy element celebrated their service's 239th birthday Oct. 9 (actual birthday is Oct. 13) at the command at Scott Air Force Base, Illinois where more than 120 U.S. Navy men and women serve.

Pictured here cutting the traditional birthday cake are, from left to right: Rear Adm. David F. Baucom, director, Strategy, Capabilities, Policy, and Logistics; Vice Adm. William A. Brown, deputy commander USTRANSCOM; Petty Officer 2nd Class Carleigh Cook, youngest Navy member present; Capt. David Street, oldest Navy member present; Capt. David H. McAllister, director of Intelligence and Chief Petty Officer Thomas A. Buelow Jr. Photo by Bob Fehringer, USTRANSCOM/PA

## Healthy lifestyle

By Erin Strausbaugh, TCJ1

The "Scott AFB Health and Wellness Center" has officially changed its name to the "Scott AFB Health Promotion Office." They will continue to offer great classes, events, and programs as they focus on promoting

a healthy lifestyle.

With the holidays quickly approaching, their team would like to challenge you to join their upcoming program -- the Maintain Campaign! The concept is very simple. You weigh in at the Health Promotions Classroom the week before Thanksgiving (Nov. 17-25) and then again the second week of January (Jan. 5-9).

If you did not gain any weight, you get a great prize! The classroom is located on the second floor of the Fitness Center and weigh-ins can be done from 0800-1600. This is a great program designed to motivate you to be a little more health-conscious throughout the holidays! Call the Health Promotion Office at 256-7139 for additional information."

## New USTRANSCOM IG team continued from P1

USTRANSCOM has a well-established Inspector General Program that allows you to obtain fair, unbiased assistance when you have a problem. This program is addressed in USTRANSCOM Policy Directive 90-1, Functions of the Inspector General. This policy directive describes how to use the IG process to resolve your issue. You may contact the

IG at any level without notifying your chain of command. No one can prohibit your access to the IG or take actions against you for seeking assistance through the IG. However, experience has demonstrated that commanders and supervisors can often times resolve issues more quickly. For this reason, we encourage you to discuss your problem with your supervisor or commander before contacting the IG.

## Suggestion box

Got an idea for a story or photos? Have information you'd like to share with the rest of USTRANSCOM?

Call 220-4812 or email: [transcom-pa@mail.mil](mailto:transcom-pa@mail.mil)

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An electronic version is available at:  
<http://www.transcom.mil/documents/transporter/transporter.pdf>

# Transcom widens logistics pipeline in Ebola fight

By USTRANSCOM/PA

SCOTT AIR FORCE BASE, Ill, Oct. 17, 2014 – U.S. Transportation Command Joint Task Force-Port Opening teams are widening the pipeline necessary to move forces, humanitarian aid, medical supplies and portable hospitals into Liberia in support of the U.S. government’s response to the outbreak of Ebola in West Africa, TRANSCOM officials reported.

It marks the first time TRANSCOM has deployed multiple JTF-POs in support of a geographic combatant command, officials said.

Working mostly in the background as part of Operation United Assistance, airmen from the 817th Contingency Response Group, Joint Base McGuire-Dix-Lakehurst, N.J., and soldiers from the 688th Rapid Port Opening Element, Joint Base Langley-Eustis, Va., are handling airfield operations at Roberts International Airport, Monrovia, Liberia.

In addition, Air National Guard members from the 123rd Contingency Response Group, Louisville, Ky., and soldiers from the 689th Rapid Port Opening Element, Joint Base Langley-Eustis, are operating an intermediate staging base at Leopold Sedar Senghor International Airport, Dakar, Senegal.

## Deployment demonstrates command’s unique capabilities

TRANSCOM officials said the deployment was a true demonstration of the command’s unique capabilities covering rapid assessment, port opening and initial operations.

“Once U.S. Africa Command requested we assist with assessing strategic ports in West Africa, we rapidly planned with our transportation components, Air Mobility Command and Military Surface Deployment and Distribution Command, and alerted our forces,” said Air Force Maj. Gen. Rowayne A. Schatz Jr., TRANSCOM’s director of operations and plans.

Within 12 hours a joint assessment team was ready to deploy with its



**A C-17 arrives in Liberia in September with the first shipment of increased U.S. military equipment and personnel for the anti-Ebola fight.** Photo by Embassy of the United States of America, Monrovia, Liberia

equipment. Flying by C-17 aircraft, the team arrived in Monrovia a few days later.

“When we had a similar request come in for the airfield at Dakar, the second set of ready forces stepped up to the plate and we had that assessment team on the ground within 96 hours,” Schatz said.

## Assessment teams move rapidly

Each joint assessment team rapidly evaluated airfield suitability for missions and reported their findings to operational planners at U.S. Africa Command and TRANSCOM.

Immediately, additional JTF-PO forces deployed to “open” the airfields to military traffic, as well as establish airfield operations and initial surface distribution capability.

Within the initial two weeks, TRANSCOM deployed 177 JTF-PO forces and equipment to Monrovia and Dakar to receive, stage, and conduct initial cargo clearance on behalf of the joint forces commander, the U.S. Agency for International Development, and partner nations. To date, they have successfully handled 90 airlift missions, including moving Air Force Expeditionary Medical Support Systems and critical supplies.

“Our JTF-PO teams provide a key link in the global mobility chain, flowing vital equipment and supplies into the affected regions to build

their capacity to deal with the devastating effects of EVD,” said Marine Corps Col. Andrew Reagan, chief of TRANSCOM’s East Division, which leads TRANSCOM support for the operation.

## Working with other organizations

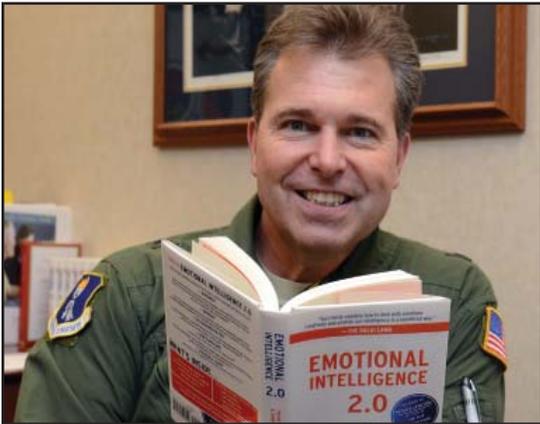
“We work with many other military, government and civilian organizations to get the job done,” Reagan said.

Each JTF-PO commander and his team coordinate daily with AF-RICOM, host-nation airfield personnel, the joint forces commander, U.S. embassy officials, USAID representatives and deployment teams from the Defense Logistics Agency to manage priorities and conduct operations safely. In Dakar, the JTF-PO has the additional opportunity to work with French, British and coalition partners.

As initial response forces, JTF-PO deployments last about 60 days to give the supported combatant command time to transition operations to follow-on forces.

“I am extremely proud of our JTF-PO forces and the unique capability they bring to a combatant commander faced with an unexpected contingency or humanitarian response, as we have for OUA,” Schatz said. “We help set the conditions for success.”





Brig. Gen. John Michel, USTRANSCOM, chief, Change and Learning Strategy, displays a copy of Emotional Intelligence 2.0, Jan. 21, 2013, in preparation for workshops on the subject that will be held in the command. Photo by Bob Fehring, USTRANSCOM/PA



U.S. Army Gen. Martin E. Dempsey, chairman of the Joint Chiefs of Staff, fist-bumps Jack Cain, grandson of U.S. Air Force Gen. William Fraser III, while attending the USTRANSCOM change-of-command ceremony at Scott Air Force Base, Ill., May 5, 2014. Photo by Bob Fehring, USTRANSCOM/PA



Pat Smith watches as members of the USTRANSCOM Color Guard perform a flag folding ceremony June 1, 2012, during Smith's retirement ceremony. Smith ended a career of more than 50 years in federal service. Photo by Bob Fehring, USTRANSCOM/PA



Members of the USTRANSCOM Navy element render honors, May 10, 2012, as a contract aircraft containing the remains of U.S. Navy Lt. Christopher E. Mosko, who was killed in combat operations in Afghanistan April 26, arrives at Scott Air Force Base, Illinois. The aircraft was making a refueling stop at Scott when the group of more than 40 Navy and Air Force men and women assembled on the flight line to honor a fallen comrade. Photo by Bob Fehring, USTRANSCOM/PA



Dr. Condoleezza Rice prepares to address a packed USTRANSCOM Seay auditorium Nov. 11, 2011, Veterans Day. Rice was at the command to thank veterans and their families for their service to the country. Photo by Bob Fehring, USTRANSCOM/PA

# While we were away

USTRANSCOM did not stand still. Pictured on these pages are just a few of the historical and day-to-day events that occurred over the past three years.



Gen. Paul J. Selva accepts the USTRANSCOM guidon from Chuck Hagel, Secretary of Defense, during the USTRANSCOM change of command ceremony May 5, 2014, Scott Air Force Base, Illinois. *U.S. Air Force photo/Senior Airman Divine Cox*



Severe weather dumped more than 4-3/4 inches of rain in five hours on Scott Air Force Base, Illinois. April 18, 2013. Base roads got congested when unit leaders granted early release of workers, due to deteriorating driving conditions and power outages. Roads were clear by 4 p.m. Pictured here, flood water rises in the parking lot of Building 1900 West on Scott Air Force Base, Illinois, during monsoon-like rains April 18. *Photo by Bob Fehring, USTRANSCOM/PA*



Ray Forcier, team lead for training and education at USTRANSCOM, conducts a focus group May 14, 2014, during the competency assessment tool development phase of the HCD program. *Photo by Bob Fehring, USTRANSCOM/PA*



David Martin, CBS News National Security Correspondent, listens to Col. Robert Brisson, USTRANSCOM Operations and Plans directorate, May 31, 2012, during the taping of a CBS News segment in the Fusion Center. *Photo by Bob Fehring, USTRANSCOM/PA*

# USTRANSCOM history

By Peg Nigra, TCRC

October was U.S. Transportation Command's birthday month. To commemorate its 27th year as the single manager for Department of Defense transportation in peace and in war, this is the first in a series of articles on the history and evolution of the command.

## 1978-1987

*Fall 1978: The Soviet Union launches a fast-breaking attack across Western Europe. Within weeks, hundreds of thousands of Allied troops are dead. The logistical chain is unable to supply them with the necessary ammunition and supplies to sustain an attack. The Department of Defense cannot locate the more than 300,000 soldiers deployment plans call for. There are no medical facilities overseas and the wounded have to be transported back to the U.S. for treatment.*

Fortunately for everyone concerned, this scenario was the result of command post exercise Nifty Nugget, the first test of government-wide mobilization since World War II, and not a real event. The Joint Chiefs of Staff sought to fix the problems uncovered by Nifty Nugget with the establishment of the Joint Deployment Agency at MacDill Air Force Base, Florida, in 1979. Established to improve U.S. force projection capability, JDA had many successes during its eight years, but, in the end, did not have the authorities needed to fulfill its mission.

In 1986, President Ronald Reagan's Blue Ribbon Commission on Defense Management recommended that "the Secretary of Defense should establish a single unified command to integrate global air, land, and sea transport." A major stumbling block to such an action was section 1110 of the 1983 Department of Defense Authorization Act that prohibited consolidating functions of military transportation commands.

In October 1986, the legal roadblock disappeared after Congress passed the Goldwaters-Nichols Department of Defense Reorganization



Gen. Duane H. Cassidy

Act of 1986, which, among other things, repealed "the prohibition against consolidating functions of the transportation commands."

After nearly two years of committees, steering groups, and briefings, Chairman of the Joint Chiefs of Staff Admiral William J. Crowe, Jr., negotiated an agreement between the services to accept the new unified transportation command.

Events moved quickly after that. In January 1987, Gen. Duane H. Cassidy, Military Airlift Command commander in chief and selected to be dual-hatted as the new command's commander, named the new organization the U.S. Transportation Command. In February, Cassidy began to assemble his USTRANSCOM

team. On March 12, the acting CJCS, Gen. Robert T. Herres, signed the implementation plan, and on April 10, Secretary of Defense Weinberger approved it. As approved, the implementation plan gave USTRANSCOM only wartime responsibilities. President Reagan ordered the establishment of the command on April 18. On July 1, 1987, Congress confirmed Cassidy as commander in chief, USTRANSCOM.

USTRANSCOM formally celebrated its activation on Oct. 1, 1987. At a dinner the night before the activation ceremony, Cassidy summed up the importance and uniqueness of the new command, saying, "We indeed are going to have a transportation command that will do what we should have done many, many years ago...When they compare the U.S. Transportation Command to anything else, there is nothing else to compare it to."

*Check the December issue for the next installment of the command's history, "USTRANSCOM 1987-1989: The Cassidy Years,"*

*Got a question about USTRANSCOM history? Ask the Historian, starting in December also. Send questions to [transcom.scott.tcrc.mbx.director@mail.mil](mailto:transcom.scott.tcrc.mbx.director@mail.mil)*



USTRANSCOM's first home on Scott AFB. Photo by Bob Fehringer

## SEL has front-row seat

By Chief Master Sgt. William W. Turner

Well, I am now six months in the seat as your senior enlisted lead, and what an incredible ride it has been so far.

Like Phil Robertson likes to say, I am "Happy, happy, happy" to serve alongside you in this great command. But, I am also proud, proud, proud! I am proud of your dedication, your commitment, your innovation, your collaboration, your aptitude, your passion, your compassion, and your laser focus on ensuring our customers receive the support they need, when, where, and how they need it.

It is amazing to witness the collective efforts of the USTRANSCOM team as you work together to achieve



mission success.

I am humbled and honored by the accolades I receive on your behalf. In fact, just this morning I received a call from the U.S. Central Command-Senior Enlisted Leader, Command Sgt. Maj. Chris Greca, generously complimenting me on the incredible support USTRANSCOM provides to USCENTCOM.

I receive similar comments all the time, in every senior leader engagement and forum I attend.

Operationally, it's easy to draw a direct line depicting how our J-3 team works to execute our global mission. However, the support we give to other combatant commands is anything but linear or isolated to one directorate. In fact, it's quite the opposite.

It takes the collaborative efforts of the entire USTRANSCOM team, to include our components, subordinate commands, other defense agencies, as well as our interagency teammates, to execute our global mission.

The most recent example of your

collective work is unmistakable in USAFRICOM's mission to support the response to the Ebola epidemic in West Africa, Operation United Assistance. We have synchronized and synthesized efforts from all our components to set the conditions for success as the larger force begins making their way into West Africa.

Our valiant warriors from Air Mobility Command, Military Surface Deployment and Distribution Command, Military Sealift Command, and Joint Enabling Capabilities Command are energized and have moved out in earnest to ensure mission success.

As your command senior enlisted leader, I have a front row seat to the greatest show on earth, and let me tell you, I am humbled and honored to watch all of you in action. Many thanks to you and your families for all you do to ensure our success as the DOD provider of choice for transportation and enabling capabilities. I am proud, proud, proud of our great team.



## AQ exceeds CFC goal

Gen. Paul J. Selva, USTRANSCOM commander, congratulates members of the TCAQ directorate who exceeded their Combined Federal Campaign annual goal in the first week of the drive, with donations totaling over \$40,000. Cmdr. Paige Sherman and Tech. Sgt. Andreana Carrington are the command CFC representatives. The CFC drive started on Sept. 23 and will continue until Nov. 18. Photo by Maj. Matt Gregory, USTRANSCOM/PA

## Facilities Corner

We have a number of projects planned over this next year in order to provide adequate and safe facilities for USTRANSCOM workers to perform the mission.

Projects include:

- Replacing potable water pumps in Building 1900E
- Building a new parking lot next to Building 1900W
- Repairing (siding, gutters, roof leaks etc) and painting the exterior of Building 1961
- Installing a new air conditioning plant servicing the south side of Building 1961
- Replacing the carpeting in TCAQ-PMO offices in Building 1990
- Painting in Buildings 1900, 1961, and 1990
- Renovating the 2nd Floor Building 1990 to accommodate TCSG and AMC /SG
- Overhauling the elevators in Building 1900E
- Upgrading our security camera systems
- Repairing the handicapped entrances to Building 1900W

Over the course of this year further updates on the progress of these projects will be provided in this column.



# Recognitions



Capt. (retired) Jay Stocks, USTRANSCOM assistant chief of staff, reenlists Petty Officer 2nd Class Benjamin Norris Oct. 2 at Scott Lake. Photo by Bob Fehring, US-TRANSCOM/PA

## Flag officer assignment

On Oct. 17, the Secretary of the Navy Ray Mabus and Chief of Naval Operations Adm. Jonathan W. Greenert announced the following assignment:

Rear Adm. (lower half) Bret C. Batchelder will be assigned as commander, Carrier Strike Group Eight, Norfolk, Virginia. Batchelder is currently serving as commander, Joint Enabling Capabilities Command, U.S. Transportation Command, Norfolk, Virginia.

*Editors note: Ranks of all services are written in the Associated Press Style format for, which is the journalism standard for uniformity of printed material in any form of the news media. We realize that individual branches have their own style, but that is for individual service-oriented material.*

## Arrivals

### U.S.Navy

Petty Officer 2nd Class Kenneth Stewart, JCSE

Petty Officer 2nd Class Nicholas Humphrey, JCSE

Chief Petty Officer Brandy Johnson Snowden, TCJ3-C  
Petty Officer 2nd Class Roberto Valdez, TCJ3-C  
Lt. John Moore, TCJ2  
Cmdr. Eric Mostoller, TCJ2  
Capt. Anthony Lesperance, TCIG  
Petty Officer 2nd Class Cari Moody, TCJ3-C  
Petty Officer 2nd Class Carlos Barrett, TCJ3-J  
Lt. j.g. Michael Kaiser, TCSG  
Lt. Cmdr. James O'Leary, TCJ5/4  
Cmdr. Kenneth Radford, TCJ5/4

### U.S. Marine Corps

Staff Sgt. Stephan Hopkins Jr., JCSE  
Lt. Peter Koerne, JPASE  
Staff Sgt. Thomas Kowaleski, JCSE

### U.S. Army

Sgt. Myesha Boston, TCJ1  
Sgt. David Clark DCS, NF  
1st Lt. Felicia Gililand, TCSG  
Maj. John Hiltz, TCJ5/4  
Sgt. Alexander Lopez, DCS NF  
Col. John McCoy, TCJ3  
Maj. Scott Messare, TCJ3  
Maj. Daniel Milo, TCJ6  
Capt. Tyson Mueller, TCJ2  
Maj. Eldred Ramtahal, TCJ3  
Maj. Damon Robinson, TCJ3  
Maj. Shawn Sandborn, TCJ8  
Lt. Col. Stephen Turner, TCJ5/4  
Maj. Ethan Hayes, JECC

Master Sgt. Shabazz Mckenzie, JECC  
Lt. Col. Javier Soria, JECC  
Maj. Matthew Herbert, JECC  
Spc. Jryan Stewart, JECC  
Spc. Kevin Morgan, JECC  
Lt. Col. Kirk Zimpel, JECC  
Lt. Col. Yvonne Breece, JECC  
Spc. Erasmo Torres, JECC

### U.S. Air Force

Capt. Jorge Avila, TCJ5/4  
Staff Sgt. Mark Ghigliotti, TCJ2  
Capt. Laura Piranio, TCJ3

### Civilians

Danielle Parker, AT21  
Tammie Harris, TCJ1  
Megan Isaak, TCAQ  
Chad Griffith, TCJ6  
Frederick Chambers, TCJ6  
Cynthia Turner, TCAQ  
Kevin Cook, TCJ6  
Randall Thomsen, TCJ1

