

We are charged to **project, maneuver, and sustain** the Joint Force at the time and place of our Nation's choosing. We alone possess the expertise, authorities, and awareness to accomplish this mission. However, the global environment is dynamic, and our adversaries watch our every move. Therefore, I charge each of you to be **Ready, United, and Decisive**.

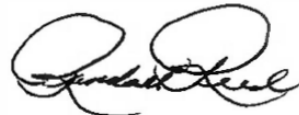
- **Get Ready.** Excel in your daily mission and prepare to defeat any adversary. Harden and protect our nodes and modes—in all domains—because the enemy gets a vote. Prime our reserves and emergency programs to scale to meet our Nation's needs. We all must be ready for any environment.
- **Unite.** Build teams at every level. Integrate with the other Combatant Commands, coordinate with government agencies, and collaborate with Allies and partners. Share understanding, synchronize action, and amplify our collective strength. Work closely with commercial partners to understand their critical contributions and challenges. Partner with industry and academia to drive new transportation capabilities. United in purpose, we will outmatch any competitor.
- **Be Decisive.** Use your expertise and boldly exercise your authorities. Understand your responsibilities and leverage technology to improve your decisions. Empower leaders at every level to act.

This is our charge. We will build on our rich heritage and forge a stronger future. Our reach is unrivaled. Our theater has no boundaries. We are America's advantage.

Together, WE Deliver!



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