



UNITED STATES TRANSPORTATION COMMAND TRANSPORTER

September 2015



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Scott AFB, Illinois
Vol. 15, No. 11



TWCF updated

Left to right - Robert Folen, deputy J8, Vice Adm. William A. Brown, deputy commander USTRANSCOM, and James McGinley, J8 director, hold a copy of the recently updated Transportation Working Capital Fund charter. Last updated in 2008, the charter now allows USTRANSCOM to expand its services and fully recover costs involved in providing specialized transportation and support services to customers. *Photo by Bob Fehring, USTRANSCOM/PA*



In the Navy now

Vice Adm. William A. Brown, deputy commander, USTRANSCOM, speaks to members of the 57th Cardinal Company Special Recruit Division and their families, Aug. 13, prior to the recruits being sworn into the Navy during a ceremony at Sol-

diers Memorial. Seventy-five recruits from Navy Recruiting District St. Louis took the oath of enlistment prior to a pre-game ceremony at Busch Stadium and a baseball game between the St. Louis Cardinals and the Pittsburgh Pirates. *U.S. Navy photo by Mass Communication Specialist 1st Class Latrice Jackson*

Special issue coming soon

Catch the special, full-color, collector's edition "USTRANSCOM Assumption of Command" TRANSPORTER, due out the first week of September.

Grip 'n Grins



U.S. Navy Vice Adm. William A. "Andy" Brown, deputy commander, USTRANSCOM, throws out the first pitch before the St. Louis Cardinals vs. Pittsburgh Pirates baseball game, Aug. 13. Prior to the game, Vice Adm. Brown administered the oath of enlistment to 75 recruits from Navy Recruiting District St. Louis. Photo by Senior Airman Megan Friedl, 375th AMWIPA

Event Manager improved

By Arlene King, TCJ3

Fusion Center planners and other Single Mobility System (SMS) users can now access upgraded reporting features in FusionNet Event Manager.

The U.S. Transportation Command Operations and Plans Directorate (J3) Knowledge Management team partnered with the Command, Control, Communications and Cyber Systems and Acquisition Directorates to develop FusionNet Event Manager as part of the Situational Awareness & Collaboration research project. Event Manager is used primarily in the Secret Internet Protocol Router Network SMS but is available on the Non-secure Internet Protocol Router Network.

Event Manager improves the flow of mobility mission information and provides the foundation for the USTRANSCOM Common Operating Picture, said Col. Tyler Prevet, J3 Knowledge Management representative.

According to Prevet, recent updates to Event Manager include the ability to automatically produce the Operational Summary report and view the status of USTRANSCOM

operations via a Rich Site Summary feed. SMS users can subscribe to the OPSUM for a daily email update when the Deployment/Distribution Ops Center Chief publishes the report.

Event Manager facilitates the flow of mission information from planning to execution, and provides a common reference for the status of USTRANSCOM movements and Commander's Critical Information Requirements, said Prevet. Event Manager allows users to collaborate, stay up-to-date on the current status, make comments about events, and understand background information in a single location, he added.

One key feature of Event Manager is the user subscription service, which sends an email directly to the user whenever the status of a particular event changes.

Event Manager provides a basic geospatial mapping capability, he said. Users can view data with a geospatial component on a map and drill into the event for summary and detail information. Future updates will improve the mapping and reporting capabilities and allow users to view the content in other map-based applications, along with overlay information such as intelligence data, current weather, or infrastructure capabilities, said Prevet.

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An electronic version is available at:
<http://www.transcom.mil/documents/transporter/transporter.pdf>

Executive working groups enhance DOD, industry affiliations

By Lisa M. Caldwell, TCPA

U.S. Transportation Command hosts executive working groups throughout the year with its sea, air, and surface commercial partners and other U.S. government agencies to strengthen relations between the Department of Defense and the transportation industry.

The Voluntary Intermodal Sealift Agreement, Civil Reserve Air Fleet, and Surface EWGs evolved as an opportunity to bring together the respective parties for recurring dialogue.

"The VISA and CRAF programs are based on formal industry commitments to DOD and the U.S. government by sea and air carriers, but there is no domestic surface equivalent," said Army Col. Kristian Rogers, ERC chief. "The EWGs provide a non-decisional, non-contractual forum for carriers within their communities of interest to discuss, and make recommendations for, improvement of the various transportation systems."

Each EWG is facilitated by members of the command's Enterprise Readiness Center Intermodal Programs Division.

"We have a stellar team dedicated to planning each executive working group strategic engagement," said Al Lopez, Intermodal Programs Division chief. "They pulse the particular EWG chairs and groups for topics, then propose an agenda designed to stimulate an active exchange of information about transportation issues at stake for both USTRANSCOM and industry."

The VISA program is a partnership between the U.S. government and the maritime industry to provide the DOD with assured access to commercial sealift and intermodal capacity to support the emergency deployment and sustainment of U.S. military forces.

The VISA EWG is managed by Timothy Boemecke of the ERC.

"It was established in March 1995 under the auspices of the National Defense Transportation Association to build a program to replace the Sealift Readiness Program," said Boemecke. "Tasked to study transportation issues of interest to government and industry and report the status to the NDTA

membership, the EWG developed the VISA program and associated contingency contracts, which were approved in January 1997 by the Secretary of Defense."

Boemecke said the VISA EWG is co-

chaired by the USTRANSCOM deputy commander and the U.S. Maritime Administration associate administrator, and meets two or three times each year. Attendees include senior leaders from USTRANSCOM, Military Surface Deployment and Distribution Command, Military Sealift Command, DOD, DOT, and the transportation industry.

from USTRANSCOM, AMC, 618th Air Operations Center, Joint Staff J4, and industry. Additionally, there are delegates from the Department of Transportation, General Services Administration, Federal Aviation Administration, Army G4, and Deputy Secretary of Defense for Transportation, as well as guest speakers.

One initiative following the 2012 NDTA Forum was to establish a Surface EWG to promote dialogue between government and industry focused on preserving readiness capability and ensuring the nation has access to necessary commercial transportation capability.

According to facilitator Jack Svoboda of the ERC, this biannual EWG began in July 2013 and is co-chaired by the USTRANSCOM deputy commander, DOT Federal Motor Carrier

Safety Administration, DOT Federal Rail Administration, and NDTA Surface Transportation Committee chair. Attendees are a cross-section of senior leaders from the domestic trucking, rail, and barge industries, and USTRANSCOM, SDDC, DOD, DOT, and the Department of Labor.

"The Surface EWG has 23 industry representatives who speak for more than 1,200 domestic surface carriers," said Svoboda. "USTRANSCOM invites industry to this EWG for a two-year rotational seat based on their established DOD relationship and their specific function."

"It's important the executive working group principals are provided an environment which affords shared respect and allows for robust discussion of strategic issues," said Rogers. "Feedback from both our leadership and industry partners repeatedly indicates each EWG's effectiveness in strengthening our mutual relationships."



Left to right, Jack Svoboda, Timothy Boemecke and Thomas Sclarici of the command's Enterprise Readiness Center Intermodal Programs Division facilitate, respectively, the Surface, Voluntary Intermodal Sealift Agreement, and Civil Reserve Air Fleet executive working groups hosted throughout the year by U.S. Transportation Command. Photo by Bob Fehringer, USTRANSCOM/PA

chaired by the USTRANSCOM deputy commander and the U.S. Maritime Administration associate administrator, and meets two or three times each year. Attendees include senior leaders from USTRANSCOM, Military Surface Deployment and Distribution Command, Military Sealift Command, DOD, DOT, and the transportation industry.

The CRAF program involves selected aircraft from U.S. airlines which are contractually committed to augment DOD airlift requirements in emergencies when the need for airlift exceeds the capability of military aircraft.

The CRAF EWG is administered by Thomas Sclarici of the ERC.

"Initially formed in March 2010, the biannual assembly allows DOD and commercial carrier leaders to discuss issues and concerns, and possible changes for improving the CRAF program," said Sclarici.

According to Sclarici, the event is chaired by the USTRANSCOM deputy commander and the Air Mobility Command vice commander. Attendees include senior leaders

Fun in the sun at the TRANSCOM picnic



A photo album by Bob Fehringer, USTRANSCOM/PA





History of TRANSCOM 2005-2008

By Peg Nigra, TCRC

Something momentous happened to USTRANSCOM in September 2005, as momentous as obtaining the single peacetime manager charter in 1992 or designation as the Department of Defense's Distribution Process Owner in 2003. On Sept. 7, Air Force Gen. John W. Handy handed command of USTRANSCOM to Air Force Gen. Norton A. Schwartz. For the first time, USTRANSCOM had a commander who was not dual-hatted as commander of its air component, Air Mobility Command. Addressing the component commanders and directors the next day, Gen. Schwartz spoke the words that became the command's motto: A promise given is a promise kept.

This three-year period had other noteworthy events. USTRANSCOM revised its mission doctrine, the command's Base Realignment and Closure business plan was approved, and the Unified Command Plan was updated to include a new mission for USTRANSCOM. Support for Operations Enduring Freedom and Iraqi Freedom and humanitarian relief operations kept the command very busy. And, in the middle of all of this, the command celebrated its 20th anniversary with a three-day event Oct. 3-5, 2007.

The BRAC recommendations approved by President George W. Bush in September were sent to Congress and became law on Nov. 9, 2005. Under BRAC, Surface Deployment and Distribution Command headquarters at Alexandria, Virginia; SDDC Operations Center at Fort Eustis, Virginia; and SDDC Transportation Engineering Agency at Newport News, Virginia, moved to Scott Air Force Base, Illinois.

Other changes included collocating portions of the components' operations centers with USTRANSCOM's operations center in the Fusion Center;

integrating the analytic capabilities of USTRANSCOM, AMC, and SDDC TEA in the Joint Distribution Process Analysis Center; and consolidating contracting, legal, and billing functions across AMC, SDDC, and USTRANSCOM. On Aug. 14, 2007, the SDDC commander, Army Maj. Gen. Kathleen Gainey, raised the SDDC flag in front of its temporary headquarters building, making SDDC the first Army unit on Scott in over 40 years.

In May 2006, the UCP clarified



Gen. Norton A. Schwartz

USTRANSCOM's DPO mission and added a new one: Mobility Joint Force Provider, which gave the command responsibility for recommending sourcing solutions for all mobility forces.

In July 2007, DOD updated the 1993 DOD Directive 5158.04, "United States Transportation Command," to codify all the responsibilities the command had received in the last 14 years. Also in July, DOD published its Instruction 5158.05, "Distribution Process Owner (DPO)," which specified the functional responsibilities of the DPO and outlined the interface with the Joint Deployment and Distribution Enterprise.

USTRANSCOM fielded a DPO initiative, the Joint Task Force-Port Opening, for the first time during Exercise Bright Star in Egypt in September 2005. Designed to quickly open and

operate ports in theater locations until replaced by follow-on forces, JTF-PO consisted of USTRANSCOM-assigned forces from AMC and SDDC.

During these three years, the command and its components kept up a grueling pace of support for contingency and humanitarian relief operations. The command and its components transported 2.5 million passengers, 3 million short tons of cargo, and 5,667 battle casualties in support of the wars in Afghanistan and Iraq.

Even as war raged on in Southwest Asia, USTRANSCOM supported humanitarian relief operations including the 2005 earthquake in Pakistan; Hurricanes Rita and Wilma, which inflicted damage across the U.S. Gulf Coast; and evacuated over 15,000 people from Lebanon by air and sea in the summer of 2006 as Israeli and Hezbollah forces clashed along the country's southern borders.

In August 2008, after weeks of conflict between Georgian and Russian forces, USTRANSCOM, its components, and national partners were tasked to deliver humanitarian relief supplies for Georgian refugees. On Aug. 11, after Russian troops entered Georgia over the South Ossetia crisis, the Georgian government recalled its troops it had deployed to Iraq. USTRANSCOM shuttled all 2,000 Georgian troops on 16 C-17 flights back to Georgia within 96 hours of the request.

On July 10, 2008, President Bush nominated Gen. Schwartz to be the 19th Chief of Staff of the Air Force. The Senate confirmed the nomination on Aug. 1. He assumed his new job on Aug. 11, 2008. Deputy Commander Vice Adm. Ann E. Rondeau became the acting commander pending Air Force Gen. Duncan J. McNabb's assumption of command on Sept. 5, 2008.



Facilities and Safety Corner

Gate Repairs and Base Pavement/Seal Coat Projects

In two to three weeks the repairs at the Shiloh Gate will complete and work will start at the Belleville Gate. Signs will be installed to redirect traffic.

The Mascoutah Gate and Patriots Landing Gate will be opened to accommodate traffic flow. Signs will be installed listing the hours the gates will be open. Work will continue on the Belleville Gate into December 2015.

A project has started to seal-coat and stripe parking lots and roads throughout Scott Air Force Base.

Only small sections of roadway and parking will close at a time for the work. Signs will be installed and advance warning given for each closure. This project will continue through October 2015.

Throughout the next few months there will be traffic disruptions. There should be no impact to the USTRANSCOM mission.

Teammate Spotlight: TCAQ Cost and Pricing Branch

By Lisa M. Caldwell, T CPA

The Cost and Pricing Branch is part of the Business Support and Policy Division in the command's Acquisition Directorate (TCAQ). Current team members are Susan Wickell, Shelby Baybordi, Jacquelyn Stepka and branch chief Jason Logsdon. Two other positions are in the process of being filled.

"Our mission is to provide comprehensive cost and pricing support to the Acquisition Directorate and advise senior leadership on the economic factors of industry readiness and capabilities to aid operational decision making," said Logsdon. "Our team reviews and evaluates contractors' price and cost proposals, ensuring they offer the best value to USTRANSCOM for the products or services being acquired."

The team recently concluded its annual analysis and air carrier cost negotiations for the Civil Reserve Air Fleet contracts.

"The CRAF analysis, one of our most critical tasks, demands an understanding of the cost drivers within both the commercial airlift industry and those specific to USTRANSCOM," said Logsdon. "The rate-setting process requires thorough attention to



Left to right, Shelby Baybordi, Jason Logsdon and Susan Wickell are members of the TCAQ Cost and Pricing Branch. Team member Jacquelyn Stepka was not available for this photo. Photo by Bob Fehring, USTRANSCOM/PA

readiness to ensure adequate financial incentives will produce sufficient capability within the CRAF program."

Additionally, the Cost and Pricing team assisted the Department of Defense Freight Transportation System procurement, providing analysis for thousands of unique prices.

In structuring the long-term contract, Logsdon said they helped formulate a strategy that will produce stable, competitive pricing and allow

customers to benefit from industry-wide price reductions over the life of the contract.

According to Logsdon, the team also supported the domestic Stevedoring and Related Transportation Services contracts, which provide loading and unloading of DOD cargo from commercial and military vessels at various seaports.

Evaluating and negotiating more than 75,000 rates saved an estimated \$8.7 million dollars for the customer, Military Surface Deployment and Distribution Command.

Further, Logsdon said they facilitated the recent multimodal re-procurement, which provides mode-neutral international transportation services for DOD cargo. Their efforts resulted in an average reduction per contract of \$15 million dollars from initial offer to the final negotiated cost.

"The Cost and Pricing Branch members are a dynamic mix of talent with exceptional analytical expertise and industry knowledge," said Jeff Beyer, chief, Business Support and Policy Division. "Their in-depth assessments bring significant value to the USTRANSCOM mission and are widely respected by TCAQ, our customers and our senior leaders."

Change

By Chaplain Lt. Col. Trenton E. Lewis

Perhaps the most difficult thing for anyone to do is change, because change requires an unqualified letting go. The problem with changing is that once most of us become comfortable with something, even a bad something, we are often afraid and unwilling to let it go even if something better may result from letting it go (changing).

We are on the edge of change in this environment we live, work and play in. Every time personnel move around change happens. All around us, especially during this time of year, change abounds: retirements, leader-

ship changes and the like.

Ecclesiastes 3:1 (King James Version) is correct: "to every thing there is a season and a time to every purpose under heaven." The songwriter is correct: "everything must change, and nothing stays the same."

In "The Inter Change Cycle" model of how people change, there are several stages one goes through when change is on the horizon. From "loss – a sense of loss of what 'was'" to "integration – where you have regained your ability and willingness to be flexible because you have insight into the ramifications, consequences and rewards of the change – past, present, and future." Change results from the successful navigation through each stage.

What hinders many when change

is on the horizon is akin to the Apostle Paul's description of what occurs when one tries to maintain their faith walk: "when I would do right (change my way of living, walk circumspect) evil is always present." There is always something or someone (inclusive of you) in the way. The key to overcoming impediments to change is to recognize what is behind your unwillingness to change and to not let the fear of the unknown paralyze you into refusing to change.

I want to remind you this month that the benefits of positive change will far outweigh the disadvantages inherent in staying the same or in changes that yield negative results. Embrace the change in the air as the seasons do. Seasons do change, you know.

What is FIAR?

- Financial Improvement and Audit Readiness (FIAR) is an effort by law to demonstrate DOD is a good steward of public funds
- Everyone contributes to the auditability of US-TRANSCOM Financial Statements. ("Know Your Role", Comm OPLAN: Appendix B)
- An extract from Commander's Intent for Achieving Audit Readiness "...As we prepare for audit, all Directorates and Component Commands shall ensure financial transactions are traceable and financial processes are repeatable and sustainable."
- "...This includes Commanders, Planners, Operators, Mili-

tary/Civilian and Contractor support"

- The "FIAR Flash" is designed to ensure continuous communication to stakeholders involved in our FIAR efforts
- ### FIAR Accomplishments
- Strategic Plan published!
 - Communication Operations Plan (OPLAN) published!
 - J8's SharePoint Knowledge Management Site operational!
- ### FIAR: What's Next?
- USTRANSCOM's Financial Statement Examination begins Oct. 1. Are you ready?
 - The Commander's Checklist, located at the OSD(C) FIAR link on the TCJ8 Knowledge Management FIAR SharePoint website, provides basic actions every organization should take to become audit ready

Recognitions



Vice Adm. William A. Brown, deputy commander, USTRANSCOM, presents Col. Edward J. Koharik III with the Defense Superior Service Medal, Aug. 21, during Koharik's retirement ceremony. Photo by Rob Wieland, USTRANSCOM/PA

Arrivals

Col. Kyle Kremer, TCCC
Lt. Col. Robert Lesnick, TCJ2
Cmdr. Todd A. Mullis, TCJ6
Cmdr. Michael D. Rapp, TCJ3
Cmdr. Matthew R. Scornavacchi, JECC
Cmdr. Jerris L. Bennett, JECC
Lt. Cmdr. Nicholas H. Steging, TCJ2
Lt. Cmdr. Joseph H. Peth, JECC
Lt. Cmdr. Michael J. Fabrizio, JECC
Lt. Cmdr. Dennis S. Barefoot, JECC
Lt. j.g. Luis E. Banchs, JECC
Petty Officer 2nd Class Jacob D. Yates, JECC
Petty Officer 2nd Class Gavin M. Futch, JECC
Petty Officer 2nd Class Dustin M. Fowler, JECC
Petty Officer 2nd Class Shaunel L. Waller, TCJ3
Lt. Col. Tommy D. Cornstubble, TCJ3
Maj. William H. Smith, TCJ3
Maj. Mark L. Smith, TCJ3
Capt. August A. Mclung, TCJ3
Dustin L. Harvey, TCAQ-D
Abbie M. Haas, TCAQ-C
Kirk S. Pinson, TCJ6-PE
Maj. Fabienne Dennery, TCJ1
Col. Kristian Rogers, ERC
Maj. John Salling, TCJ3
Lt. Col. Michael Taylor, TCJ3
Lt. Col. Terry Hahn, TCJ3
Lt. Col. Fred DeLaCruz, TCJ5/4
Staff Sgt. Carrie Marbury, TCJ1

Departures

Lt. Col. Derek Gallagher, TCJ5/4
Lt. Col. Kevin Williams, TCJ5/4
Maj. Matt Clausen, TCJ3
Cmdr. Pamela C. Dozier, TCJ3
Cmdr. Eugene N. Franks, TCJ6
Chief Petty Officer Brandy R. Johnson-Snowden, TCJ3
Petty Officer 1st Class Donta L. Poyser, JECC
Petty Officer 2nd Class Lane M. Purvis, TCJ3
Lt. Col. Ethan Mills, TCJ3
Lt. Col. Rocky Vaira, TCJ3
Lt. Col. David Housh, TCJ3

Lt. Col. Joshua Hirsch, TCJ3
Staff Sgt. Daniel Williams, TCJ3
John Schaefer, TCCS-FM
Col. Edward J. Koharik III, ERC

Promotions

Petty Officer 1st Class Timothy R. Thurman, TCJ3
Petty Officer 1st Class Latesha D. Williams, TCJ3
Petty Officer 1st Class Lester A. Brown, JECC
Petty Officer 1st Class Michael R. Ochoa, JECC
Patrick V. Hodge, TCSG

Editor's note

Ranks of all services are written in the Associated Press Style format, which is the journalism standard for uniformity of printed material in any form of the news media.

We realize individual branches have their own style, but that is used for individual-service-oriented material.



Luann Fricke, J8, chats with former J8 Director Keith Bentley. Fricke, a long-time fixture at USTRANSCOM, will retire in September. Photo by Bob Fehringer, USTRANSCOM/PA