

**UNITED STATES TRANSPORTATION COMMAND
(USTRANSCOM)**

**Contract No. HTC711-07-D-0009
Order No. 000403 (RFTOP 08-05)**

**AIT Support Services to TCJ6-IS
(Implementation Support Branch)**

Awarded to

Systems Research & Applications (SRA) Corporation

24 April 2008

Released under FOIA 09-11
FOIA Exemptions 5 U.S.C. 552
(b)(4) and (b)(6) Apply.

SOLICITATION/CONTRACT/ORDER FOR COMMERCIAL ITEMS

OFFEROR TO COMPLETE BLOCKS 12, 17, 23, 24, AND 30

1. REQUISITION NUMBER
SEE SCHEDULE

PAGE 1 OF 28

2. CONTRACT NO. HTC711-07-D-0009		3. AWARD/EFFECTIVE DATE 24-Apr-2008		4. ORDER NUMBER 000403		5. SOLICITATION NUMBER b. TELEPHONE NUMBER (No Collect Calls)		6. SOLICITATION ISSUE DATE 8. OFFER DUE DATE/LOCAL TIME					
7. FOR SOLICITATION INFORMATION CALL: 9. ISSUED BY USTRANSCOM-AQ - HTC711 508 SCOTT DR SCOTT AFB IL 62225-5357 TEL: 618-256-4300 FAX: 618-256-9600 15. DELIVER TO USTC/J6 - F3ST95 SALMON, MICHAEL 508 SCOTT DR SCOTT AFB IL 62225-5357		a. NAME CODE HTC711 CODE F3ST95		10. THIS ACQUISITION IS <input checked="" type="checkbox"/> UNRESTRICTED <input type="checkbox"/> SET ASIDE: % FOR <input type="checkbox"/> SMALL BUSINESS <input type="checkbox"/> HUBZONE SMALL BUSINESS <input type="checkbox"/> 8(A) NAICS: SIZE STANDARD: 16. ADMINISTERED BY		11. DELIVERY FOR FOB DESTINATION UNLESS BLOCK IS MARKED <input type="checkbox"/> SEE SCHEDULE 13a. THIS CONTRACT IS A RATED ORDER UNDER DPAS (15 CFR 700) 13b. RATING 14. METHOD OF SOLICITATION <input type="checkbox"/> RFQ <input type="checkbox"/> IFB <input type="checkbox"/> RFP CODE		12. DISCOUNT TERMS Net 30 Days					
17a. CONTRACTOR/OFFEROR CODE 6R517 SYSTEMS RESEARCH AND APPLICATIONS CORP (b)(6) FAIRFAX VA 22033-4232 TEL. (b)(6) 17b. CHECK IF REMITTANCE IS DIFFERENT AND PUT SUCH ADDRESS IN OFFER				18a. PAYMENT WILL BE MADE BY CODE F67100 DFAS-LIMESTONE - F67100 ATTN: DFAS-LI-JAQBDD 27 ARKANSAS RD LIMESTONE ME 04751-6216 18b. SUBMIT INVOICES TO ADDRESS SHOWN IN BLOCK 18a. UNLESS BLOCK BELOW IS CHECKED <input checked="" type="checkbox"/> SEE ADDENDUM									
19. ITEM NO.		20. SCHEDULE OF SUPPLIES/ SERVICES		21. QUANTITY		22. UNIT		23. UNIT PRICE		24. AMOUNT			
		SEE SCHEDULE											
25. ACCOUNTING AND APPROPRIATION DATA See Schedule								26. TOTAL AWARD AMOUNT (For Govt. Use Only) \$699,785.79					
<input type="checkbox"/> 27a. SOLICITATION INCORPORATES BY REFERENCE FAR 52.212-1. 52.212-4. FAR 52.212-3. 52.212-5 ARE ATTACHED. ADDENDA <input type="checkbox"/> ARE <input type="checkbox"/> ARE NOT ATTACHED 27b. CONTRACT/PURCHASE ORDER INCORPORATES BY REFERENCE FAR 52.212-4. FAR 52.212-5 IS ATTACHED. ADDENDA <input type="checkbox"/> ARE <input type="checkbox"/> ARE NOT ATTACHED										28. CONTRACTOR IS REQUIRED TO SIGN THIS DOCUMENT AND RETURN <u>0</u> COPIES <input type="checkbox"/> TO ISSUING OFFICE. CONTRACTOR AGREES TO FURNISH AND DELIVER ALL ITEMS SET FORTH OR OTHERWISE IDENTIFIED ABOVE AND ON ANY ADDITIONAL SHEETS SUBJECT TO THE TERMS AND CONDITIONS SPECIFIED HEREIN.		29. AWARD OF CONTRACT: REFERENCE RFTOP 08-05 <input checked="" type="checkbox"/> OFFER DATED <u>31-Mar-2008</u> . YOUR OFFER ON SOLICITATION (BLOCK 5), INCLUDING ANY ADDITIONS OR CHANGES WHICH ARE SET FORTH HEREIN, IS ACCEPTED AS TO ITEMS: SEE SCHEDULE	
30a. SIGNATURE OF OFFEROR/CONTRACTOR				31a. UNITED STATES OF AMERICA (SIGNATURE OF CONTRACTING OFFICER)				31c. DATE SIGNED 24-Apr-2008					
30b. NAME AND TITLE OF SIGNER (TYPE OR PRINT)				30c. DATE SIGNED				31b. NAME OF CONTRACTING OFFICER (TYPE OR PRINT) CAREY N. GROPP / CONTRACTING OFFICER TEL: 618-229-2469 EMAIL: carey.gropp@ustranscom.mil					

 AUTHORIZED FOR LOCAL REPRODUCTION
 PREVIOUS EDITION IS NOT USABLE

 STANDARD FORM 1449 (REV 4/2002)
 Prescribed by GSA
 FAR (48 CFR) 53.212

SOLICITATION/CONTRACT/ORDER FOR COMMERCIAL ITEMS (CONTINUED)				PAGE 2 OF 28	
19. ITEM NO.	20. SCHEDULE OF SUPPLIES/ SERVICES	21. QUANTITY	22. UNIT	23. UNIT PRICE	24. AMOUNT
	SEE SCHEDULE				
32a. QUANTITY IN COLUMN 21 HAS BEEN <input type="checkbox"/> RECEIVED <input type="checkbox"/> INSPECTED <input type="checkbox"/> ACCEPTED, AND CONFORMS TO THE CONTRACT, EXCEPT AS NOTED: _____					
32b. SIGNATURE OF AUTHORIZED GOVERNMENT REPRESENTATIVE		32c. DATE	32d. PRINTED NAME AND TITLE OF AUTHORIZED GOVERNMENT REPRESENTATIVE		
32e. MAILING ADDRESS OF AUTHORIZED GOVERNMENT REPRESENTATIVE		32f. TELEPHONE NUMBER OF AUTHORIZED GOVERNMENT REPRESENTATIVE			
		32g. E-MAIL OF AUTHORIZED GOVERNMENT REPRESENTATIVE			
33. SHIP NUMBER	34. VOUCHER NUMBER	35. AMOUNT VERIFIED CORRECT FOR	36. PAYMENT		37. CHECK NUMBER
<input type="checkbox"/> PARTIAL <input type="checkbox"/> FINAL			<input type="checkbox"/> COMPLETE <input type="checkbox"/> PARTIAL <input type="checkbox"/> FINAL		
38. S/R ACCOUNT NUMBER	39. S/R VOUCHER NUMBER	40. PAID BY			
41a. I CERTIFY THIS ACCOUNT IS CORRECT AND PROPER FOR PAYMENT		42a. RECEIVED BY <i>(Print)</i>			
41b. SIGNATURE AND TITLE OF CERTIFYING OFFICER		42b. RECEIVED AT <i>(Location)</i>			
		42c. DATE REC'D (YY/MM/DD)		42d. TOTAL CONTAINERS	

Section SF 30 - BLOCK 14 CONTINUATION PAGE

PWS - 1 MAY 2008

STRATEGIC PLANNING AND SYSTEMS INTEGRATION (A&AS IDIQ)

PERFORMANCE WORK STATEMENT (PWS) FOR
USTRANSCOM J6 AUTOMATIC IDENTIFICATION TECHNOLOGY (AIT) SUPPORT

1 MAY 2008

1. **SCOPE.** Information gaps existed before the onset of Operation ENDURING FREEDOM, which degraded military commanders' visibility of equipment and personnel moving to the United States Central Command (USCENTCOM) area of responsibility (AOR). Visibility was degraded by the absence of interoperable automated information systems (AISs) and associated operational Automatic Identification Technology (AIT) architecture for item tracking and accountability within the theater and lack of data capture and transmission confirmation. USCENTCOM identified and required the use of the Army's Radio Frequency In-Transit Visibility (RF-ITV) Server network and active radio frequency identification (RFID) tags to mitigate the visibility and information challenge. On 26 September 2006, the Under Secretary of Defense (Acquisition, Technology, and Logistics) issued a memo designating the Distribution Process Owner (DPO) as lead proponent for RFID and related AIT implementation for the DoD supply chain.

USTRANSCOM, as the DPO, developed the DoD AIT Concept of Operations and DoD AIT Implementation Plan for Supply and Distribution Operations to drive toward a fully integrated adaptive enterprise that leverages state-of-the-art enabling technologies and advanced management information systems to automate routine functions and achieve accurate and timely in-storage, in-process, and in-transit asset visibility with minimal human intervention. This Performance Work Statement (PWS) contains requirements for strategic concept development and analytical services encompassing distribution business practices to ensure DoD takes full advantage of the opportunities offered through RFID and related AIT. The specific tasks include:

Task 1: Contract-Level and Task Order Management

Task 2: Automatic Identification Technology Implementation Support

2. **SPECIFIC TASKS.**

2.1 **Task 1 – Contract Level and Task Order Management.** This task consists of functional activities relating to administration and management of this effort, and shall be performed by a Senior Systems Analyst. The contractor shall provide program management of contractor personnel performing tasks in this order. The contractor shall designate a principal point of contact for technical issues.

The contractor shall provide a centralized program management capability at the contractor site. This function shall encompass administrative, clerical, documentation, and related functions that provide general support for the program.

The contractor shall provide support by preparing documents such as briefings, point papers, trip reports and meeting minutes related to status of the performance of this task order.

2.1.1 Task Order Management Plan (TOMP). The contractor shall provide a task order management plan describing the functional approach, organizational and financial resources, supporting organizational

structure and management controls that the contractor shall employ in accordance with tasks and deliverables in this PWS. The draft plan shall be submitted within 15 business days of award. The Government will have 10 business days to review the plan and provide comments. The Contractor shall have five business days from receipt of the Government's comments to submit the final plan.

2.1.2 Monthly Status Report (MSR). The MSR shall include a brief synopsis of the efforts completed, deliverables provided, and conferences and trips conducted/attended during the reporting period. If an employee traveled during the reporting period, MSR shall include travel expenses and receipts. The MSR is due monthly at the close of business of the 5th duty day of the report month.

2.1.3 In Progress Review (IPR). The Contractor shall meet with the Functional Manager/Contracting Officer Representative (COR) monthly or periodically as the COR may require, to discuss any problems with current tasks, assignment of future tasks, and to obtain government decisions or guidance necessary to contractor performance. IPRs will be held on an as required basis or more often at the discretion of the COR.

2.2 Task 2 – Automatic Identification Technology Implementation Support. The contractor shall provide logistics (including supply, distribution, and transportation), functional process improvement, systems, and data architecture support and expertise to the Distribution Portfolio Management (DPfM) Implementation Support Branch (TCJ6-IS) for DoD AIT implementation efforts, programs and transformational initiatives. The contractor shall review, analyze, and provide practical AIT technology implementation solutions for distribution processes and practices.

2.2.1 DoD AIT Implementation Plan Global Team Support. In the context of DoD AIT Implementation, the Global team oversees the progress of four other teams—the Wholesale, Strategic Distribution, In-Theater/Retail, and Unit Move teams. The Global team is responsible for addressing overarching or common issues across all teams. The contractor shall be the primary Command, Control, Communications, and Computer Systems Directorate (TCJ6) representative to the DoD AIT Global Team under the oversight of a designated Government employee. As TCJ6 representative to the Global team, contractor shall assist in the ongoing development and execution of the DoD AIT Implementation Plan. Contractor shall:

- a. Evaluate data architecture and standards to promote effective scalability and interoperability when identifying systems, AIT equipment, and software to be deployed.
- b. Coordinate information assurance requirements across teams.
- c. Assist in evaluating and measuring potential business benefits of targeted processes for AIT implementation.
- d. Develop technical solutions to enable reengineering of selected business processes with use of AIT.
- e. Assist Global team in development of business rules for premium AIT use within DoD.

2.2.2 Portfolio Management Support. The DPO uses portfolio management principles to improve the effectiveness, efficiency and interoperability of distribution processes and systems. DPfM Focus Areas target areas of high value to the warfighter. Contractor shall coordinate with portfolio management and DPfM focus area activities to ensure consistency between those activities and DoD AIT implementation direction. Contractor shall assist in AIT-related portfolio management activities such as review and

modification of AISs, incorporation of RFID and related AIT into the DPO data architecture, and AIT interoperability within the portfolio. Contractor shall support determining return on investment (ROI) or business case analysis (BCA) for making recommendations on AIT-related DPfM activities.

2.2.3 Premium Service Device Support (Base Period Optional Task). The Government intent is to exercise this task for the base period only. The Government reserves the right not to exercise this option. The contractor shall provide technical expertise in assistance to the USTRANSCOM Directorate of Strategy, Policy, Programs, and Logistics (TCJ5/4) and Command, Control, Communications, and Computer Systems Directorate (TCJ6) led Premium Service Device (PSD) effort. The PSD effort will test and evaluate commercial-off-the-shelf (COTS) PSDs under controlled climatic conditions, test capability of PSDs to function with ordnance and in electromagnetic environments, and field test PSDs in operational conditions to determine their utility in DoD operations and assist in determining a baseline use for "Premium Service" AIT devices. In addition, the PSD effort will identify PSDs ability to interface with AISs and geographic information systems (GISs) to allow container managers and field commanders to track containers in austere infrastructure-deficient locales. Contractor shall:

- a. Assist development of PSD field test concept of operations.
- b. Identify opportunities for integration of PSDs into existing and developing AISs.
- c. Integrate PSD test results into recommendations for AIT Implementation Plan actions as applicable.
- d. Identify DoD assets and business process opportunities that would benefit from military certified PSD use.
- e. Assist in development of CONOPs and Implementation plan for PSD use into identified DoD area of opportunities.

3. DELIVERY SCHEDULE. All references to days are defined as business days unless otherwise specified.

SOW Task #	Deliverable Title	Completion
2.1	Meeting Minutes and Trip Reports	3rd work day after event
2.1	Point Papers and Briefings	As required
2.1.1	Task Order Management Plan	Draft: NLT 15 days after award; Final: NLT 30 days after award
2.1.2	Monthly Status Report (MSR)	NLT 5th business day following report month; final due last day of contract
2.2.1	DoD AIT Implementation Plan Inputs	As required
2.2.2	Portfolio Management AIT Integration Recommendations	As required
2.2.3	Premium Service Device Field Test Concept of Operations Inputs (Base Period Optional Task)	As required
6.4	Travel Requests	Long Distance Travel – 5 th workday prior to commencement of travel

4. SERVICE DELIVERY SUMMARY.

PWS Para	Performance Objective	Performance Threshold
2.1	Provide Meeting Minutes and Trip Reports	Deliverable is timely, accepted as delivered 90% of the time
2.1	Provide Point Papers and Briefings	Deliverable is timely, accepted as delivered 90% of the time
2.1.1	Provide Task Order Management Plan	Deliverable is timely, accepted as delivered 100% of the time with only minor changes
2.1.2	Provide Monthly Status Report	Deliverable is timely, accepted as delivered 90% of the time with only minor changes. If an employee traveled in the month, the deliverable must include a breakdown of travel expenses for the month, 100% of the time.
2.2.1	Provide DoD AIT Implementation Plan Inputs	Deliverable is timely, accepted as delivered 90% of the time with only minor changes
2.2.2	Provide Portfolio Management AIT Integration Recommendations	Deliverable is timely, accepted as delivered 90% of the time with only minor changes
2.2.3	Provide Premium Service Device Field Test Concept of Operations Inputs (Base Period Optional Task)	Deliverable is timely, accepted as delivered 90% of the time with only minor changes

5. GOVERNMENT-FURNISHED EQUIPMENT/INFORMATION (GFE/GFI).

Both the Government and the contractor shall retain copies of any GFE/GFI listings for traceability and accountability. GFE/GFI provided to the contractor team and used at the contractor facility will be managed and controlled by the contractor. Software provided by the Government and used at contractor facilities will be treated as GFE. The contractor shall release all GFE to the Government upon termination of the specific task or subtask, whichever date is earlier.

The Government shall provide an office environment and the following resources to the contractor for task performance:

- The Government shall provide workspace at a Government facility for contractor up to three employees in support of this requirement.
- The Government shall provide all standard normal office equipment (office work area, telephone, computer, software, base network access, etc.) for official use only during task performance.

The use of other contractor-requested Government office space, etc, shall be evaluated on an "as needed" basis, and USTRANSCOM shall grant approval for use if it does not conflict with mission requirements as mutually agreed upon. The Government shall furnish appropriate user identification cards and passwords for shared resources. Multiple sources of data are required throughout the terms of this PWS and shall be provide by the Government in a timely manner.

6. GENERAL INFORMATION.

6.1 Place of Performance. The primary place of performance is 1734 Corporate Crossing, _O'Fallon, IL 62269 and Scott Air Force Base, IL 62225. The Government shall provide space __for up to three contractor personnel between 1734 Corporate Crossing, O'Fallon, IL 62269 and _Scott Air Force Base, IL 62225. The contractor shall provide work space for any additional _personnel.

6.2 Hours of Operation. On-site contractor must perform their workday within the core operating hours of 0630 and 1830 Central Time, Monday through Friday. Hours are subject to change, pending increased requirements for operations outside the normal workday. The following will be observed as federal holidays: New Year's Day, Martin Luther King, Jr. Birthday, President's Day, Memorial Day, Independence Day, Labor Day, Columbus Day, Veterans Day, Thanksgiving, and Christmas.

6.3 Travel. Performance under this Task Order may require contractor travel within and outside the Continental United States. The Government shall reimburse contractor for travel expenses subject to Federal Acquisition Regulation and Joint Travel Regulation. All contractor travel shall be coordinated with and approved by primary or alternate Contracting Officer representative (COR) prior to incurring any travel expenses. The contractor shall identify personnel who will be traveling in sufficient time to obtain the lowest possible rates for airfare, rental car and lodging. For long distance travel, a minimum of five (5) workdays advance notice from the travel commencement date is required. The travel request shall be in writing and contain the dates, location, and estimated travel costs for the travel. Contractor invoices (along with associated receipts) shall support all travel reimbursement requests. The Government will not reimburse local travel and related expenses to the Contractor for daily travel to or from work at 1734 Corporate Crossing, O'Fallon, IL 62269 or Scott AFB. The contractor shall not exceed the estimated travel amounts stated in this order.

6.4 Security Requirements. The contractor shall establish, document, and execute procedures to comply with contractor requirements cited in AFI 31-601. The Contractor shall acquire all necessary installation passes for contractor personnel. Contractors operating on government installations (this does not include the O'Fallon office) shall ensure their personnel always wear a contractor-furnished identification badge and provided USTRANSCOM Security Badges on their outer clothing, on the front of the body, between the neck and the waist, and it shall be visible at all times.

6.5 Notification of Installation Security. The contractor shall notify local security personnel of contract start at each installation IAW TRANSFARS 5552.204-9000, Notification of Government Security Activity and Visitor Group Security Agreements. At a minimum, the security agreement shall address the following topics:

- a. Visitor/Vehicle Pass
- b. National Agency Check (NAC) (AF Form 2584) as required
- c. Restricted Area Badges, AF Form 1199, as required
 - Designated Government security manager
 - Issue and turn in
 - Control and accountability
 - Inventories
 - Associated training
- d. Escorts
- e. Pre-announcement Procedures

6.6 Security Regulation Compliance. The contractor is required to comply with all security regulations and directives as identified herein, and other security requirements in this contract. The contractor shall comply with DD Form 254, Contract Security Classification Specification.

6.7 Personnel Security Clearances: All Contractor personnel shall possess SECRET Security Clearances. All on-site contractor personnel shall be required to have access to SECRET information or data within a government-controlled space at start of task order award. The contractor shall ensure that sufficient personnel on duty have the appropriate security clearance to accomplish all services specified in this PWS.

6.8 Inspection and Acceptance Criteria. All work performed under this PWS, and all final deliverables provided under this PWS are subject to inspection and acceptance by the Government.

6.9 Packaging, Packing and Shipping Instructions. All deliverables shall be submitted to the COR in electronic format. Deliverables in electronic format on MS 2000 Office or other compatible software shall be delivered on Compact Disk (CD) for large files. Multiple deliveries may be combined on a CD.

6.10 Rights in Technical Data and Computer Software.. The Government obtains, under this task order, "unlimited rights" to all non-commercial computer software, computer software documentation, enhancements, technical data, source code, and similar non-commercial data developed exclusively at Government expense and delivered to the Government under this task order in accordance with DFARS 252.227-7013, Rights in Technical Data—Noncommercial computer software and noncommercial computer software documentation (Jun 1995).

6.11 Ownership of Capabilities and Products. All products, algorithms, data bases and tactics, techniques and procedures developed in the performance of this order will be the property of the U.S. Government.

6.12 Nondisclosure. Identification of Non-Disclosure Requirements. Due to the sensitive nature of the data and information being worked with on a daily basis, completion of a non-disclosure statement, attached, will be required by contractor personnel who work on this project to ensure information that is considered sensitive or proprietary is not compromised. These signed forms shall be provided to the Contracting Officer at the Post Award Conference. For employees who begin work on this project after the Post Award Conference, non-disclosure forms shall be submitted to the Contracting Officer within 2 work days of beginning applicable work.

6.13 Access. The Government will provide the contractor access to applicable government facilities from the commencement of the contract until task completion. All contractor and subcontractor personnel not possessing the proper clearances and requiring entry to restricted areas shall be continuously escorted. Designated contractor personnel who have been granted the appropriate security clearance and escort privileges shall provide this escort. The contractor shall ensure that adequate contractor personnel have been qualified as escorts so that distribution operations analysis activities are not delayed.

7. Annual Estimated Workload.

Task Area 1: Contract Level and Task Order Management:	180 hours
Task Area 2: Automatic Identification Technology Implement Support:	3,820 hours
Base Period Optional Task: Premium Service Device Support:	500 hours

NON-DISCLOSURE AGREEMENT FOR CONTRACTOR EMPLOYEES ON USTRANSCOM CONTRACTS

NOTE: This Non-Disclosure Agreement is a standard agreement designed for use by contractor (including subcontractor) employees assigned to work on USTRANSCOM contracts. Its use is designed to protect non-public government information from disclosure and prevent violations of federal statutes/regulations. The restrictions contained in this agreement also serve contractors by promoting compliant behavior that keeps contractors eligible to compete for government contracts. In addition to the potential impact on future business opportunities, failure to abide by this agreement could result in administrative, civil or criminal penalties specified by statute or regulation.

1. I, _____ currently an employee of _____, hereby agree to the terms and conditions set forth below:

2. I understand that I will have access to confidential business information (as defined by 18 USC 1905), contractor bid or proposal information (as defined by FAR 3.104-3), and/or source selection sensitive information (as defined by FAR 3.104-3) either for contract performance or as a result of working in a USTRANSCOM facility or of working near USTRANSCOM personnel, contractors, visitors, etc. I fully understand that such information is sensitive and must be protected in accordance with 41 U.S. Code Section 423 and 18 U.S. Code Section 1905 and FAR Part 3. I also certify that I do not have any real or apparent conflicts of interest with respect to the information disclosed. If any potential conflicts of interest, real or otherwise, do present themselves, then I shall immediately disclose the pertinent information that may be a potential conflict to an agency ethics official who shall review the circumstances.

3. In the course of performing under contract/order # _____ or some other contract or subcontract for the USTRANSCOM, I agree to:

a) Use only for Government purpose any and all confidential business information, contractor bid or proposal information, and/or source selection sensitive information to which I am given access. I agree not to disclose "non-public information" by any means (in whole or in part, alone or in combination with other information, directly or indirectly or derivatively) to any person except to a U.S. Government official with a need to know or to a non-Government person (including, but not limited to, a person in my company, affiliated companies, subcontractors, etc.) who has a need to know related to the immediate contract/order, has executed a valid form of this non-disclosure agreement, and receives prior clearance by the contracting officer. All distribution of the documents will be controlled with the concurrence of the contracting officer.

b) "Non-public information", as used herein, includes trade secrets, confidential or proprietary business information (as defined for government employees in 18 USC 1905); advance procurement information (future requirements, acquisition strategies, statements of work, budget/program/planning data, etc.); source selection information (proposal rankings, source selection plans, contractor bid or proposal information); information protected by the Privacy Act (social security numbers, home addresses, etc.); sensitive information protected from release under the Freedom of Information Act (pre-decisional deliberations, litigation materials, privileged material, etc.); and information that has not been released to the general public and has not been authorized for such release (as defined for government employees in 5 CFR 2635.703).

c) Not to use such information for any non-governmental purposes, including, but not limited to, the preparation of bids or proposals, or the development or execution of other business or commercial ventures.

d) To store the information in such a manner as to prevent inadvertent disclosure or releases to individuals who have not been authorized access to it.

4. I understand that I must never make an unauthorized disclosure or use of confidential business information, contractor bid or proposal information, and/or source selection sensitive information unless:

a) The information has otherwise been made available without restriction to the government, to a competing contractor, or to the public;

b) The contracting officer determines that such information is not subject to protection from release.

5. I agree that I shall not seek access to "non-public information" beyond what is required for the performance of the services I am contracted to perform. I agree that when I seek access to such information or attend meetings or communicate with other parties about such information, I will identify myself as a contractor. Should I become aware of any improper or unintentional release or disclosure of "non-public information", I will immediately report it to the contracting officer in writing. I agree that I will return all forms (including copies or reproduction of original documents) of any "non-public information" provided to me by the government for use in performing my duties to the control of the Government when my duties no longer require this information.

By signing below, I certify that I have read and understand the terms of this Non-Disclosure Agreement and voluntarily agree to be bound by its terms.

Signature of Employee

Date

Printed Employee Name

Government COR

Date

Contracting Officer

Date

MOD 02

The purpose of this modification is to incorporate revised payment process instructions. In accordance with FAR Clause 52.212-4, (Alternate 1) payments under Time-and-Materials and Labor-Hour Contracts, and DFARS 242.803, Disallowing costs after incurrence, the contractor is required to submit interim cost vouchers to the appropriate DCAA auditor through Wide Area Work Flow (WAWF) when requesting payment for services performed under this task order. The DCAA Auditor will either approve for payment those vouchers found acceptable, or may suspend payment of questionable costs. Once approved the interim cost vouchers will be routed to the appropriate DFAS office for payment. If direct bill authority has been authorized by DCAA, the interim cost voucher will route directly to the applicable DFAS office for payment. Final cost vouchers shall be submitted to the Contracting Officer for approval prior to final payment. The revised electronic routing instructions should be used for the submission of cost vouchers.

WAWF INSTRUCTIONSWIDE AREA WORKFLOW (WAWF)
ELECTRONIC INVOICING INSTRUCTIONS

IN ACCORDANCE WITH DFARS 232.7002, USE OF ELECTRONIC PAYMENT REQUESTS IS MANDATORY. USE OF WAWF WILL SPEED UP YOUR PAYMENT PROCESSING TIME AND ALLOW YOU TO MONITOR YOUR PAYMENT STATUS ONLINE. THERE ARE NO CHARGES OR FEES TO USE WAWF.

Requests for payments must be submitted electronically via the Internet through the Wide Area WorkFlow system at <https://wawf.eb.mil>.

Questions concerning payment should be directed to the Defense Finance Accounting Services (DFAS) Limestone at (800) 756-4571 or faxed to (866) 392-7971 or e-mailed to cco-af-vpis@dfas.mil. Please have your contract/order number and invoice number ready when contacting DFAS about payment status. You can also access payment information using the DFAS myInvoice web site at <https://myinvoice.csd.disa.mil/index.html>

THE FOLLOWING CODES WILL BE REQUIRED TO ROUTE YOUR COST VOUCHERS AND ADDITIONAL E-MAILS CORRECTLY THROUGH WAWF.

CONTRACT NUMBER:	HTC711-07-D-0009
DELIVERY ORDER NUMBER:	0004
TYPE OF DOCUMENT:	Cost Voucher
CAGE CODE:	6R517
ISSUE BY DODAAC:	HTC711
ADMIN DODAAC:	HTC711
DCAA OFFICE:	HAA47F
SERVICE ACCEPTOR DODAAC:	HTC711

PAY OFFICE DODAAC:

F67100

SEND MORE E-MAIL NOTIFICATIONS:

CONTRACT ADMINISTRATOR:

joe.pereyra@ustranscom.mil

CONTRACTING OFFICER:

lou.koch@ustranscom.mil

ADDITIONAL NOTIFICATION:

michael.salmon@ustranscom.mil

Section SF 1449 - CONTINUATION SHEET

Exhibit/Attachment Table of Contents

<u>DOCUMENT TYPE</u>	<u>DESCRIPTION</u>	<u>PAGES</u>	<u>DATE</u>
Attachment 1	Performance Work Statement	8	17-MAR-2008



N:\TCAQ-S\
Contracts\TCAQ-S-R\

Attachment 2	DD Form 254	2	04-MAR-2008
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N:\TCAQ-S\
Contracts\TCAQ-S-R\

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
0002	Base Year Labor Tasks 1, 2 LH Base Year Labor for Tasks 1 & 2 IAW PWS dated 17 March 2008. Period of Performance 25 April 2008 to and including 30 September 2008. FOB: Destination MILSTRIP: F3SF378044A001 PURCHASE REQUEST NUMBER: F3SF378044A001 SIGNAL CODE: A	1	Lot	\$233,664.29	\$233,664.29 NTE

TOT MAX PRICE \$233,664.29 NTE

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
000201	Funding for Base Year LH Funding for Base Year Labor Tasks 1 & 2 (including 2.2.3). FOB: Destination MILSTRIP: F3SF378044A001 PURCHASE REQUEST NUMBER: F3SF378044A001 SIGNAL CODE: A	1	Lot	UNDEFINED	UNDEFINED
				TOT MAX PRICE	\$0.00
	ACRN AA CIN: F3SF378044A0010000AA				\$233,664.29

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
0003	Base Year Travel COST Base Year Travel for Tasks 1 & 2 IAW PWS dated 17 March 2008. Period of Performance 25 April 2008 to and including 30 September 2008. FOB: Destination MILSTRIP: F3SF378044A001 PURCHASE REQUEST NUMBER: F3SF378044A001 SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	\$40,000.00
				MAX COST	\$40,000.00

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
000301	Funding for Base Year COST Funding for Base Year Travel FOB: Destination MILSTRIP: F3SF378044A001 PURCHASE REQUEST NUMBER: F3SF378044A001 SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	\$0.00
				MAX COST	UNDEFINED
	ACRN AA CIN: F3SF378044A0010000AA				\$40,000.00

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
1002 EXERCISED OPTION	Option Year 1 Labor Tasks 1, 2 LH Option Year 1 Labor for Tasks 1 & 2 IAW PWS dated 17 March 2008. Period of Performance 1 October 2008 to and including 30 September 2009. FOB: Destination SIGNAL CODE: A	1	Lot	\$396,121.50	\$396,121.50
				TOT MAX PRICE	\$396,121.50

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
100201 OPTION	RESERVED LH RESERVED-NO FUNDING ADDED FOB: Destination SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	UNDEFINED
				TOT MAX PRICE	\$0.00

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
100202 EXERCISED OPTION	Funding for Option Year 1 Tasks 1 & 2 LH Funding for Option Year 1 Tasks 1 & 2 (not including 2.2.3). FOB: Destination MILSTRIP: F3ST958190A001 PURCHASE REQUEST NUMBER: F3ST958190A001 SIGNAL CODE: A	1	Lot	UNDEFINED	UNDEFINED
				TOT MAX PRICE	\$0.00
	ACRN AB CIN: F3ST958190A0010000AA				\$396,121.50

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
1003 EXERCISED OPTION	Option Year 1 Travel COST Option Year 1 Travel for Tasks 1 & 2 IAW PWS dated 17 March 2008. Period of Performance from 1 October 2008 to and including 30 September 2009. FOB: Destination SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	\$30,000.00
				ESTIMATED COST	\$30,000.00

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
100301 OPTION	RESERVED COST RESERVED-NO FUNDING ADDED FOB: Destination SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	\$0.00

MAX COST	UNDEFINED
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ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
100302 EXERCISED OPTION	Funding for Option Year 1 Travel COST Funding for Option Year 1 Travel FOB: Destination MILSTRIP: F3ST958190A001 PURCHASE REQUEST NUMBER: F3ST958190A001 SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	\$0.00

MAX COST	UNDEFINED
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ACRN AB	\$30,000.00
CIN: F3ST958190A0010000AA	

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
2002 OPTION	Option Year 2 Labor Tasks 1, 2 LH Option Year 2 Labor for Tasks 1 & 2 IAW PWS dated 17 March 2008. Period of Performance 1 October 2009 to and including 30 September 2010. FOB: Destination SIGNAL CODE: A	1	Lot	\$409,816.44	\$409,816.44

TOT MAX PRICE	\$409,816.44
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ITEM NO	SUPPLIES/SERVICES	ESTIMATED QUANTITY	UNIT	UNIT PRICE	AMOUNT
200201 OPTION	Funding for Option Year 2 LH Funding for Option Year 2 Tasks 1 & 2 (not including 2.2.3). FOB: Destination SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	UNDEFINED
				TOT ESTIMATED PRICE	\$0.00
				CEILING PRICE	UNDEFINED

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
2003 OPTION	Option Year 2 Travel COST Option Year 2 Travel for Tasks 1 & 2 IAW PWS dated 17 March 2008. Period of Performance from 1 October 2009 to and including 30 September 2010. FOB: Destination SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	\$30,000.00
				MAX COST	\$30,000.00

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
200301 OPTION	Funding for Option Year 2 COST Funding for Option Year 2 Travel FOB: Destination SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	\$0.00

MAX COST	UNDEFINED
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ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
3002 OPTION	Option Year 3 Labor Tasks 1, 2 LH Option Year 3 Labor for Tasks 1 & 2 IAW PWS dated 17 March 2008. Period of Performance 1 October 2010 to and including 30 September 2011. FOB: Destination SIGNAL CODE: A	1	Lot	\$424,157.36	\$424,157.36

TOT MAX PRICE	\$424,157.36
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ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
300201 OPTION	Funding for Option Year 3 LH Funding for Option Year 3 Tasks 1 & 2 (not including 2.2.3). FOB: Destination SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	UNDEFINED

TOT MAX PRICE	\$0.00
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ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
3003 OPTION	Option Year 3 Travel COST Option Year 3 Travel for Tasks 1 & 2 IAW PWS dated 17 March 2008. Period of Performance from 1 October 2010 to and including 30 September 2011. FOB: Destination SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	\$30,000.00
				MAX COST	\$30,000.00

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
300301 OPTION	Funding for Option Year 3 COST Funding for Option Year 3 Travel FOB: Destination SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	\$0.00
				MAX COST	UNDEFINED

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
4002 OPTION	Option Year 4 Labor Tasks 1, 2 LH Option Year 4 Labor for Tasks 1 & 2 IAW PWS dated 17 March 2008. Period of Performance 1 October 2011 to and including 30 September 2012. FOB: Destination SIGNAL CODE: A	1	Lot	\$434,630.74	\$434,630.74
				TOT MAX PRICE	\$434,630.74

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
400201 OPTION	Funding for Option Year 4 LH Funding for Option Year 4 Tasks 1 & 2 (not including 2.2.3). FOB: Destination SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	UNDEFINED
TOT MAX PRICE					\$0.00

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
4003 OPTION	Option Year 4 Travel COST Option Year 4 Travel for Tasks 1 & 2 IAW PWS dated 17 March 2008. Period of Performance from 1 October 2011 to and including 30 September 2012. FOB: Destination SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	\$30,000.00
MAX COST					\$30,000.00

ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
400301 OPTION	Funding for Option Year 4 COST Funding for Option Year 4 Travel FOB: Destination SIGNAL CODE: A	UNDEFINED	Lot	UNDEFINED	\$0.00
MAX COST					UNDEFINED

INSPECTION AND ACCEPTANCE TERMS

Supplies/services will be inspected/accepted at:

CLIN	INSPECT AT	INSPECT BY	ACCEPT AT	ACCEPT BY
0002	N/A	N/A	N/A	Government
000201	Destination	Government	Destination	Government
0003	N/A	N/A	N/A	Government
000301	Destination	Government	Destination	Government
1002	Destination	Government	Destination	Government
100201	N/A	N/A	N/A	Government
100202	Destination	Government	Destination	Government
1003	Destination	Government	Destination	Government
100301	N/A	N/A	N/A	Government
100302	Destination	Government	Destination	Government
2002	Destination	Government	Destination	Government
200201	N/A	N/A	N/A	Government
2003	Destination	Government	Destination	Government
200301	N/A	N/A	N/A	Government
3002	Destination	Government	Destination	Government
300201	N/A	N/A	N/A	Government
3003	Destination	Government	Destination	Government
300301	N/A	N/A	N/A	Government
4002	Destination	Government	Destination	Government
400201	N/A	N/A	N/A	Government
4003	Destination	Government	Destination	Government
400301	N/A	N/A	N/A	Government

DELIVERY INFORMATION

CLIN	DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
0002	POP 25-APR-2008 TO 30-SEP-2008	N/A	USTC/J6 - F3ST95 SALMON, MICHAEL 508 SCOTT DR SCOTT AFB IL 62225-5357 618-632-1779 FOB: Destination	F3ST95
000201	N/A	N/A	N/A	N/A

0003	POP 25-APR-2008 TO 30-SEP-2008	N/A	USTC/J6 - F3ST95 SALMON, MICHAEL 508 SCOTT DR SCOTT AFB IL 62225-5357 618-632-1779 FOB: Destination	F3ST95
000301	N/A	N/A	N/A	N/A
1002	POP 01-OCT-2008 TO 30-SEP-2009	N/A	USTC/J6 - F3ST95 SALMON, MICHAEL 508 SCOTT DR SCOTT AFB IL 62225-5357 618-632-1779 FOB: Destination	F3ST95
100201	N/A	N/A	N/A	N/A
100202	POP 01-OCT-2008 TO 30-SEP-2009	N/A	USTC/J6 - F3ST95 SALMON, MICHAEL 508 SCOTT DR SCOTT AFB IL 62225-5357 618-632-1779 FOB: Destination	F3ST95
1003	POP 01-OCT-2008 TO 30-SEP-2009	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	F3ST95
100301	N/A	N/A	N/A	N/A
100302	POP 01-OCT-2008 TO 30-SEP-2009	N/A	USTC/J6 - F3ST95 SALMON, MICHAEL 508 SCOTT DR SCOTT AFB IL 62225-5357 618-632-1779 FOB: Destination	F3ST95
2002	N/A	N/A	N/A	N/A
200201	N/A	N/A	N/A	N/A
2003	N/A	N/A	N/A	N/A
200301	N/A	N/A	N/A	N/A
3002	N/A	N/A	N/A	N/A
300201	N/A	N/A	N/A	N/A
3003	N/A	N/A	N/A	N/A
300301	N/A	N/A	N/A	N/A
4002	N/A	N/A	N/A	N/A

400201	N/A	N/A	N/A	N/A
4003	N/A	N/A	N/A	N/A
400301	N/A	N/A	N/A	N/A

ACCOUNTING AND APPROPRIATION DATA

AA: 97X4930.FD40 688 6594 101000 G520B0 59290 41125F 667100 F67100 ESP:HR

AMOUNT: \$273,664.29

CIN F3SF378044A0010000AA: \$273,664.29

AB: 97X4930.FD50 6F9 70AB 124000 G520B0 59290 000000 667100 F67100 ESP:HR

AMOUNT: \$426,121.50

CIN F3ST958190A0010000AA: \$426,121.50

CLAUSES INCORPORATED BY FULL TEXT

52.217-8 OPTION TO EXTEND SERVICES (NOV 1999)

The Government may require continued performance of any services within the limits and at the rates specified in the contract. These rates may be adjusted only as a result of revisions to prevailing labor rates provided by the Secretary of Labor. The option provision may be exercised more than once, but the total extension of performance hereunder shall not exceed 6 months. The Contracting Officer may exercise the option by written notice to the Contractor no later than 30 days before the contract expires.

(End of clause)

52.217-9 OPTION TO EXTEND THE TERM OF THE CONTRACT (MAR 2000)

(a) The Government may extend the term of this contract by written notice to the Contractor no later than 30 days before the contract expires; provided that the Government gives the Contractor a preliminary written notice of its intent to extend at least 60 days before the contract expires. The preliminary notice does not commit the Government to an extension.

(b) If the Government exercises this option, the extended contract shall be considered to include this option clause.

(c) The total duration of this contract, including the exercise of any options under this clause, shall not exceed 60 months.

(End of clause)

5552.204-9000 Notification of Government security activity and visitor group security agreements.

NOTIFICATION OF GOVERNMENT SECURITY ACTIVITY AND VISITOR GROUP SECURITY
AGREEMENTS (APRIL 2007)

This contract contains a DD Form 254, DOD Contract Security Classification Specification, and requires performance at a government location in the U.S. or overseas. Prior to beginning operations involving classified information on an installation identified on the DD Form 254, the contractor shall take the following actions:

(a) No later than 1 work day after the contract start, notify the security police activity shown in the distribution block of the DD form 254 as to:

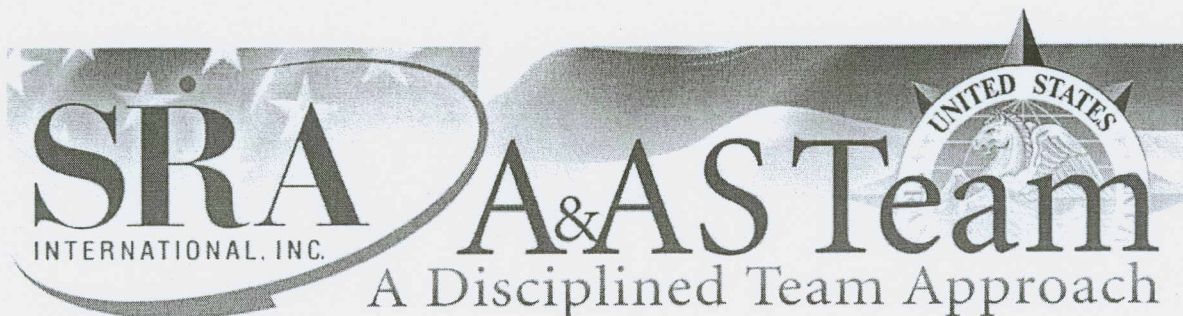
- (1) The name, address, and telephone number of this contract company's representative and designated alternate in the U.S. or overseas area, as appropriate;
- (2) The contract number and military contracting command;
- (3) The highest classification category of defense information to which contractor employees will have access which must coincide with the level of classification granted to the company and cage code located in the Joint Personnel Adjudication System (JPAS);
- (4) The installations in the U.S. (in overseas areas, identify only the APO number(s)) where the contract work will be performed;
- (5) The date contractor operations will begin on base in the U.S. or in the overseas area;
- (6) The estimated completion date of operations on base in the U.S. or in the overseas area; and,
- (7) Any changes to information previously provided under this clause.

This requirement is in addition to visit request procedures contained in DOD 5220.22-M, National Industrial Security Program Operating Manual.

(b) Prior to beginning operations involving classified information on an installation identified on the DD Form 254 where the contractor is not required to have a facility security clearance, the contractor shall enter into a Visitor Group Security Agreement (or understanding) with the installation commander to ensure that the contractor's security procedures are properly integrated with those of the installation. As a minimum, the agreement shall identify the security actions that will be performed:

- (1) By the installation for the contractor, such as providing storage and classified reproduction facilities, guard services, security forms, security inspections under DOD 5220.22-M, classified mail services, security badges, visitor control, and investigating security incidents; and
- (2) Jointly by the contractor and the installation, such as packaging and addressing classified transmittals, security checks, internal security controls, and implementing emergency procedures to protect classified material.

(End of clause)



PROPOSAL IN RESPONSE TO

UNITED STATES TRANSPORTATION COMMAND
AUTOMATIC IDENTIFICATION TECHNOLOGY (AIT)
SUPPORT SERVICES FOR USTRANSCOM
IMPLEMENTATION SUPPORT BRANCH (TCJ6-IS)

A&AS RFTOP 08-05

31 March 2008

PART I – Past and Present Performance

Submitted To:
USTRANSCOM/TCAQ
ATTN: Ms Carey Gropp
508 SCOTT DRIVE, BLDG. 1961
SCOTT AFB, IL 62225-5357

Prepared by:
Systems Research and Applications
Corporation
331 Salem Place, Suite 200
Fairview Heights, IL 62208

Contract No. HTC711-07-D-0009
RFTOP No. 08-05

NOTICE OF RESTRICTIONS

This proposal or quotation includes data that shall not be disclosed outside the Government and shall not be duplicated, used, or disclosed - in whole or in part - for any purpose other than to evaluate this proposal or quotation. If, however, a contract is awarded to SRA International, Inc. as a result of - or in connection with - the submission of this data, the Government shall have the right to duplicate, use, or disclose the data to the extent provided in the resultant contract. This restriction does not limit the Government's right to use information contained in this data if it is obtained from another legitimate source without restriction. The data subject to this restriction are contained in all sheets marked with the following legend: "Use or disclosure of data contained on this sheet is subject to the restriction on the title page of this proposal or quotation." This proposal contains trade secrets and commercial or financial information that are either specifically exempted from disclosure by statute or are privileged or confidential within the meaning of exemption that is set forth in §5 USC 552 (b) (3) and (4), respectively, of the Freedom of Information Act, §5 USC 552, and the disclosure of which could invoke the criminal sanctions of §18 USC 1905.

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1. PAST & PRESENT PERFORMANCE REFERENCE POC INFORMATION**DoD AIT Logistics Support**

Company Name	Current Government Point of Contact	Contract /Task Order Number (if ID/IQ)	Contract Award Period of Performance Date
SRA International, Inc.	Name: John Kramarczyk, COTR Address: 508 Scott Drive, Building 1900 Scott AFB, IL 62225-5357 Phone: 618-229-1589 Email: john.kramarczyk@ustranscom.mil	NIH: 263-01-D-0050; SP4700-04-F-0347	Contract Award: 09/30/04 POP: 09/30/04-03/14/09

USTRANSCOM Automated Identification Technology and In-Transit Visibility

Company Name	Current Government Point of Contact	Contract /Task Order Number (if ID/IQ)	Contract Award Period of Performance Date
LMI Government Consulting	Name: Mr. Dave Blackford Address: USTRANSCOM ATTN: TCJ5/4-I 508 Scott Drive Scott AFB, IL 62225 Phone: / Fax: (618) 229-4199/(618) 256-6822 Email: David.Blackford@ustranscom.mil	GS-23F-9737H / FA4452-06-F-0017	Contract Award: 1 Oct 05 POP: 1 Oct 05 – 30 Sep 08

Enterprise Architecture Support for the Joint Distribution Architecture

Company Name	Current Government Point of Contact	Contract /Task Order Number (if ID/IQ)	Contract Award Period of Performance Date
SRA International, Inc.	Name: Ms. Sue Kennedy Address: USTRANSCOM/J6-AO 508 Scott Dr., Bldg 1961 Scott AFB, IL 62225 Phone: / Fax : 618-229-1214/ 618-256-8097 Email: Sue.Kennedy@ustranscom.mil	FA4452-06-F-0026	Contract Award: 29 Nov 2005 POP: 1 Dec 05 – 31 Mar 08

Air Mobility Command (AMC) AIT Program Support

Company Name	Current Government Point of Contact	Contract /Task Order Number (if ID/IQ)	Contract Award Period of Performance Date
SRA International, Inc.	Name Steve E. Rustin, GS-12, DAF Address: 102 E. Martin St, Scott AFB, IL 62225 Phone: 618-229-8174/618-256-1257 Email: Steven.Rustin@scott.af.mil	GS-10F-0557P; Order Number: FA4452-06-F-0045	Contract Award: POP: 06/01/06-09/30/09

2 PAST & PRESENT PERFORMANCE REFERENCES

2.1 DoD AIT Logistics Support

The SRA Team considers this current DoD contract highly relevant, as it meets two of the four evaluation criteria and shows competency and experience directly related to PWS tasks.

Contract/TO Scope

This team provides assistance and technical advice on the various AIT media to the COCOMs, Services, JS-J4, USTRANSCOM and its component commands, DLA, and other Defense Agencies. This support includes establishing a worldwide AIT infrastructure, serving as the DoD representative to international and national standards bodies related to AIT issues, maintaining an AIT website and developing and implementing DOD AIT policy. This program has on site staff at USTRANSCOM J5/4-I and J3, AFMC, USMC, and USCENTCOM

Performance of AIT technical solution development and AIT integration with AISs (RFQ para 5a1)

The SRA Team has provided policy and guidance on how to use AIT devices as a prime means of data capture for worldwide movement of sustainment cargo and equipment to the Warfighter. The Team helped develop automatic data capture policies, standards, implementation, and technology integration and has been responsible for assisting most DoD transportation and supply system program offices such as Global Air Transportation Execution System (GATES), Cargo Movement Operations System (CMOS), Transportation Coordinator's Automated Information for Movement System, Version II (TC-AIMS II), Distribution Standard System (DSS) and Worldwide Port System (WPS), to name a few. In an effort to enhance integration and associated use of AIT devices, the Team is also assisting DoD components with research and analysis for In-Transit Visibility (ITV). The SRA Team has been the Department's focal point for the development of the Military Shipping Label (MSL) and incorporating linear and two-dimensional (2D) bar code with transportation and supply data as well as the print quality and data content evaluation, and providing detailed information and guidance on how to reprogram automated information systems to meet DoD MSL standards. This support included developing user guides for DoD as well as our commercial partners for design, alignment, and repair of the standard MSL. Key to all technical solutions is interoperability with all DoD Components and commercial partners. The SRA Team has representation on AIT related national and international standards bodies including International Organization for Standardization (ISO), and American National Standards Institute (ANSI) where we are able to shape the standards development to ensure interoperability and meet DoD requirements. One specific example is the work performed by the SRA Team with ISO to ensure the active RFID air interface protocol (ISO 18000-7) works with the DoD RFID infrastructure. Additionally, the SRA Team drafted the technical requirements and design specification document for the active RFID Table Manager Module that will be used to write the data to active RFID tags.

Performance in evaluating and recommending material and/or non-material solutions for business process improvement (RFQ para 5a3) Working with numerous organizations, the SRA Team has evaluated current business processes and reengineered them to take maximum advantage of AIT. One specific example included a Marine Corps effort, which required better visibility of sustainment cargo down to the user. The SRA team analyzed the process and recommended a solution known as Warehouse-to-Warfighter that included active RFID tag identification numbers which were effectively scanned at the user level thereby noting receipt in the local AIS. The team is also implementing the use of RFID tags to receipt for cargo in the USMC transportation and warehousing system at Camp Lejeune, NC. This implementation will follow at I and III Marine Expeditionary Force locations. Additionally, the SRA Team recently assessed the White House supply chain processes (to include receipt, storage, issue and accountability). After a thorough analysis, potential improvements were identified, and solutions were recommended using AIT to optimize the business processes. Following the recommended road map for implementation, the organization is making progress toward a more efficient logistics operation.

2.2 USTRANSCOM Command AIT and In-Transit Visibility

The SRA Team considers this current USTRANSCOM contract highly relevant. It meets three of the four evaluation criteria and shows competency and experience directly related to PWS tasks.

Contract/TO Scope

LMI directly supports the USTRANSCOM automatic identification technology (AIT) and in-transit visibility (ITV) programs. Our responsibilities include providing research and analytical services for myriad AIT tasks as required by TCJ5/4-I.

Performance of AIT technical solution development and AIT integration with Automated Information Systems (RFQ para 5a1) During our development of the *DOD Automatic Identification technology (AIT) Concept of Operations (CONOPS) for Supply and Distribution Operations*, we identified a baseline set of AIT media to be applied to all DoD distribution chain situations. Further, we identified backup AIT to enable use of the technology for downstream distribution chain participants where the baseline AIT is non-responsive. Finally, we identified premium AIT devices to use in special situations. Our challenge was to identify a baseline set of AIT agreed to by all DoD participants with the flexibility to support the differing operational and technical requirements that exist. We concluded that there is a stable set of technologies that can span the business processes and technical requirements of the entire DoD supply chain. The *DOD Automatic Identification technology (AIT) Implementation Plan for Supply and Distribution Operations*, which we also developed under this task, identifies the DoD distribution systems requiring integration under the CONOPS. It also identifies the systems that will be affected by moving toward baseline AIT practices and technologies.

Performance in evaluating and recommending material and/or non-material solutions for business process improvement (RFQ para 5a3) Under this task we extensively researched the commercial distribution sector and government efforts for all forms of current and emerging AIT/RFID technologies. We held a series of consultations with key government players to vet our findings and discuss alternatives and applications for applying the technologies to DoD distribution processes and how best to proceed with integrating them into current practices. LMI provides the TCJ5/4-I staff and USTRANSCOM component commands with detailed feasibility analysis, RFID engineering, and AIT business process reengineering services. We provide daily AIT expertise and advice to our client through the development of briefings and documents for general office conferences and meetings at the 4-star and OSD level of responsibility.

Performance of Concept of Operations and implementation plan development (RFQ para 5a4) Under this contract, we have developed the USTRANSCOM plans for AIT implementations and ITV integration. We developed the *DOD Automatic Identification technology (AIT) Concept of Operations (CONOPS) for Supply and Distribution Operations* for the DOD AIT community, which was signed by Commander USTRANSCOM. To develop the CONOPS, we first developed a model of the end-to-end DoD supply chain, from initiating a request for material through the sourcing and distribution process to the final issuance of the material to the customer. Then, we analyzed all the AIT devices and services available in today's marketplace. Next, we analyzed alternatives for applying those technologies to assets that move through the DoD supply chain, and in the process, addressed special cases like direct-vendor-delivery, munitions, and pre-positioned material. We finished the CONOPS with a conceptual walk through the DoD supply chain, applying both baseline and premium AIT technology at each step. As a next step to the CONOPS, we developed the *DOD Automatic Identification technology (AIT) Implementation Plan for Supply and Distribution Operations*. In it, we identified the five Implementation Teams responsible for undertaking the actions in the plan. We developed tasks and timeline using the spiral development approach, calling out three spirals and detailing the scope of each. We completed the summary of the plan with a survey of funding and then identified key assumptions, information assurance guidance, and program standards for AIT devices, data content, and other technical factors. Finally, we laid down the implementation governance process. These two documents provide the conceptual framework and integration roadmap for DOD AIT to FY2015.

2.3 **Enterprise Architecture Support for the Joint Distribution Architecture**

The SRA Team considers this current USTRANSCOM contract highly relevant, as it fully meets evaluation criteria 5a2 and shows competency and experience directly related to PWS tasks.

Contract/TO Scope

SRA provides functional and systems architecture subject matter expertise to assist the prime contractor (Computer Sciences Corporation) support the USTRANSCOM J6-A in the development and maintenance of multiple USTRANSCOM Enterprise Architectures (EA); specifically the Operational View (OV), Systems View (SV), and Technical View (TV). These architectural products describe the current and future deployment and distribution operational concepts, and supporting automated information systems and technical standards supporting the Joint Distribution Architecture (JDA).

Performance of data and system architecture evaluation and mapping (RFQ para 5a2) The SRA EA Team possesses extensive functional, systems, and technical experience supporting the USTRANSCOM Distribution Portfolio Management (DPfM) Program focus areas and Capabilities Based Assessment Teams (CBAT). Our approach to data and system architecture evaluation and mapping was to utilize the USTRANSCOM Joint Deployment and Distribution Architecture (JDDA), DOD Architecture Framework (DODAF), and Supply Chain Operations Reference Model (SCOR) to equip the distribution portfolio and system program managers with a common language and framework to describe and analyze Information Technology (IT) investments and enhance collaboration. Our Team also made use of EA and portfolio management best practices and analytic techniques codified in SRA's Enterprise Life cycle Integration and Technology Engineering (ELITE®) Methodology to provide a comprehensive enterprise engineering approach tailored to meet the unique requirements of each project.

The SRA Architecture Team led or participated in many of the USTRANSCOM key Focus Area/CBAT analyses of high value to the warfighter. Examples include Congruency Analysis of Agile Transportation-21 (AT21)/Single Mobility System (SMS)/Integrated Data Environment/Global Transportation Network Convergence (IGC) systems, Mission Services Decomposition Analysis, Joint Distribution Process Analysis Center (JDPAC) Mapping, Data Pyramid Project, and Theater Distribution Management. On each of these projects, we utilized our cross functional skills in transportation and logistics expertise, architecture knowledge, theater experience, operations/research experience, and systems knowledge to perform functional requirements decomposition, gap analysis, and process definition.

Results of our Team's early/continuous communication with stakeholders, DPfM, and program managers contributed to isolating and eliminating process flaws by ensuring consistency between our analyses and the Focus Area/CBAT actions. SRA's support to UNIFIED VIEW Joint Experiment illustrates how our data evaluation and mapping resulted in the Force Tracking Number (FTN) and Focus Warfighter (FW) Doctrinal Change Recommendation initiatives being implemented (18 October 2006 JROC Memorandum 218-06).

Our SRA Team regularly assisted the portfolio and program managers to review and modify Automated Information Systems, evaluate data, and examine interoperability. Our architecture Team personnel developed the methodology and conducted the AT21/SMS/IGC Congruency Analysis (Nov 07 – Mar 08). Using dynamic data collection methodologies and techniques to capture the business process and system information; this data evaluation and mapping provided results of systems requirements analysis, inputs to requirements change management, system architecture definition, and potential infrastructure issues. We emphasize delivering quality data evaluation and mapping services to support the JDDE. This includes support to determining return on investment (ROI) or business case analysis (BCA) for making recommendations on system-related DPfM activities. The SRA Team supported each effort with data collection, DODAF Operational and System View products to assist in determining appropriate solutions, whether pursued from a top-down, bottom-up, or meet-in-the-middle approach. We validated the information and seamlessly transferred the data into the USTRANSCOM Corporate Resource Information Source (CRIS) repository. We designed and led the USTRANSCOM J6 architecture support during the TURBO DISTRIBUTION 06 Joint Exercise where a ROI cost savings of over \$350,000 was achieved.

2.4 Air Mobility Command (AMC) AIT Program Support

The SRA Team considers this current Air Mobility Command contract highly relevant. It meets three of the four evaluation criteria and shows competency and experience directly related to PWS tasks.

Contract/TO Scope

The SRA AIT Support Team provides program management support to the AMC Directorate of Logistics, Transportation Systems & Data Management Branch; promotes the integration of AIT into the enterprise logistics business processes throughout the Department of Defense (DOD) supply chain; improves asset tracking and ITV; and identifies, evaluates, and recommends system-to-system data interchanges and data formats for enhancing ITV through the use of AIT.

Performance of AIT technical solution development and AIT integration with Automated Information Systems (RFQ para 5a1))

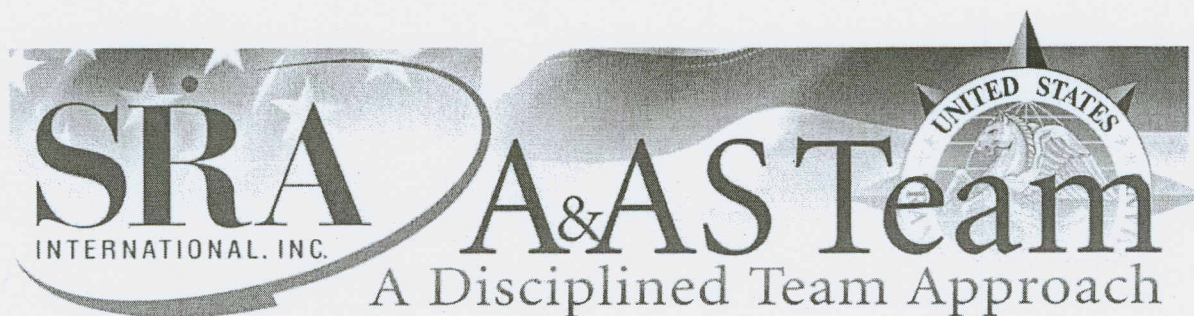
SRA provided AMC advice and guidance on use of AIT devices as a prime means of data capture for worldwide movement of cargo, passengers, and accountable assets. The Team helped develop automatic data capture policies, standards, projects, implementation, and technology integration. The Team provides advice and coordination with other transportation system (e.g., Cargo Movement Operations System (CMOS), Transportation Coordinator's Automated Information for Movement System, Version II (TC-AIMS II), Defense Logistics Agency Support Services (DSS) and Global Transportation Network (GTN) Program Management Offices (PMOs) for enhancing integration of the Global Air Transportation Execution System (GATES) and associated use of AIT devices, and provides research and analysis for ITV. Our Team is the Command's focal point for Military Shipping Label (MSL) and linear and two-dimensional (2D) bar code print quality and data content evaluation, providing GATES and CMOS PMOs with detailed information and guidance for reprogramming the systems to meet international and DOD standards, including creating user guides and hands-on, field-level, alignment and repair of MSL, air passenger boarding pass, and air passenger baggage tag printers. The team conducts worldwide active and passive RFID (aRFID and pRFID) engineering site surveys for proper interrogator installation setups for ITV data capture of palletized and break bulk cargo transiting the Defense Transportation System. The Team has also written various GATES engineering Baseline Change Requests (BCRs) for capture, use, and exchange of AIT data with other systems. The Team provided AMC the SME advice needed to incorporate the CAC AIT devices into the GATES air passenger processes.

Performance in evaluating and recommending material and/or non-material solutions for business process improvement (RFQ para 5a3))

The SRA Team supported AMC, in its role of worldwide 463L pallet manager, to document the requirements and develop an OSD-approved aRFID pilot project for worldwide tracking of cargo and specialty pallets (e.g., aircraft seat and Air Transportable Galley and Lavatory (ATGL)), including a data capture and performance analysis capability to determine a project Return on Investment (ROI). The Team helped AMC develop, equip, and train a "set-up and forget" deployable aRFID capability to provide ITV of aRFID-tagged cargo arriving at a bare-base aerial port. The Command recognized the value of the equipment configuration and the data provided by integrating the capability into all Deployable GATES (DGATES) Unit Type Code (UTC) packages.

Performance of Concept of Operations and implementation plan development (RFQ para 5a4))

The SRA Team members are an integral part of AMC's role in the USTRANSCOM DOD AIT CONOPS development and are sitting members of the USTRANSCOM-led AIT Implementation Plan Strategic Distribution Team. The Team supported AMC in evaluating its cargo movement business processes, mapped cargo "touch points" and data flows, identified opportunities for automating those business processes, and documented "best practice" uses of technologies from the suite of current and future AIT tools.



PROPOSAL IN RESPONSE TO

UNITED STATES TRANSPORTATION COMMAND

AUTOMATIC IDENTIFICATION TECHNOLOGY (AIT)

SUPPORT SERVICES FOR USTRANSCOM

IMPLEMENTATION SUPPORT BRANCH (TCJ6-IS)

A&AS RFTOP 08-05

31 March 2008

Part II – Understanding the Work

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1 INTRODUCTION

The SRA Team, composed of SRA and LMI, is pleased to offer our response to the United States Transportation Command (USTRANSCOM) TCJ6 Automatic Identification Technology (AIT) Support Performance Work Statement (PWS). Our proposal is based upon three basic tenets: 1) provide TCJ6 with the benefits of our continuity of experience; 2) foster unity of AIT operations across all logistics stakeholders; and 3) apply the depth and breadth of our AIT experience to assist USTRANSCOM in leveraging AIT to produce real distribution efficiencies throughout the Department of Defense (DOD) supply chain. Our Team's AIT support to the Command, and to the DOD logistics community at large, is both current and unparalleled. We are the only team with an uninterrupted history of AIT-enabling support to USTRANSCOM, its partners and key customers. Our Team has provided on-site support to JSJ4, USTRANSCOM, Air Mobility Command (AMC), United States Central Command (USCENTCOM), United States Marine Corps (USMC), and the DOD Acquisition, Technology and Logistics (AT&L) Staff for every major DOD/Distribution Process Owner (DPO) led AIT Policy, Concept of Operations (CONOPS) and Implementation Plan since the modern AIT initiative was started in 1998. Furthermore, we provided the sole contract support to the original DOD Logistics AIT office, as well as implementation support directly to the Services, Defense Logistics Agency (DLA), the Combatant Commanders (COCOMs), USTRANSCOM and the Component Commands (TCCs). This broad experience provides our Team with a unique knowledge pool that sets us apart from the competition in our ability to provide AIT support services to TCJ6-IS. Upon contract award, we will bring the knowledge, tools and understanding to immediately assist TCJ6 in delivering the enabling architecture and best technologies for realizing the potential of AIT as a critical component of the Command's corporate services vision.

2 UNDERSTANDING THE WORK: TECHNICAL APPROACH

This section outlines our technical approach for accomplishing Task Order requirements.

2.1 Technical Solution

The following addresses our Team's approach for accomplishing the PWS. *Note: Referenced PWS paragraphs are included in parentheses.*

2.1.1 Task 1 – Contract Level and Task Order Management (PWS para 2.1)

Our Project Manager (also referred to as Task Order Manager) will be the principal point of contact for technical issues. Performance of this task is addressed in paragraph 2.0 of SRA's A&AS IDIQ Standing Proposal, dated 3 December, 2007. The proposal is on file in the USTRANSCOM/TCAQ office and a copy is included with this proposal.

WHY TEAM SRA? – AIT TEAM STRENGTHS

- ♦ "One Team" Government and SRA partnership approach for meeting mission requirements – High Confidence, Low Risk
- ♦ Provided primary support for EVERY major DOD/DPO AIT Policy, CONOPS and Implementation Plan since 1997
- ♦ Unparalleled success providing AIT support to DOD, USTRANSCOM, the TCCs, and COCOMs
- ♦ Performing AIT support for USTRANSCOM, AMC, and SDDC including Distribution Portfolio Management support for TCJ6
- ♦ AIT support is a "core" SRA and LMI competency
- ♦ Proven Quality Processes – ISO 9001:2000 and CMMI/Level 3 Certified

WHY TEAM SRA– TECHNICAL APPROACH STRENGTHS

- ♦ Our experience in AIT for Army, Navy, Marine Corps, Air Force, DLA, and the Combatant Commanders, including on-site support for CENTCOM, SOUTHCOM and SOCOM in addition to USTRANSCOM, AMC, SDDC and the DOD AT&L Staff provides:
 - ❖ Extraordinary AIT Subject Matter Expertise to leverage and expand AIT and RFID opportunities across DOD for realized distribution efficiencies
 - ❖ Continuity of experience and unity of AIT operations
 - ❖ No ramp for execution of PWS tasks

2.1.1.1 Task Order Management Plan (TOMP) (PWS para 2.1.1)

The SRA Project Manager for this contract will develop and provide a draft TOMP within 15 days of award and a final within five business days of receiving Government comments. Paragraph 2.1 of our A&AS Standing Proposal addresses TOMP requirements in more detail.

2.1.1.2 Monthly Status Report (MSR) (PWS para 2.1.2)

The MSR will be developed and provided NLT than the close of business on the 5th duty day of the report month. The report will incorporate all PWS requirements (see para 2.2 of SRA A&AS Standing Proposal) including travel expenses and receipts.

2.1.1.3 In Progress Review (IPR) (PWS para 2.1.3)

SRA's process for meeting IPR requirements is discussed in para 2.3 of SRA's Standing Proposal. IPRs will be held as required by the Government.

2.1.2 Task 2 – Automatic Identification Technology Implementation Support (PWS para 2.2)

The SRA Team has been deeply involved in all aspects of the three USTRANSCOM AIT initiatives: Concept of Operations, Radio Frequency Identification (RFID) Implementation Plan and the Joint AIT Summit since inception. We are ready to provide AIT support services for logistics, functional process improvement, systems, and data architecture support and expertise.

2.1.2.1 Task 2, Subtask 1 – DOD AIT Implementation Plan Global Team Support (PWS para 2.2.1)

TCJ6 is a key leader on the Global Team and expects contract support that completely understands TCJ6's role and equities and the dynamic relationships with all the AIT stakeholders. Your SRA Team brings immediate and credible support that will help TCJ6 succeed:

- *We clearly comprehend the AIT landscape because we wrote the AIT Implementation Plan*
- *We understand the AIT stakeholders because we have already collaborated with them on their programs*
- *We know TCJ6's equities because we have supported the Directorate in developing many of them*

Because of our Team's significant contributions to the development, coordination, and publication of the DOD AIT CONOPS and the DOD AIT Implementation Plan for USTRANSCOM, we add immediate value to the TCJ6-IS AIT mission. We possess a superior understanding of the five AIT Implementation Teams and their associated tasks as detailed in the DOD AIT Implementation Plan. We also understand the TCJ6 technology architecture enabling us to uniquely assist the Global Team in coordinating USTRANSCOM's command, control, communications, and computer (C4) policies across each of the AIT Implementation Teams.

“a. Evaluate data architecture and standards to promote effective scalability and interoperability when identifying systems, AIT equipment, and software to be deployed.” We will participate in key AIT Implementation Team meetings where data architecture and AIT standards are planned, and will report findings to TCJ6 and the Global team. Considering both currently selected AIT solutions and planned solutions, we will do the following:

- *Identify AIT insertion points.* We will work with stakeholder process models to identify and document AIT insertion points. If no process models exist, we will develop them, using *Microsoft Visio* or an equivalent tool, to identify the sub-processes for AIT.
- *Assess (Automatic Information System) AIS requirements.* We will enumerate the opportunities for the stakeholder's production/planned AIS to report identity, condition, and location of AIT tagged material; and, cross-reference these opportunities with the insertion points, and identify the benefits (condition, visibility, status) offered by each insertion.

- *Assess AIT capability.* We will review AIT device specifications to ensure the durability of the device and its data capacity meets AIS requirements. Considerations will include: 1) device interoperability with other AISs along the distribution chain to ensure the device remains readable and accurate without fail and, 2) AIT scalability to adapt to the changing/growing demands of other AISs.
- *Assess data architecture and standards.* We will examine the technical specifications of the device and the format of its on-board data content. We will ensure compliance by developing a compliance table describing data content/format of each device. We will compare the data content and format (e.g., EDI X12, EPC Global) to mitigate technical conflicts that could inhibit interoperability and scalability. This will provide a record of which devices meet the standards described in Annex 7, Volume II of the AIT Implementation Plan.
- *Report findings.* We will detail our findings from the above actions in a comprehensive report to the Global Team and TCJ6, and distribute it as directed by TCJ6.

Additionally, we will maintain a database catalog of active data architecture and AIT standards issues facing all of the AIT Implementation Teams, and brief them as directed by the Government. We will also coordinate issues with the data architecture stakeholders and the corporate data office to ensure TCJ6 makes timely updates to internal/external data standards. And, we will catalog all AISs and associated deployable equipment and software, and record how these deployments affect the Joint Deployment and Distribution Architecture (JDDA). This will aid in the identification of interoperability gaps among DOD supply chain AISs.

“b. Coordinate information assurance requirements across teams.” As new AIT systems or devices are inserted into the distribution chain, we will advise the implementer to comply with Information Assurance (IA) policies and procedures (e.g., *DODD 8500.1 Information Assurance, DODI 8510.01 DOD Information Assurance Certification and Accreditation Process*) to ensure data sources such as smart AIT devices do not threaten the Global Information Grid or the accreditation status of any participant Information Technology (IT) systems.

As required, we will identify developing issues and inquiries to TCJ6-IA for clarification. We will establish a tabular database catalog tool of all AIT projects within the JDDA, and a checklist of the project’s IA documentation. This will ensure projects within the purview of TCJ6 are trackable and comply with policies. This catalogue will also annotate who we have advised. We will backfill this catalog with the current IA status for existing implementations of AIT; and, immediately create catalog entries as new projects come on-line. This IA compliance table will be available in a spreadsheet format. We will facilitate the sharing of IA documentation among stakeholders for re-use (e.g. the IA checklist from the Alaska RFID Implementation effort).

“c. Assist in evaluating and measuring potential business benefits of targeted processes for AIT implementation.” Our staff understands the business processes the Implementation Teams must address in Spiral One and beyond. We know the challenges of establishing data interfaces in support of direct-vendor-delivery shipments, positioning due-in records at theater consolidation shipping points, and linking AIT signal reads to database records. We will use this expertise to help TCJ6 evaluate and measure the potential benefits of an AIT implementation. We will catalog “as-is” and “to-be” evaluations of Spiral One processes and future spirals as they are identified. We will develop a shared computer directory structure on the TCJ6 network. To do this, we will label sub-directories based on the names of the generic, reusable building blocks of the supply chain that are called out in Chapter 3 of the AIT CONOPS. As the stakeholders identify targeted processes, we will collect data (“as-is” and “to-be” models, narratives, cost analysis, etc.) and store them on the shared directory under the appropriate supply chain process

category. For example, we will store artifacts for DLA's Consolidated Containerization Point (CCP) Automated Manifest System (AMS) active RFID application in the "Consolidate" directory. This will make the artifacts easy to track and retrieve by supply chain node. We will use these artifacts to breakdown the business process workflow and analyze whether or not various AIT solutions offer potential for saving time, reducing cost, improving accuracy, or enhancing visibility. Next, we will conduct a table-top analysis using a "use case" approach that walks through the processes. This enables modeling of alternatives where AIT might be deployed, and prediction of where the expected improvements should occur. We then propose to conduct a field terrain walk of the same process segments to confirm understanding of the process and annotate nuances we may not have known during the table-top model analysis. During the terrain walk, we observe and annotate whether technology insertion alone will produce the desired results, or if business process redesign and AIS modifications will be required. To improve supportability of our analysis, we may conduct a cost-benefit analysis. Toward that, we would observe/predict both cost and performance data for "as-is" and "to-be" scenarios. To conclude the cost-benefit analysis, we will construct a custom spreadsheet model to display the results. We will deliver an analysis summarizing the results and highlighting key observations. We will conclude the evaluation with a comprehensive technical report.

"d. Develop technical solutions to enable reengineering of selected business processes with use of AIT." Recently, we applied our knowledge of MILSTRIP transactions to enable vendors to augment requisition data with transportation data to create a PDF 417 military shipping label and depot due-in records. This resulted in production implementation of DLA's Distribution Planning and Management System (DPMS) web-based vendor shipping module. As we did in the DPMS effort, we will take the following actions.

- *Develop a focused CONOPS.* The CONOPS will tabularize the steps in the "as-is" and "to-be" business process including AIT insertion points, and develop accompanying model diagrams. Next, we will develop an information exchange diagram, and identify the underpinning data exchanges and sourcing. We will tabularize these exchanges identifying the name of the exchange, location in the JDDA, the source system (trading partner), key attributes of the data, and the transaction schedule. Also, we will tabularize the data requirements needed to integrate the AIT.
- *Broker the CONOPS.* We will broker the CONOPS with key business process stakeholders. After reviewing the exhibits, we will develop a final CONOPS and schedule for conducting a field prototype of the process. We will move forward with the prototype after stakeholders agree upon the feasibility of achieving productive results from the technology insertion.
- *Develop the technology.* We will assist the prototype implementers to develop the prototype. First, we will finalize the data requirements and formats for the AIT device and the AIS(s). This may mean detailing the format and content for the payload of the AIT device (EDI on a PDF417) along with the AIS data exchanges (DLMS format). Next, we will develop software use cases logic for the AISs, tabularize changes to operational Standard Operating Procedures (SOPs), and support other coordination actions as directed.
- *Test the technical solution.* We will launch the prototype test at a kick-off teleconference, reviewing a test plan that includes a schedule, assumptions, and stakeholder responsibilities. We will also conduct periodic status teleconferences. At the conclusion of the test, we will develop a "road-show" briefing and hand-outs describing our approach and results. Upon request, we will help with the production role-out of the technology.

“e. Assist Global Team in development of business rules for premium AIT use within DOD.”

Passive RFID, contact memory button, active RFID (data rich and license plate), sensor technology, and satellite/cellular are identified in the implementation plan as Premium Service AIT. When presented with a business process scenario for insertion of premium AIT, we will summarize our understanding of the business process, discuss the capabilities and limitations of the premium device, and define rules for applying, activating, tracking, removing, and maintaining it. Building on the “to-be” process models presented to the Global Team, we will tabularize AIT business rules applicable to a process. We will then match each business rule in the table to the related supply chain sub-process and systems. The table will detail the following:

- *Rule.* Describes where the aRFID tag is attached to a container, how it is attached, and how it is validated before it is released into the supply chain, etc.
- *Sub-process.* Identifies a supply chain process such as shipment preparation or consolidation.
- *Responsible party.* Applies to shipping clerk, transportation officer, or driver.
- *Conditions when the rule applies.* Applies to chilled containers, Class IX containers, etc.
- *Risks.* Details possible issues such as spoilage, visibility, loss at forward bases, device loss.
- *DPO architecture link.* Identifies where the rule specifically ties or relates to the JDDA.
- *Version control of the rule.* Notes how and when business rules were changed/implemented.

We will organize these rules in a database catalog and make them available on the AIT website or other web-tool, if desired. We will announce updated and new rules to stakeholders either on the AIT website or directly via email. If the rules require consensus, we will use a governance process similar to other governance methods used by USTRANSCOM like that of the Defense Transportation eBusiness (DTEB) web-based voting process used by TCJ6-AD.

2.1.2.2 Task 2, Subtask 2 – Portfolio Management Support – (PWS para 2.2.2)

TCJ6 uses portfolio management principles to improve effectiveness, efficiency and interoperability of distribution processes and systems and provides high value return on investments to the warfighter.

Your SRA Team brings immediate credible support that will help TCJ6 succeed:

- *We know the DOD AIT implementation direction because we maintain close working relationships with many organizations at the forefront of the AIT implementation*
- *We have an unmatched level of the portfolio management experience within USTRANSCOM and the application of AIT*
- *We are experienced in performing business case analyses and projecting return on investment for the use of AIT*

The SRA Team has established itself as a leader in using AIT enablers to support business processes, practices, and enterprise level goals, while transforming warfighter requirements into automated capabilities. During the past decade, we expanded our AIT support footprint to include providing expertise to COCOMs, functional commands, and AIS system owners.

WHY TEAM SRA? PORTFOLIO MANAGEMENT EXPERTISE

- ◆ Intimate familiarity with current AIT Implementation Agenda
- ◆ Currently providing Portfolio Management expertise to TCJ6
- ◆ Extensive Distribution Systems AIT deployment expertise
- ◆ Leadership in AIT standards development and application
- ◆ Experienced with Business Case Analyses for AIT

“Contractor shall coordinate with portfolio management and DPfM focus area activities to ensure consistency between those activities and DOD AIT Implementation Direction.”

Based on our years of portfolio management experience at USTRANSCOM and DOD-wide AIT expertise, the SRA Team understands the AIT/Distribution Portfolio Management (DPfM) task and its overall objectives and challenges. Our recommended AIT/DPfM approach is to manage IT investment from the perspective of how it supports areas of high value to the Warfighter. We

will identify and analyze AIT Implementation Plan IT requirements to coordinate and track DPfM focus areas using the DPfM standard core activities: Analyze, Select, Control, and Evaluate (Figure 2-1). This ensures consistency with the AIT CONOPS, and any of the tasks assigned to the five Implementation Teams (Global, Wholesale, Strategic, In-Theater/Retail, Unit Move) as described within the DOD AIT Implementation Plan for Supply and Distribution Operations.

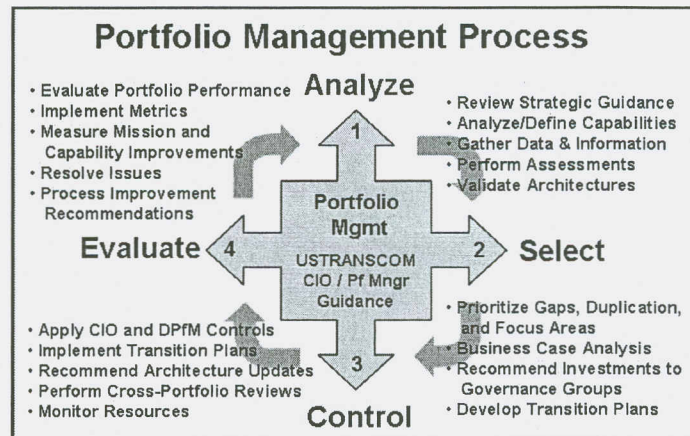


Figure 2-1: Portfolio Management Process Methodology.

Our PfM framework and methodology follows the DOD standard process, which is based upon these four core PfM activities (Figure 2-1), to include several of the major activities under each core activity; all of which have established methods, formats, and products. We will use USTRANSCOM's Corporate Governance Process to insure AIT implementation meets enterprise requirements and objectives. We will use these processes as they work along side the Focus Area Teams to ensure enabling AIT requirements are incorporated with the collective Focus Area capabilities; particularly the AIT Focus Area. This enables us to evaluate distribution functional issues and recommend changes to improve the effectiveness and efficiency of AIT.

After determining the affected focus areas, the SRA Team will leverage its working relationship with TCJ5/4, TCJ3, Services, DLA, Joint Staff J4, COCOMs and the Office of the Secretary Defense to ensure the DPfM focus areas remain synchronized with the AIT Implementation effort. We will also establish regular meetings with organizations engaged in planning, programming, budgeting and executing AIT Implementation. New initiatives will be tracked to ensure that DPfM AIT focus remains trained on areas of high value to the war fighter.

“Contractor shall assist in AIT-related portfolio management activities such as review and modification of AISs, incorporation of RFID and related AIT into the DPO data architecture, and AIT interoperability within the portfolio.”

Compliance with and the ability to develop or change appropriate commercial, national, international, and NATO standards is critical to the effectiveness and interoperability of an AIT based solution. Our experience using a balanced scorecard to categorize, prioritize, and select project investments is fundamental to addressing this concern. We will use this approach to assess critical investment strategies, manage project portfolios and evaluate performance. After identifying and analyzing the AIT Implementation Plan IT requirements, we will use our work under Subtask 1, the Portfolio Management Process described in Figure 2-1 and the Corporate Governance Process to highlight areas requiring AIS changes or new AIT data collection capabilities (e.g., RFID mesh networks, sensors, satellite). The SRA Team will draw upon a reservoir of AIT subject matter expertise within key distribution systems such as Global Air Transportation Execution System, Cargo Movement Operations System, Distribution Standard System, and Worldwide Port System to identify secondary impact areas such as, data standardization for DOD component, commercial and coalition partner interoperability, DPO data architecture, or systems architecture. These are key focus areas to identify total cost and project accurate ROI. The SRA Team will use the various PfM related activities such as the Corporate Portfolio Review Process (CPRP), Distribution Portfolio Review Process (DPRP),

Joint Capabilities Integration and Development System (JCIDS) processes, the Distribution Steering Group (DSG), Capability Based Assessment Teams (CBAT), and other working groups and forums to assist in identifying the impact and costs to be assessed. This ensures the proper allocation of investments to leverage the optimum return across the entire distribution portfolio. In addition, we will insure that AIT investment and management recommendations comply with both USTRANSCOM and the myriad of other DOD PfM implementation guidance.

“Contractor shall support determining ROI or business case analysis (BCA) for making recommendations on AIT related DPfM activities.”

Our broad range of Subject Matter Experts (SME) understands DOD’s AIT technical standards, implementation plans, and information architecture. We will use this expertise and the Continuous Process Improvement Process (Figure 2-2) to support analyses and studies on AIT based capabilities including: projected cost and ROI, analysis of alternatives, and the development of risk assessments. To accomplish this we will:

- Use our Team’s extensive knowledge of the DOD AIT implementation initiative to ensure the DPfM focus areas remain consistent with the DOD AIT implementation agenda.
- Use our distribution system expertise and unique combination of AIT and DPfM experience to accomplish reviews of modifications to existing AISs; and, determine the impact to the technical, systems and operational architectures.
- Use our understanding of AIT standards to ensure the application of those standards to AIT based capability enhancements that are interoperable across the entire Distribution Portfolio.

We will use our DPfM knowledge to improve ROI studies and BCA for development and efficient use of AIT.

Although the DOD PfM model implies a serial process, the implementation of the PfM framework (Figure 2-1), and distinctive sub-processes under each of the four core activities, is not sequential. As illustrated in Figure 2-3, our Team will provide PfM and CIO/DPfM guidance from the center to encompass the results of all four activities as they simultaneously evolve through a continuous state of production. The results

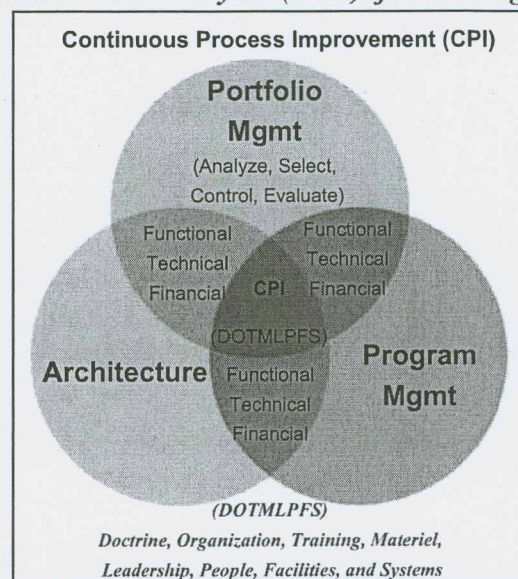


Figure 2-2: Continuous Process Improvement

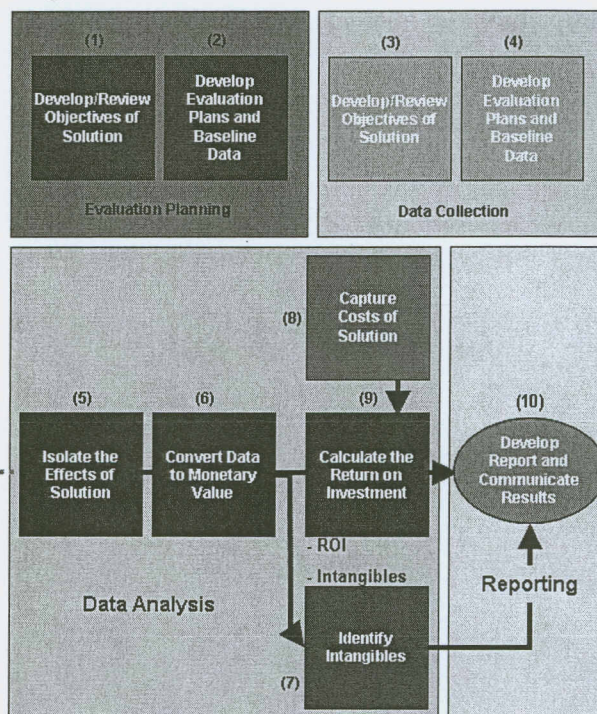


Figure 2-3: The Phillips ROI Methodology

of this process can then be applied to an ROI Methodology that evaluates the levels of categorized data and the associated impacts to show value that can be measured and reported methodically and credibly. To do this, we will use *Phillips ROI Methodology*TM. This methodology provides a 10-step process (see Figure 2-3). This provides a superior approach that enables the DPfM Manager to oversee DOD Distribution and Distribution-related AIT investments in accordance with DPO mission priorities.

During the first DOD AIT operational prototype, the SRA Team conducted BCAs for AIT use with every system in the Defense Transportation System (DTS), and evaluated each form of AIT for its maximum effectiveness within the operation. We will leverage these existing skills to support future analyses and studies on AIT-based capabilities.

2.1.2.3 Task 2, Subtask 3 – Premium Service Device (PSD) Support – Optional Task (PWS para 2.2.3)

TCJ6 expects highly experienced and qualified support to bridge the ongoing PSD evaluation program and USTRANSCOM's practical and effective integration of these devices into the distribution technical and operational architecture.

•We have practical successes and experience in having supported the introduction PSDs such of trailer and satellite tracking

•The quality of our staff ensures that TCJ6 will meet its objectives and expectations on this task

To support this optional task, we will provide one of our SMEs to assist in the development of PSD test plans and demonstration CONOPS. As directed, we will visit contractor laboratory test facilities, and defense test and demonstration sites. We will provide technical experts to witness testing, document observations, and ensure the devices and procedures adhere to ISO, ANSI, IEEE, and Military Standards, and satisfy PSD CONOPS demonstration specific requirements.

“a. Assist with development of PSD field test concept of operations.” To assist with field test CONOPS, we will provide advice and guidance as TCJ5/4, TCJ6, and AIT stakeholders develop business cases and CONOPS. To determine the scope, we will review SOPs and make field observations to include climate and operating conditions. We will document our observations in process model diagrams and narratives using *Microsoft Visio* (or similar modeling tools). The diagram will contain both physical processes and AIS interactions. We will write a report listing the eligible devices based upon device specifications and operating requirements, and include operational assumptions and implementation scenarios. Furthermore, we will overlay the SOP diagrams with “improvement diagrams” to clearly illustrate advantages of different scenarios.

“b. Identify opportunities for integration of PSDs into existing and developing AISs.” To assist in identifying AIS integration opportunities, we will review the SOPs and field operations of the AIS. Based on these observations, we will develop process model diagrams illustrating the AIS and AIT interaction points. We will write a narrative for each touch point identifying associated sub-process, AIS, AIT device, data content, technical metrics, risks (technical and policy) and other information. This narrative may recommend integrating the AIT device to eliminate manual data entry, adding functionality to the AIS based on newly available AIT data, and improving interoperability among systems by sharing PSD data.

“c. Integrate PSD test results into recommendations for AIT Implementation Plan actions as applicable.” To integrate PSD test results into AIT Implementation Plan actions, we will develop an evaluation matrix identifying operational and technical feasibilities, costs, ROI, and risks. For example, we will enumerate the risks of using a particular device in extreme conditions and the cost to mitigate that risk through device design changes, or the selection of a different device. We will then present the results to the cognizant AIT Implementation Team(s).

“d. Identify DOD assets and business process opportunities that would benefit from military certified PSD use.” To identify opportunities that may benefit from PSDs, we will advise stakeholders as they target categories such as life-cycle tracking and improved location reporting, and develop a matrix of target applications against various PSD specifications. We will diagram the business process to identify the “to-be” along with projected benefits of each device. These results will be consolidated into a comprehensive technical report and briefing.

“e. Assist in development of CONOPs and Implementation plan for PSD use into identified DOD area of opportunities.” Building on the methodology we used for the DOD AIT CONOPs, we will assist in examining end-to-end processes; identify where AIT may effectively augment the process, generating comparative matrices for the AIT alternative technologies (considering specifications such as media form, data capacity, cost, durability, infrastructure cost, read method, information assurance, and standards); identify potential AIT media; and provide guidance through the cost benefit analysis. As required, we will develop comparative matrices of AIT alternative technologies to areas of opportunity and detail how each meets particular sub-processes in those areas of opportunity. We will prepare a Plan of Action and Milestones, detailing activities and task dependencies in order of execution.

3 UNDERSTANDING THE WORK: MANAGEMENT AND STAFFING APPROACH

3.1 Task Management/Staffing

The SRA Team (Figure 3-1 and Table 3-1) consists of personnel possessing the experience and education (see generic resumes) required to accomplish PWS tasks in a superior manner. Depending on execution of the optional task, we will initiate on-site support at contract award with a 3-member team led by a dual-hatted Project Manager

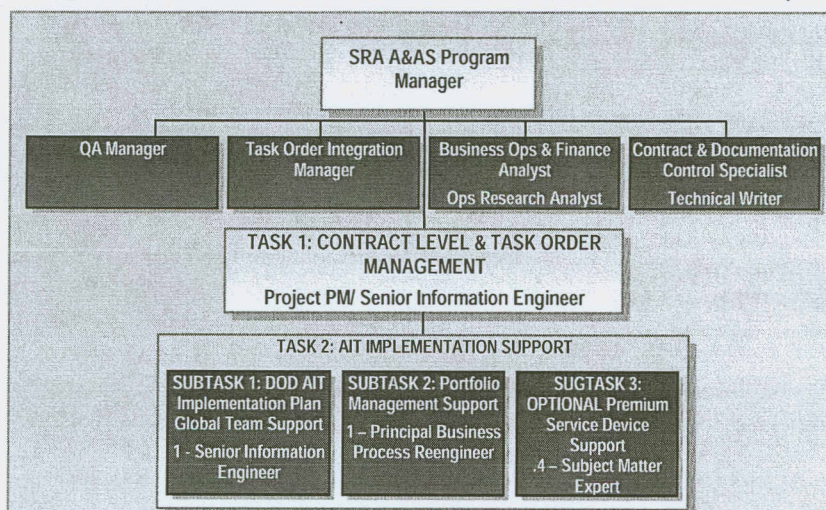


Figure 3-1: Task Order Management Organization

and provide secondary support for Task 2, Subtask 1. Our SME will accomplish requirements

WHY SRA? MANAGEMENT STRENGTHS

- ◆ Staffing plan provides personnel experienced and skilled in all PWS tasks – Provides high confidence for project success and efficiencies for continuing and evolving AIT support efforts
- ◆ SRA staffing process provides well-trained personnel and low attrition rates – Reduces or eliminates Government training of contractor personnel, and provides stability and continuity throughout the life of the contract
- ◆ Staffing capability includes local base of SRA Team personnel (over and above personnel assigned to this contract) trained and skilled in AIT Programs, Policies and Operations. Provides the Government:
 - ❖ Rapid surge capability for AIT Support Services, if required, to support USTRANSCOM AIT Operations for contingency, emergency, or other high-tempo operations

(PM)/Senior Information Engineer. This individual will provide primary (P) support for Task 1; provide primary support for Task 2, Subtask 2 activity, secondary (S) support for Task 2, Subtask 1 activity and serve as the Team’s hub for communication across all Task Areas.

Task 2, Subtask 1 will be performed primarily by the Principal Business Process Reengineer who will also serve as the Deputy PM,

associated with Task 2, Subtask 3. Because this subtask requires the specialized expertise and understanding of individuals who understand the technical functions of AIT for a wide variety of devices being assessed, we will fill this position with an individual possessing the appropriate technical expertise. This individual will have immediate reach back capability to other SRA and LMI AIT SMEs with specialized AIT device experience. This approach will provide latitude and maximum flexibility of the appropriate expertise. Completing the SRA team are the SRA A&AS Program Manager, Business Operations Analyst, and Contracts and Documentation Specialist who will provide general project support from our office in Fairview Heights, IL. Our staffing methodology involves recruiting, training, and retraining personnel to provide them with primary, secondary, and tertiary skills. This produces well-rounded employees who provide our customers a best-value solution at a reasonable cost. Our outstanding staffing plan has resulted in a local turnover rate less than 6%, enabling us to provide, stability and continuity for our customers. Figure 3-1 reflects the organizational structure we will use to perform this task.

Task Order Role	Team Member	A&AS Labor Category	Task Area Support	# FTEs
PM/Portfolio Management Support Engineer	SRA	Senior Information Engineer	1 (P), 2-ST1 (P), ST2 (S)	1
AIT Global Team Support Lead	(b)(4)	Prin. Bus. Process Reengineering Spec.	2-ST2 (P), ST1 (S)	1
Premium Service Device SME	(b)(4)	Subject Matter Expert	2-ST3 (OPT) (P)	.4
A&AS Program Manager	SRA	Program Manager	1	.02
Business Operations Analyst	SRA	Operations Research Analyst	1	.04
Document Control Specialist	SRA	Technical Writer	1	.02
Total AIT Implementation Support Personnel				2.48

Table 3-1. Personnel Matrix Mapping of Task Order Roles to Labor Categories & Task Area

Table 3-1 provides a breakout of FTE's by Task Area. This estimation is based upon one full option year, and a total of 2.4 FTE's. Each Task Area has a designated primary "(P)" lead, and in some cases a secondary "(S)" lead, to oversee team personnel working within each respective Task Area. A key component of SRA's staffing lies in our depth of AIT and RFID knowledge and experience. This provides synergy and ease of coordination for supporting the implementation of AIT technology. In addition to our Team's current AIT support within TCJ6, we bring years of specialized experience supporting the implementation of AIT. This depth and breadth of experience enables us to provide a rapid surge capability for AIT support services.

3.2 Deliverables Schedule and Service Delivery Summary (PWS para 3 & 4)

Our deliverable processes including Quality Assurance/Control are detailed in paragraphs 3 and 4 of SRA's A&AS IDIQ Standing Proposal.

3.3 Government Furnished Property and Services (PWS para 5)

We will comply with Government GFE/GFI requirements identified in this PWS. SRA processes for managing GFE/GFI are discussed in paragraph 5 of our A&AS IDIQ Standing Proposal.

4 GENERAL INFORMATION (PWS PARA 6)

4.1 General Information Requirements and OCI Statement (PWS paras 6.1 - 6.13)

We acknowledge and will comply with all general information requirements. SRA processes for performing PWS general information requirements for travel and security are discussed in detail in paragraphs 6 of SRA's A&AS IDIQ Standing Proposal.

4.2 OCI Statement:

The SRA Team believes there are no perceived or actual conflicts of interest associated with the performance of this PWS.

5 GENERIC RESUMES

For positions noted in Table 3-1, we have provided an associated Generic Resume for each labor category. These generic resumes have been formatted to address RFTOP 08-05 para 7.b *Understanding of the Work, Submission Requirements, Staffing* which requires generic resumes demonstrating the requisite education, experience, security clearance, or special skills needed to perform the intended tasks. The header information requirements for each resume (shaded area in each template below) are based on A&AS labor category descriptions and requirements tailored to performance of RFTOP 08-05 PWS requirements. The remainder of each resume identifies the skills, qualifications, relevant knowledge and specific experience factors to support successful performance of RFTOP PWS tasks. It is SRA's intent to continue staffing the J6 AIT Support Contract with personnel who meet the *desired* knowledge, experience and education requirements as depicted in each resume.

5.1 Task Order Role: PM/Portfolio Management Support Engineer (Labor Category: Senior Information Engineer)

Biographical Data	
Work Experience:	Required: 15 years of experience in business process reengineering. Desired: 20 plus years of work in the logistics field with a thorough understanding of the DOD supply/distribution chain, especially in the areas of strategic and commercial distribution, and unit deployment/redeployment.
Education:	Required: Bachelors Degree in computer science, information systems, engineering, or other related scientific or technical discipline. Desired: Masters degree in related field
Security Clearance:	Secret

Skills
<ul style="list-style-type: none"> ■ Project Management: Experienced in the management of personnel, document preparation, and briefing development and presentation ■ Extensive operational experience conducting distribution and transportation operations at various nodes in the DOD distribution chain ■ Develops DPO Architectures, business process, business rules and metrics ■ Briefs and facilitates at SES and flag officer level ■ Experienced in the development of business case analysis ■ Experienced in Cost Benefits Analysis producing Return on Investment (ROI) estimates ■ DODAF knowledgeable ■ Outstanding written and oral communications skills ■ <i>Microsoft Office</i> products including <i>Project</i> and <i>Visio</i>

Qualifications, Relevant Knowledge and Experience

Task 2, PWS para 2.2.1, including subparas a-e

- Knowledgeable in general portfolio management principles and DPfM specific operations at USTRANSCOM
- Experienced in developing and facilitating the development of technical solutions required to support mission requirements, system development and training needs
- Operational understanding of DOD distribution systems, AIT integration into those systems, and data required to join seams among systems to support interoperability. Experience with systems such as Defense Automatic Addressing System, Cargo Movement Operations System, and Transportation Coordinator's Automated Information for Movement System, Version II
- Knowledgeable in the Military Standard Requisitioning and Issue Procedures, Defense Transportation Regulations, the ISO/IEC 18000 commercial and other data standards applicable to AIS/AIT
- Experienced in evaluating and measuring potential business benefits of targeted processes for AIS/AIT implementation.
- In depth understanding of various types of AIT, reasons for employing AIT media at various shipment consolidation levels, and key attributes. Experience performing duties at various nodes in the DOD supply chain.

Knowledge of Defense Transportation Systems roles, methods, and procedures

- Knowledgeable of and experienced in developing USTRANSCOM business processes used by DPfM
- Knowledgeable of and experienced in USTRANSCOM distribution training methodology
- Knowledgeable of USTRANSCOM Mission Essential Task development process
- Extensive experience at the retail and wholesale level of logistics

Experience with DPO Operational, data, and system architecture

- Operationally experience with data from AISs supporting USTRANSCOM including systems such as Global Transportation Network, Single Mobility System, Global Air Transportation Execution System, Worldwide Port System, Joint Flow and Analysis System for Transportation and Joint Operation Planning and Execution System
- Participation in DPO operational forums such as the Distribution Process Review conducted by USTRANSCOM for all DPO and DPO related systems

Experience with AIT implementation and system integration

- Experience with integration methodology to integrate key USTRANSCOM systems
- Experience with evaluating AIT implementation through methods such as cost benefits analysis
- Functional experience in developing requirements for USTRANSCOM AIS

Experience with logistics process evaluation and modeling methodologies

- Experience in model methodologies and participation in developing DPO related models such as the Distribution Environment Support System
- Knowledgeable of Integrated Definition for Data Modeling (IDEF) modeling
- Experienced in modeling methodologies such as the Supply Chain Operations Reference (SCOR)
- Knowledgeable of the USTRANSCOM Corporate Resource Information Source (CRIS) data base
- Experience in developing architectures such as the Joint Deployment and Distribution Architecture (JDDA)
- Possesses functional analytical and modeling capability to facilitate evaluation of the processes, physical flows, information technology, security, and performance of real world supply chains

Experience and knowledge of various AIT technologies and devices

- Functional knowledge of RF-ITV systems with a general knowledge of sense and respond technologies
- Possesses a thorough understanding of distribution/transportation data and AIT device capabilities
- Thorough knowledge of the Defense Transportation AISs including those supporting Defense Agencies and Military Services

5.2 Task Order Role: AIT Global Team Support Lead (Labor Category: Principal Business Process Reengineering Specialist)

Biographical Data	
Work	Required: 15 years of experience in business process reengineering. Desired: 20 plus years of work in DOD Logistics with a thorough understanding of the DOD supply chain, strategic and commercial distribution, and unit deployment/redeployment; and experience in identifying and implementing business process improvements or reengineering. Experience:
Education:	Required: Master's Degree in the functional field of work Desired: Masters of Science in Logistics Management or related field
Security Clearance:	Secret

Skills

- Hands-on experience conducting distribution and transportation operations at various nodes in the DOD distribution chain
- Develops distribution business process metrics
- Briefs and facilitates at SES and flag officer level
- CONOPS and implementation plan development
- Military logistics data standards knowledge, application, and interpretation
- Interprets and assesses DODAF models
- Outstanding written and oral communications skills
- *Microsoft Office* products including *Project* and *Visio*

Qualifications, Relevant Knowledge and Experience

Task 2, PWS para 2.2.2

- Operational understanding of DTS systems, AIT integration into those systems, and data required to join seams among systems to support interoperability. Experience with strategic distribution systems such as WPS and GATES
- Knowledge of DTS and DOD distribution data standards
- Knowledge of information assurance requirements and experienced in cross team coordination
- Experienced in evaluating and measuring the benefits of functional and technical business process improvements
- Knowledge and experience in developing logistics or distribution performance metrics and methods for evaluating system and process effectiveness
- Understands various types of AIT, reasons for employing AIT media at various shipment consolidation levels, and key attributes. Experience performing duties at various nodes in the DOD supply chain.
- Knowledge of current USTRANSCOM and DOD AIT implementation concepts, plans and programs
- Experienced in identifying or developing technical solutions to enable reengineering of selected business processes with use of AIT

Knowledge of Defense Transportation Systems roles, methods, and procedures

- Current knowledge of the Defense Transportation System and USTRANSCOM's role as the Distribution Process Owner, responsible for the overall distribution of materiel worldwide
- Direct experience working on the USTRANSCOM or Component Command asset visibility or AIT initiatives
- Knowledge and experience in working with both the public and secure side of the USTRANSCOM AIT website
- In-depth understanding and experience with operational execution of the DTS, including experience in the USTRANSCOM DDOC or other distribution management or command and control activity

Experience with DPO Operational, data, and system architecture

- Operational experience with Distribution and Transportation automated systems, such as SMS or GATES, to track shipments, units and transportation assets and to report on timeliness of closure/delivery in theater
- Analyzed operational data and/or data quality from systems such as SMS, GATES, WPS and JOPES

Experience with AIT implementation and system integration

- Direct functional or technical experience with AIT. Experience may include practical experience with early generation AIT but must include experience in fielding, integration, use, or testing of active or passive RFID tags or other current generation devices

Experience with logistics process evaluation and modeling methodologies

- Hands-on experience in using flowcharting and modeling software, to capture the business processes for various distribution functions
- Possesses functional analytical and modeling capability to evaluate processes, physical flows, information technology, security, and performance of real world supply chains

Experience and knowledge of various AIT technologies and devices

- Knowledge of various forms of AIT media including the linear bar code, contact memory button, active and passive RFID tags, readers/interrogators
- Field level experience using AIT devices such as hand-held scanners to read data rich RFID on containerized Class IX assets
- Direct working knowledge of the DOD AIT CONOPS and AIT Implementation Plan
- Knowledgeable in the Defense Transportation AISs including those supporting Defense Agencies and Military Services, and seams where those systems interoperate
- Possesses a thorough understanding of distribution/transportation data and AIT device capabilities

5.3 Task Order Role: Premium Service Device SME (Labor Category: Subject Matter Expert)

Biographical Data	
Work Experience:	<p>Required: 15 years of experience providing technical expertise within a specific discipline. .</p> <p>Desired: 20 plus years of experience in developing, executing, and managing logistics, transportation or supply related policy and operational oversight for commercial or Department of Defense (DOD) related processes.</p> <p>Experience in AIT technological areas such as RFID, Satellite, Barcode logistics systems deployments, technology application policy, networks, telecommunications and software development projects. Experience in evaluating commercial emerging technologies, satellite tracking and development of smart containers by both DOD and Homeland Security.</p> <p>Knowledgeable or experienced in managing AIT functional requirements, software, and data standards</p>
Education:	<p>Required: Master's Degree</p> <p>Desired: Master's degree in Quality Systems Management or a related field.</p>
Security Clearance:	Secret

Skills	
<ul style="list-style-type: none"> ■ Analyzing business processes and integration of PSD generated data into AIS systems such as RF-ITV, Global Transportation System, and Defense Transportation Tracking System. ■ Leading and conducting management, technical design, or analysis activities in support of programs involving DOD transportation, supply and other logistics systems ■ Performing requirements development, design reviews, test plan development and execution ■ Performing and leading logistics system oversight and performance reviews. ■ Developing deployment CONOPS for various PSD (AIT) devices such as: <ul style="list-style-type: none"> • Active and passive RFID devices and systems. • Satellite tracking devices and systems. • Intrusion detection devices or other sensor functionality • Mesh networking ■ Microsoft Office Suite 	

Qualifications, Relevant Knowledge and Experience**Task 2, PWS para 2.2.3, including subparas a-e**

- Experience evaluating new and emerging AIT capabilities for DOD and other Federal Agencies, such as satellite technology and “smart” or “secure” containers
- Proven performance in testing AIT devices such as active and passive RFID
- Actively involved in field testing, such as testing of Iridium satellite using RFID tag to gather and transfer data to the DOD RFID server.

Experience with AIT implementation and system integration

- Experience integrating AIT or AIT Premium Service Devices (PSDs) into distribution enterprise operations or business processes. Specific support could include programs such as the following examples:
 - Managing the Deployment of AIT across DOD Logistics, including Transportation, Supply and Distribution
 - Managing standardization of AIT and PSD related data for Service and USTRANSCOM systems to establish interoperability
 - Developing technical requirements and deploying the Military Shipping label with high capacity barcodes for surface, air and inland movements
- Experience developing AIT policy and standards
- Knowledge and experience in the application of active RFID sensor enabled tags to various DOD business processes. Understanding of underlying technologies to include hardware and software and related ANSI and ISO standards
- Analyzed emerging technologies for potential DOD use to track DOD assets

Knowledge of Defense Transportation Systems roles, methods, and procedures

- Experience in developing DTS policy for areas such as the movement of cargo, mail and household goods
- Experience deploying transportation software applications
- Knowledge and experience in budgeting and executing transportation funds

Experience with logistics process evaluation and modeling methodologies

- Experience integrating transportation and distribution processes into Performance Based Logistics

Experience and knowledge of various AIT technologies and devices

- Experience with:
 - DOD RFID policy for both Active and passive RFID
 - ANSI, ISO and EPC data standards for AIT
 - AIT initiatives across logistics functions (deployment, sustainment, etc)
 - Satellite communications.
 - Touch buttons in support of maintenance activities
 - Unique Item Identification (UID) and part marking.
 - Compact Memory Buttons (CMBs) in supply operations

Note: The following resumes are for SRA A&AS program management staff that supports all SRA A&AS projects from our contractor site location in Fairview Heights, Illinois. These personnel will provide support to Task Area 1, Contract Level and Task Order Management. These are specific resumes to current staff rather than generic resumes. Should one of these incumbents leave the task, any replacement will meet or exceed the experience and educational qualifications shown here.

5.4 Task Order Role: A&AS Program Manager (Labor Category: Program Manager)

Biographical Data	
Work Experience:	Required: 15 years of experience in the field of work Desired 20 plus years of experience in leadership and management roles supporting Defense Transportation
Education:	Required: Bachelors degree in Business or a related discipline Desired: Masters of Science in Logistics Management
Security Clearance:	Top Secret

Skills

- Leadership: Proven performance in leading teams and projects to achieve desired objective
- Management: Proven capability to manage contract efforts at the Project and Account Levels
- Transportation Domain Expertise: In depth experience supporting DOD logistics efforts and USTRANSCOM DTS and DPO missions
- People Skills: Adept at consensus building
- Microsoft Office Suite

Qualifications, Relevant Knowledge and Experience

Task 1, PWS para 2.1

- SRA A&AS Program Manager since USTRANSCOM A&AS IDIQ activation
- Direct experience managing multiple projects supporting USTRANSCOM A&AS related tasks for differing customers within and across organizations. Includes proven experience managing contracts with multiple teammates in prime and subcontractor relationships.
- Proven experience in dealing with government contracting officers and their representatives (COTR) and with government management and customers representatives to facilitate coordination, build Government/contractor partnerships and resolve any issues impeding successful contact performance
- Proven successful performance in the following areas:
 - Leading efforts to form teaming arrangements with multiple businesses in response to Government solicitations
 - Performing as proposal manager and preparing winning proposals in response to multiple A&AS related solicitations
 - Working with Government management and contracting officers to anticipate and respond to Government mission or direction changes that may or may not require contract adjustment, and taking required action.
 - Rapidly responding to Government requests to add or change current contract capabilities in response to contract modification requests

- Working with Government Task Leads, COTRs and contractor Project Managers to resolve contract technical or performance issue.
- Experience in and knowledge of DOD transportation management processes, the USTRANSCOM DPO mission and USTRANSCOM policies and procedures
- Directs SRA's centralized A&AS program management capability at SRA contactor location. Directs and provides general support for SRA A&AS projects including administrative, clerical, contractual and documentation functions
- Attends project IPRs, reviews monthly IPRs and participates in Task Order Management Plan development

5.5 Task Order Role: Business Operations Analyst (Labor Category: Operation Research Analyst)

Biographical Data	
Work Experience:	Required: 5 years operations research experience
Education:	Required: Bachelors degree in Business or a related discipline
Security Clearance:	NA

Skills

- Adept at formulating and applying mathematical modeling for project operational and financial planning, analysis, and control
- *Microsoft Office Suite*

Qualifications, Relevant Knowledge and Experience**Task 1, PWS para 2.1**

- Experience with:
 - Invoice process management of Firm-Fixed Price (FFP) and Time and Materials (T&M) contracts to include invoice tracking, problem resolution, and corrective action
 - Reviewing and approving of DOD contract invoices for accounts payable, COR, Project Managers and vendor.
 - Budgeting, forecasting, and overall project control training
 - Preparation, tracking and review of contractually required financial deliverables to include the breakout and reporting of labor hours by task
 - Tracking, research and generation of monthly financial status reports that provide anticipated revenue and profitability on a monthly, quarterly and fiscal year basis
 - Monitoring of labor/expenses to ensure contractual compliance for project and sub-contractor costs

5.6 Task Order Role: Document Control Specialist (Labor Category: Technical Writer)

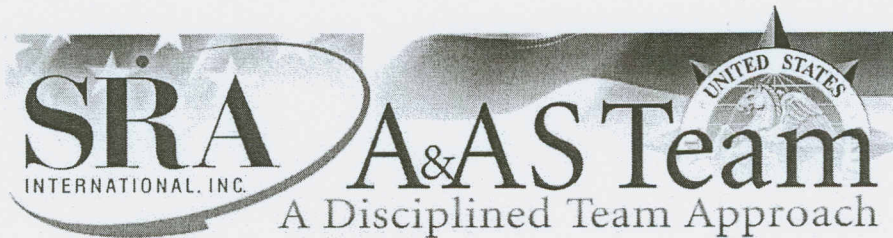
Task		Biographical Data
PM/Lead Trainee:		Required: 3 years of related experience organizing information for preparation of project related documentation
Training Manager:		Required: Associates degree in a related discipline
Security Clearance:		NA

Skills

- Highly skilled in *Microsoft Office Suite* applications
- Adept at preparing A&AS project related documentation

Qualifications, Relevant Knowledge and Experience**Task 1, PWS para 2.1**

- Experienced in the following A&AS project related tasks:
 - Reviewing and editing project deliverables prior to submission to client
 - Prepares documentation supporting periodic project IPRs to customer and monthly Program and Project Manager project status reviews
 - Directly supports the SRA Quality Assurance Program by maintaining a deliverable tracking program that accounts for and documents all PWS deliverables
 - Directly supports the SRA Project and Task Order Manager by assisting in developing risk profiles for A&AS projects
 - Performs general administrative functions related to the A&AS task orders



PROPOSAL IN RESPONSE TO

UNITED STATES TRANSPORTATION COMMAND

AUTOMATIC IDENTIFICATION TECHNOLOGY (AIT)

SUPPORT SERVICES FOR USTRANSCOM

IMPLEMENTATION SUPPORT BRANCH (TCJ6-IS)

A&AS RFTOP 08-05

31 March 2008

PART III - Price

Submitted To:
USTRANSCOM/TCAQ
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Contract No. HTC711-07-D-0009
RFTOP No. 08-05

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REQUEST FOR TASK ORDER PROPOSAL (RFTOP) 08-05
CLIN Structure and Invoicing Procedures

(Contractor shall fill out the Unit Price and Extended Amounts)

Automatic Identification Technology (AIT) Support Basic Year – 25 Apr 08 through 30 Sep 08				
CLIN Number	Quantity	Unit	Unit Price	Extended Amount
CLIN 0001 Labor for Tasks 1, 2 (excluding 2.2.3)	1	Lot	\$161,944.29__	\$161,944.29__
CLIN 0002 Travel	1	Lot	\$40,000.00	\$40,000.00 NTE
CLIN 0003 Labor for Base Period Optional Task 2.2.3	1	Lot	\$71,720__	\$71,720__
Total for Base Year				\$273,664.29__

Automatic Identification Technology (AIT) Support Option Year One – 01 Oct 08 through 30 Sep 09				
CLIN Number	Quantity	Unit	Unit Price	Extended Amount
CLIN 1001 Labor for Tasks 1, 2 (excluding 2.2.3)	1	Lot	\$396,121.50__	\$396,121.50__
CLIN 1002 Travel	1	Lot	\$30,000.00	\$30,000.00 NTE
Total for Option Year One				\$426,121.50__

Automatic Identification Technology (AIT) Support Option Year Two – 01 Oct 09 through 30 Sep 10				
CLIN Number	Quantity	Unit	Unit Price	Extended Amount
CLIN 2001 Labor for Tasks 1, 2 (excluding 2.2.3)	1	Lot	\$409,816.44__	\$409,816.44__
CLIN 2002 Travel	1	Lot	\$30,000.00	\$30,000.00 NTE
Total for Option Year Two				\$439,816.44__

Automatic Identification Technology (AIT) Support Option Year Three – 01 Oct 10 through 30 Sep 11				
CLIN Number	Quantity	Unit	Unit Price	Extended Amount
CLIN 3001 Labor for Tasks 1, 2 (excluding 2.2.3)	1	Lot	\$424,157.36__	\$424,157.36__
CLIN 3002 Travel	1	Lot	\$30,000.00	\$30,000.00 NTE
Total for Option Year Three				\$454,157.36__

Automatic Identification Technology (AIT) Support Option Year Four – 01 Oct 11 through 30 Sep 12				
CLIN Number	Quantity	Unit	Unit Price	Extended Amount
CLIN 4001 Labor for Tasks 1, 2 (excluding 2.2.3)	1	Lot	\$434,630.74__	\$434,630.74__
CLIN 4002 Travel	1	Lot	\$30,000.00	\$30,000.00 NTE
Total for Option Year Four				\$464,630.74__

TOTAL BASE YEAR + OPTIONS (LABOR)	\$1,898,390.33__
TRAVEL	\$160,000.00 NTE
TOTAL LABOR + TRAVEL	\$2,058,390.33__

Breakout of Proposed Labor Categories and Hours											
Base Year (25 April 2008 - 14 June 2008)						Base Year (15 June 2008 - 30 September 2008)					
Cat No.	Labor Category	Labor Hours	Govt. Site Hourly Rate	Govt. Site Amount	Contractor Site Hourly Rate	Contractor Site Amount	Labor Hours	Govt. Site Hourly Rate	Govt. Site Amount	Contractor Site Hourly Rate	Contractor Site Amount
Part A Labor Categories											
	Category Description										
01	PROGRAM MANAGER		\$ 113.61	\$0.00	\$ 128.46	\$899.22		\$ 117.41	\$0.00	\$ 132.84	\$1,726.92
02	PROJECT MANAGER		\$ 63.72	\$0.00	\$ 72.20	\$0.00		\$ 65.85	\$0.00	\$ 74.66	\$0.00
03	SENIOR FUNCTIONAL ANALYST		\$ 88.33	\$0.00	\$ 100.27	\$0.00		\$ 91.35	\$0.00	\$ 103.68	\$0.00
04	FUNCTIONAL ANALYST		\$ 68.04	\$0.00	\$ 77.17	\$0.00		\$ 70.32	\$0.00	\$ 79.79	\$0.00
05	SENIOR LOGISTICS ANALYST		\$ 78.87	\$0.00	\$ 89.00	\$0.00		\$ 81.51	\$0.00	\$ 92.01	\$0.00
06	LOGISTICS ANALYST		\$ 64.45	\$0.00	\$ 73.27	\$0.00		\$ 66.63	\$0.00	\$ 75.76	\$0.00
07	DATABASE MANAGEMENT SPECIALIST*		\$ 63.46	\$0.00	\$ 71.78	\$0.00		\$ 65.59	\$0.00	\$ 74.23	\$0.00
08	ADMINISTRATIVE SPECIALIST		\$ 28.83	\$0.00	\$ 32.59	\$0.00		\$ 29.80	\$0.00	\$ 33.72	\$0.00
09	SENIOR TRAINING SPECIALIST		\$ 77.39	\$0.00	\$ 87.69	\$0.00		\$ 80.00	\$0.00	\$ 90.67	\$0.00
10	TRAINING SPECIALIST		\$ 57.15	\$0.00	\$ 64.61	\$0.00		\$ 59.05	\$0.00	\$ 66.81	\$0.00
11	SR. BPR SPECIALIST		\$ 68.72	\$0.00	\$ 77.50	\$0.00		\$ 71.00	\$0.00	\$ 80.13	\$0.00
12	BPR SPECIALIST	(b)(4)	\$ 53.77	\$0.00	\$ 60.87	\$0.00	(b)(4)	\$ 55.56	\$0.00	\$ 62.94	\$0.00
13	SR. SYSTEMS ANALYST	(b)(4)	\$ 69.47	\$0.00	\$ 78.37	\$0.00	(b)(4)	\$ 71.78	\$0.00	\$ 81.04	\$0.00
14	SYSTEMS ANALYST		\$ 59.27	\$0.00	\$ 67.43	\$0.00		\$ 61.25	\$0.00	\$ 69.73	\$0.00
15	PROGRAM ANALYST		\$ 58.82	\$0.00	\$ 66.54	\$0.00		\$ 60.79	\$0.00	\$ 68.81	\$0.00
16	FINANCIAL ANALYST		\$ 66.34	\$0.00	\$ 75.06	\$0.00		\$ 68.58	\$0.00	\$ 77.62	\$0.00
17	OP RESEARCH ANALYST		\$ 50.47	\$0.00	\$ 57.02	\$684.24		\$ 52.15	\$0.00	\$ 58.96	\$1,356.08
18	SYSTEMS ARCHITECT		\$ 86.32	\$0.00	\$ 97.52	\$0.00		\$ 89.20	\$0.00	\$ 100.83	\$0.00
19	SR. INFORMATION ENG.		\$ 91.96	\$25,564.88	\$ 104.01	\$0.00		\$ 95.05	\$49,235.90	\$ 107.56	\$0.00
20	INFORMATION ENGINEER		\$ 55.57	\$0.00	\$ 62.90	\$0.00		\$ 57.44	\$0.00	\$ 65.04	\$0.00
21	SUBJECT MATTER EXPERT		\$ 140.19	\$24,533.25	\$ 161.40	\$0.00		\$ 145.19	\$47,186.75	\$ 167.26	\$0.00
22	TECHNICAL WRITER		\$ 40.26	\$0.00	\$ 45.51	\$227.55		\$ 41.62	\$0.00	\$ 47.08	\$470.80
25	PRINCIPAL BPR SPECIALIST*		\$ 101.39	\$28,186.42	\$ 121.87	\$0.00		\$ 103.46	\$53,592.28	\$ 121.54	\$0.00
Total Labor Hours											
Total Labor Dollars				\$78,284.55		\$1,811.01			\$150,014.93		\$3,553.80
Other Direct Costs (ODCs)											
		Amount	G&A %								
Estimated Travel ODCs (\$)		\$ 34,996	14.3%	\$40,000.00							
Estimated Materials / Sub Travel** / ODCs (\$)		\$	2.00%	\$0.00							
Total ODCs				\$40,000.00							
Task Order Total (including ODCs)				\$273,664.29							

Overall Contract Total for 5 Years**	\$2,058,390.33
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NOTES: We used labor categories as defined in SRA's A&AS IDIQ, Contract #HTC711-07-D-0009 in the preparation of this proposal.

SRA will use the following Subcontractor for the proposed effort: Logistics Management Institute SRA's teaming partner for the A&AS IDIQ Contract. In accordance with FAR 52.244.2, Subcontracts, SRA is notifying the Government of our intent to subcontract with the above subcontractor.

*SRA is using the new labor category "Principal Business Process Reengineering Specialist" at the rates SRA recently submitted in response to Government request for rates to new A&AS labor categories. SRA acknowledges (per TCAQ email on 3/20/08, Subj: Request for Task Order Proposal RFTOP #08-08, Questions and Answer attachment) that if the new rates are not approved and incorporated into the A&AS IDIQ basic contracts by time of task order award, the rates utilized in bidding this effort will be evaluated and may be negotiated, if the Government determines necessary.

**Variance due to rounding

Breakout of Proposed Labor Categories and Hours											
1st Option Year (1 October 2008 - 14 June 2009)						1st Option Year (15 June 2009 - 30 September 2009)					
Cat No.	Labor Category	Labor Hours	Govt. Site Hourly Rate	Govt. Site Amount	Contractor Site Hourly Rate	Contractor Site Amount	Labor Hours	Govt. Site Hourly Rate	Govt. Site Amount	Contractor Site Hourly Rate	Contractor Site Amount
Part A Labor Categories											
	Category Description										
01	PROGRAM MANAGER		\$ 117.41	\$0.00	\$ 132.54	\$4,516.56		\$ 121.34	\$0.00	\$ 127.37	\$1,923.18
02	PROJECT MANAGER		\$ 65.65	\$0.00	\$ 74.66	\$0.00		\$ 68.05	\$0.00	\$ 77.20	\$0.00
03	SENIOR FUNCTIONAL ANALYST		\$ 91.25	\$0.00	\$ 102.65	\$0.00		\$ 94.48	\$0.00	\$ 107.19	\$0.00
04	FUNCTIONAL ANALYST		\$ 70.30	\$0.00	\$ 79.75	\$0.00		\$ 72.65	\$0.00	\$ 82.51	\$0.00
05	SENIOR LOGISTICS ANALYST		\$ 81.51	\$0.00	\$ 92.01	\$0.00		\$ 84.23	\$0.00	\$ 96.15	\$0.00
06	LOGISTICS ANALYST		\$ 65.63	\$0.00	\$ 75.75	\$0.00		\$ 68.06	\$0.00	\$ 78.34	\$0.00
07	DATABASE MANAGEMENT SPECIALIST		\$ 65.59	\$0.00	\$ 74.23	\$0.00		\$ 67.77	\$0.00	\$ 76.74	\$0.00
08	ADMINISTRATIVE SPECIALIST		\$ 29.80	\$0.00	\$ 33.72	\$0.00		\$ 30.75	\$0.00	\$ 34.87	\$0.00
09	SENIOR TRAINING SPECIALIST		\$ 80.00	\$0.00	\$ 90.67	\$0.00		\$ 82.67	\$0.00	\$ 93.75	\$0.00
10	TRAINING SPECIALIST		\$ 59.05	\$0.00	\$ 66.81	\$0.00		\$ 61.04	\$0.00	\$ 69.10	\$0.00
11	SR. BPR SPECIALIST		\$ 71.00	\$0.00	\$ 80.13	\$0.00		\$ 73.36	\$0.00	\$ 82.65	\$0.00
12	BPR SPECIALIST	(b)(4)	\$ 55.56	\$0.00	\$ 62.94	\$0.00	(b)(4)	\$ 57.41	\$0.00	\$ 65.07	\$0.00
13	SR. SYSTEMS ANALYST		\$ 71.75	\$0.00	\$ 81.04	\$0.00		\$ 74.17	\$0.00	\$ 83.79	\$0.00
14	SYSTEMS ANALYST		\$ 61.25	\$0.00	\$ 69.73	\$0.00		\$ 63.31	\$0.00	\$ 72.09	\$0.00
15	PROGRAM ANALYST		\$ 69.79	\$0.00	\$ 78.81	\$0.00		\$ 82.82	\$0.00	\$ 91.15	\$0.00
16	FINANCIAL ANALYST		\$ 65.58	\$0.00	\$ 74.62	\$0.00		\$ 70.87	\$0.00	\$ 80.28	\$0.00
17	OP RESEARCH ANALYST		\$ 52.15	\$0.00	\$ 58.96	\$3,537.60		\$ 53.89	\$0.00	\$ 60.94	\$1,482.66
18	SYSTEMS ARCHITECT		\$ 64.20	\$0.00	\$ 73.83	\$0.00		\$ 66.19	\$0.00	\$ 74.25	\$0.00
19	SR. INFORMATION ENG.		\$ 95.05	\$128,507.80	\$ 107.50	\$0.00		\$ 98.24	\$54,817.00	\$ 111.22	\$0.00
20	INFORMATION ENGINEER		\$ 57.44	\$0.00	\$ 65.04	\$0.00		\$ 58.30	\$0.00	\$ 67.26	\$0.00
21	SUBJECT MATTER EXPERT		\$ 145.19	\$0.00	\$ 167.26	\$0.00		\$ 150.37	\$0.00	\$ 173.33	\$0.00
22	TECHNICAL WRITER		\$ 41.52	\$0.00	\$ 47.08	\$1,224.00		\$ 43.01	\$0.00	\$ 49.67	\$486.70
25	PRINCIPAL BPR SPECIALIST		\$ 108.48	\$135,877.90	\$ 121.44	\$0.00		\$ 107.11	\$59,767.38	\$ 125.70	\$0.00
	Total Labor Hours										
	Total Labor Dollars			\$268,383.30		\$5,276.24			\$114,585.30		\$3,672.44
Other Direct Costs (ODCs)											
	Amount		OSA %								
	Estimated Travel ODCs (\$)	\$ 25,247	14.3%	\$30,000.00							
	Estimated Materials ODCs (\$)	\$	2.00%	\$0.00							
	Total ODCs			\$30,000.00							
Task Order Total (including ODCs)				\$428,121.50							

We used labor categories as defined in SRA's A&AS IDIQ, Contract #HTC711-07-13-0009 in the preparation of this proposal. For the fourth option year, the final option year rates were used and will be guaranteed through completion of this task order. Please see attached cost proposal for details.

NOTES:

SRA will use the following Subcontractor for the proposed effort: Logistics Management Institute SRA's teaming partner for the A&AS IDIQ Contract. In accordance with FAR 52.244.2, Subcontracts, SRA is notifying the Government of our intent to subcontract with the above subcontractor.

*SRA is using the new labor category "Principal Business Process Reengineering Specialist" at the rates SRA recently submitted in response to Government request for rates to new A&AS labor categories. SRA acknowledges (per TCAQ email on 3/20/08, Subj: Request for Task Order Proposal RFTOP #08-08, Questions and Answer attachment) that if the new rates are not approved and incorporated into the A&AS IDIQ base contracts by time of task order award, the rates utilized in bidding this effort will be evaluated and may be negotiated, if the

Breakout of Proposed Labor Categories and Hours												
2nd Option Year (1 October 2009 - 14 June 2010)						2nd Option Year (15 June 2010 - 30 September 2010)						
Cat No.	Labor Category	Labor Hours	Govt. Site hourly rate	Govt. Site Amount	Contractor Site Hourly Rate	Contractor Site Amount	Labor Hours	Govt. Site hourly rate	Govt. Site Amount	Labor Hours	Contractor Site Hourly Rate	Contractor Site Amount
Part A Labor Categories												
Category Description												
01	PROGRAM MANAGER		\$ 121.34	\$0.00	\$ 137.37	\$4,670.58		\$ 125.39	\$0.00		\$ 142.04	\$1,988.56
02	PROJECT MANAGER		\$ 68.05	\$0.00	\$ 77.20	\$0.00		\$ 70.34	\$0.00		\$ 79.83	\$0.00
03	SENIOR FUNCTIONAL ANALYST		\$ 94.46	\$0.00	\$ 107.19	\$0.00		\$ 97.69	\$0.00		\$ 110.85	\$0.00
04	FUNCTIONAL ANALYST		\$ 72.65	\$0.00	\$ 82.51	\$0.00		\$ 75.08	\$0.00		\$ 85.32	\$0.00
05	SENIOR LOGISTICS ANALYST		\$ 84.23	\$0.00	\$ 95.15	\$0.00		\$ 87.05	\$0.00		\$ 98.38	\$0.00
06	LOGISTICS ANALYST		\$ 69.85	\$0.00	\$ 78.34	\$0.00		\$ 71.17	\$0.00		\$ 81.00	\$0.00
07	DATABASE MANAGEMENT SPECIALIST		\$ 67.77	\$0.00	\$ 76.74	\$0.00		\$ 70.03	\$0.00		\$ 79.35	\$0.00
08	ADMINISTRATIVE SPECIALIST		\$ 30.79	\$0.00	\$ 34.87	\$0.00		\$ 31.81	\$0.00		\$ 36.04	\$0.00
09	SENIOR TRAINING SPECIALIST		\$ 82.67	\$0.00	\$ 93.75	\$0.00		\$ 85.43	\$0.00		\$ 96.93	\$0.00
10	TRAINING SPECIALIST		\$ 61.04	\$0.00	\$ 69.10	\$0.00		\$ 63.07	\$0.00		\$ 71.46	\$0.00
11	SR. BPR SPECIALIST	(b)(4)	\$ 73.38	\$0.00	\$ 82.85	\$0.00	(b)(4)	\$ 75.85	\$0.00	(b)(4)	\$ 85.68	\$0.00
12	BPR SPECIALIST		\$ 57.41	\$0.00	\$ 65.07	\$0.00		\$ 59.33	\$0.00		\$ 67.28	\$0.00
13	SR. SYSTEMS ANALYST		\$ 74.17	\$0.00	\$ 83.79	\$0.00		\$ 76.65	\$0.00		\$ 86.63	\$0.00
14	SYSTEMS ANALYST		\$ 63.31	\$0.00	\$ 72.09	\$0.00		\$ 65.44	\$0.00		\$ 74.56	\$0.00
15	PROGRAM ANALYST		\$ 62.82	\$0.00	\$ 71.15	\$0.00		\$ 64.91	\$0.00		\$ 73.57	\$0.00
16	FINANCIAL ANALYST		\$ 70.87	\$0.00	\$ 80.28	\$0.00		\$ 73.26	\$0.00		\$ 83.01	\$0.00
17	OP RESEARCH ANALYST		\$ 53.88	\$0.00	\$ 60.94	\$3,056.40		\$ 55.70	\$0.00		\$ 63.03	\$1,512.72
18	SYSTEMS ARCHITECTY		\$ 92.16	\$0.00	\$ 104.25	\$0.00		\$ 95.25	\$0.00		\$ 107.80	\$0.00
19	SR. INFORMATION ENG.		\$ 98.24	\$132,820.48	\$ 111.22	\$0.00		\$ 101.55	\$56,864.90		\$ 115.01	\$0.00
20	INFORMATION ENGINEER		\$ 59.36	\$0.00	\$ 67.26	\$0.00		\$ 61.34	\$0.00		\$ 69.55	\$0.00
21	SUBJECT MATTER EXPERT	\$ 150.37	\$0.00	\$ 173.33	\$0.00	\$ 155.75	\$0.00	\$ 179.64	\$0.00			
22	TECHNICAL WRITER	\$ 43.01	\$0.00	\$ 48.67	\$1,265.42	\$ 44.46	\$0.00	\$ 50.34	\$503.40			
25	PRINCIPAL BPR SPECIALIST	\$ 107.11	\$144,812.72	\$ 125.70	\$0.00	\$ 110.97	\$61,921.26	\$ 130.11	\$0.00			
Total Labor Hours												
Total Labor Dollars				\$277,633.20		\$9,592.40			\$118,586.16			\$4,004.68
Other Direct Costs (ODCs)												
Estimated Travel ODCs (\$)		\$ 26,270	14.2%	\$30,000.00								
Estimated Materials ODCs (\$)		\$ -	2.0%	\$0.00								
Total ODCs				\$30,000.00								
Task Order Total (including ODCs)				\$439,816.44								

We used labor categories as defined in SRA's A&AS IDIQ, Contract #HTC711-07-D-0009 in the preparation of this proposal. For the fourth option year, the final option year rates were used and will be guaranteed through completion of this task order. Please see attached cost proposal for details.

NOTES: SRA will use the following Subcontractor for the proposed effort: Logistics Management Institute SRA's teaming partner for the A&AS IDIQ Contract. In accordance with FAR 52.244.2, Subcontracts, SRA is notifying the Government of our intent to subcontract with the above subcontractor.

*SRA is using the new labor category "Principal Business Process Reengineering Specialist" at the rates SRA recently submitted in response to Government request for rates to new A&AS labor categories. SRA acknowledges (per TCAQ email on 3/20/08, Subj: Request for Task Order Proposal RFTOP #08-08, Questions and Answer attachment) that if the new rates are not approved and incorporated into the A&AS IDIQ basic contracts by time of task order award, the rates utilized in bidding this effort will be evaluated and may be negotiated, if the Government determines necessary.

*Variance due to rounding

Breakout of Proposed Labor Categories and Hours											
3rd Option Year (1 October 2010 - 14 June 2011)						3rd Option Year (15 June 2011 - 30 September 2011)					
Cat No.	Labor Category	Labor Hours	Govt. Site hourly rate	Govt. Site Amount	Contractor Site Hourly Rate	Contractor Site Amount	Labor Hours	Govt. Site hourly rate	Govt. Site Amount	Contractor Site Hourly Rate	Contractor Site Amount
Part A Labor Categories											
	Category Description										
01	PROGRAM MANAGER		\$ 125.39	\$0.00	\$ 142.04	\$4,829.36		\$ 129.79	\$0.00	\$ 147.03	\$2,058.42
02	PROJECT MANAGER		\$ 70.34	\$0.00	\$ 79.83	\$0.00		\$ 72.79	\$0.00	\$ 82.61	\$0.00
03	SENIOR FUNCTIONAL ANALYST		\$ 97.69	\$0.00	\$ 110.85	\$0.00		\$ 101.15	\$0.00	\$ 114.72	\$0.00
04	FUNCTIONAL ANALYST		\$ 75.08	\$0.00	\$ 85.32	\$0.00		\$ 77.69	\$0.00	\$ 88.29	\$0.00
05	SENIOR LOGISTICS ANALYST		\$ 87.05	\$0.00	\$ 98.38	\$0.00		\$ 90.09	\$0.00	\$ 101.61	\$0.00
06	LOGISTICS ANALYST		\$ 71.17	\$0.00	\$ 81.00	\$0.00		\$ 73.65	\$0.00	\$ 83.82	\$0.00
07	DATABASE MANAGEMENT SPECIALIST		\$ 70.03	\$0.00	\$ 79.35	\$0.00		\$ 72.47	\$0.00	\$ 82.11	\$0.00
08	ADMINISTRATIVE SPECIALIST		\$ 31.81	\$0.00	\$ 36.04	\$0.00		\$ 32.91	\$0.00	\$ 37.29	\$0.00
09	SENIOR TRAINING SPECIALIST		\$ 85.43	\$0.00	\$ 95.93	\$0.00		\$ 88.40	\$0.00	\$ 100.32	\$0.00
10	TRAINING SPECIALIST		\$ 63.07	\$0.00	\$ 71.46	\$0.00		\$ 65.29	\$0.00	\$ 73.95	\$0.00
11	SR. BPR SPECIALIST		\$ 75.85	\$0.00	\$ 85.68	\$0.00		\$ 78.49	\$0.00	\$ 88.65	\$0.00
12	BPR SPECIALIST	(b)(4)	\$ 59.33	\$0.00	\$ 67.28	\$0.00	(b)(4)	\$ 61.39	\$0.00	\$ 69.62	\$0.00
13	SR. SYSTEMS ANALYST	(b)(4)	\$ 76.65	\$0.00	\$ 86.63	\$0.00	(b)(4)	\$ 79.34	\$0.00	\$ 89.66	\$0.00
14	SYSTEMS ANALYST		\$ 65.44	\$0.00	\$ 74.56	\$0.00		\$ 67.72	\$0.00	\$ 77.16	\$0.00
15	PROGRAM ANALYST		\$ 64.91	\$0.00	\$ 73.57	\$0.00		\$ 67.17	\$0.00	\$ 76.12	\$0.00
16	FINANCIAL ANALYST		\$ 73.26	\$0.00	\$ 83.01	\$0.00		\$ 75.80	\$0.00	\$ 85.90	\$0.00
17	OP RESEARCH ANALYST		\$ 55.70	\$0.00	\$ 63.03	\$3,781.80		\$ 57.64	\$0.00	\$ 65.23	\$1,565.52
18	SYSTEMS ARCHITECT		\$ 95.25	\$0.00	\$ 107.80	\$0.00		\$ 98.57	\$0.00	\$ 111.57	\$0.00
19	SR. INFORMATION ENG.		\$ 101.55	\$137,295.60	\$ 115.01	\$0.00		\$ 105.11	\$58,651.38	\$ 119.01	\$0.00
20	INFORMATION ENGINEER		\$ 61.34	\$0.00	\$ 69.55	\$0.00		\$ 63.49	\$0.00	\$ 71.97	\$0.00
21	SUBJECT MATTER EXPERT		\$ 155.75	\$0.00	\$ 179.64	\$0.00		\$ 161.47	\$0.00	\$ 186.28	\$0.00
22	TECHNICAL WRITER		\$ 44.46	\$0.00	\$ 50.34	\$1,306.84		\$ 46.00	\$0.00	\$ 52.08	\$520.80
25	PRINCIPAL BPR SPECIALIST		\$ 110.97	\$150,031.44	\$ 130.11	\$0.00		\$ 114.90	\$64,114.20	\$ 134.58	\$0.00
	Total Labor Hours										
	Total Labor Dollars			\$287,327.04		\$9,920.00			\$122,765.58		\$4,144.74
Other Direct Costs (ODCs)											
	Amount	G&A %									
	Estimated Travel ODCs (\$)	\$ 26,270	14.2%	\$30,000.00							
	Estimated Materials ODCs (\$)	\$	2.00%	\$0.00							
	Total ODCs			\$30,000.00							
	Task Order Total (including ODCs)			\$454,157.36							

We used labor categories as defined in SRA's A&AS IDIQ, Contract #HTC711-07-D-0009 in the preparation of this proposal. For the fourth option year, the final option year rates were used and will be guaranteed through completion of this task order. Please see attached cost proposal for details.

NOTES SRA will use the following Subcontractor for the proposed effort, Logistics Management Institute SRA's teaming partner for the A&AS IDIQ Contract. In accordance with FAR 52.244.2, Subcontracts, SRA is notifying the Government of our intent to subcontract with the above subcontractor.

*SRA is using the new labor category "Principal Business Process Reengineering Specialist" at the rates SRA recently submitted in response to Government request for rates to new A&AS labor categories. SRA acknowledges (per TCAQ email on 3/20/08, Subj: Request for Task Order Proposal RFTOP #08-08, Questions and Answer attachment) that if the new rates are not approved and incorporated into the A&AS IDIQ basic contracts by time of task order award, the rates utilized in bidding this effort will be evaluated and may be negotiated, if the Government determines necessary.

*Variance due to rounding

Breakout of Proposed Labor Categories and Hours						
4th Option Year (1 October 2011 - 30 September 2012)						
Cat No.	Labor Category	Labor Hours	Govt. Site Hourly Rate	Govt. Site Amount	Labor Hours	Contractor Site Hourly Rate
Part A Labor Categories						
	Category Description					
01	PROGRAM MANAGER		\$ 129.79	\$0.00		\$ 147.03
02	PROJECT MANAGER		\$ 72.79	\$0.00		\$ 82.61
03	SENIOR FUNCTIONAL ANALYST		\$ 101.15	\$0.00		\$ 114.72
04	FUNCTIONAL ANALYST		\$ 77.69	\$0.00		\$ 88.29
05	SENIOR LOGISTICS ANALYST		\$ 90.09	\$0.00		\$ 101.81
06	LOGISTICS ANALYST		\$ 73.65	\$0.00		\$ 83.82
07	DATABASE MANAGEMENT SPECIALIST		\$ 72.47	\$0.00		\$ 82.11
08	ADMINISTRATIVE SPECIALIST		\$ 32.91	\$0.00		\$ 37.29
09	SENIOR TRAINING SPECIALIST		\$ 88.40	\$0.00		\$ 100.32
10	TRAINING SPECIALIST		\$ 65.29	\$0.00		\$ 73.95
11	SR. BPR SPECIALIST		\$ 78.49	\$0.00		\$ 88.65
12	BPR SPECIALIST	(b)(4)	\$ 61.39	\$0.00	(b)(4)	\$ 69.62
13	SR. SYSTEMS ANALYST		\$ 79.34	\$0.00		\$ 89.66
14	SYSTEMS ANALYST		\$ 67.72	\$0.00		\$ 77.16
15	PROGRAM ANALYST		\$ 67.17	\$0.00		\$ 76.12
16	FINANCIAL ANALYST		\$ 75.80	\$0.00		\$ 85.90
17	OP RESEARCH ANALYST		\$ 57.64	\$0.00		\$ 65.23
18	SYSTEMS ARCHITECT		\$ 98.57	\$0.00		\$ 111.57
19	SR. INFORMATION ENG.		\$ 105.11	\$200,760.10		\$ 119.01
20	INFORMATION ENGINEER		\$ 63.49	\$0.00		\$ 71.97
21	SUBJECT MATTER EXPERT		\$ 161.47	\$0.00		\$ 186.28
22	TECHNICAL WRITER		\$ 46.00	\$0.00		\$ 52.08
25	PRINCIPAL BPR SPECIALIST		\$ 114.90	\$219,459.00		\$ 134.58
Total Labor Hours						
Total Labor Dollars				\$420,219.10		\$14,411.64
Other Direct Costs (ODCs)						
	Amount		G&A %			
Estimated Travel ODCs (\$)	\$ 26,293		14.1%	\$30,000.00		
Estimated Materials ODCs (\$)	\$ -		2.00%	\$0.00		
Total ODCs				\$30,000.00		
Task Order Total (including ODCs)				\$450,219.10		

We used labor categories as defined in SRA's A&AS IDIQ, Contract #HTC711-07-D-0009 in the preparation of this proposal. For the fourth option year, the final option year rates were used and will be guaranteed through completion of this task order. Please see attached cost NOTES: proposal for details.

SRA will use the following Subcontractor for the proposed effort: Logistics Management Institute SRA's teaming partner for the A&AS IDIQ Contract. In accordance with FAR 52.244-2, Subcontracts, SRA is notifying the Government of our intent to subcontract with the above subcontractor.

*SRA is using the new labor category "Principal Business Process Reengineering Specialist" at the rates SRA recently submitted in response to Government request for rates to new A&AS labor categories. SRA acknowledges (per TCAQ email on 3/20/08, Subj: Request for Task Order Proposal RFTOP #08-08, Questions and Answer attachment) that if the new rates are not approved and incorporated into the A&AS IDIQ basic contracts by time of task order award, the rates utilized in bidding this effort will be evaluated and may be negotiated, if the Government determines necessary.

*Variance due to rounding

RFTOP 08-05
Attachment 4

INVOICING PROCEDURES - Submit electronic invoices monthly through Wide Area Work Flow (WAWF-RA).

**WIDE AREA WORKFLOW - RECEIPT AND ACCEPTANCE (WAWF-RA)
ELECTRONIC RECEIVING REPORT AND INVOICING INSTRUCTIONS**

IN ACCORDANCE WITH DFARS 232.7002, USE OF ELECTRONIC PAYMENT REQUESTS IS MANDATORY. USE OF WAWF WILL SPEED UP YOUR PAYMENT PROCESSING TIME AND ALLOW YOU TO MONITOR YOUR PAYMENT STATUS ONLINE. THERE ARE NO CHARGES OR FEES TO USE WAWF.

Requests for payments must be submitted electronically via the Internet through the Wide Area WorkFlow - Receipt and Acceptance (WAWF-RA) system at <https://wawf.eb.mil>.

Questions concerning payment should be directed to the Defense Finance Accounting Services (DFAS) Limestone at (800) 756-4571 or faxed to (866) 392-7971 or e-mailed to cco-af-vpls@dfas.mil. Please have your order number and invoice number ready when contacting DFAS about payment status. You can also access payment information using the DFAS myInvoice web site at <https://myinvoice.csd.disa.mil/index.html>

THE FOLLOWING CODES WILL BE REQUIRED TO ROUTE YOUR RECEIVING REPORTS, INVOICES AND ADDITIONAL E-MAILS CORRECTLY THROUGH WAWF.

CONTRACT NUMBER:

DELIVERY ORDER NUMBER:

TYPE OF DOCUMENT:

CAGE CODE:

ISSUE BY DODAAC:

ADMIN DODAAC:

INSPECT BY DODAAC:

SERVICE ACCEPTOR / SHIP TO:

PAY OFFICE DODAAC:

SEND MORE E-MAIL NOTIFICATIONS:

CONTRACT ADMINISTRATOR:

CONTRACTING OFFICER:

ADDITIONAL NOTIFICATION:

DEPARTMENT OF DEFENSE CONTRACT SECURITY CLASSIFICATION SPECIFICATION <i>(The requirements of the DoD Industrial Security Manual apply to all security aspects of this effort.)</i>				1. CLEARANCE AND SAFEGUARDING a. FACILITY CLEARANCE REQUIRED <div style="text-align: center;">SECRET</div> b. LEVEL OF SAFEGUARDING REQUIRED <div style="text-align: center;">NONE</div>																																																																																					
2. THIS SPECIFICATION IS FOR: (X and complete as applicable)				3. THIS SPECIFICATION IS: (X and complete as applicable)																																																																																					
X	a. PRIME CONTRACT NUMBER HTC711-07-D-0009		X	a. ORIGINAL (Complete date in all cases)	DATE (YYYYMMDD) 20080304																																																																																				
	b. SUBCONTRACT NUMBER			b. REVISED (Supersedes all previous specs)	REVISION NO. DATE (YYYYMMDD)																																																																																				
X	c. SOLICITATION OR OTHER NUMBER A&AS RFTOP 08-05	DUE DATE (YYYYMMDD) 20080331		c. FINAL (Complete Item 5 in all cases)	DATE (YYYYMMDD)																																																																																				
4. IS THIS A FOLLOW-ON CONTRACT? <input type="checkbox"/> YES <input checked="" type="checkbox"/> NO. If Yes, complete the following: Classified material received or generated under _____ (Preceding Contract Number) is transferred to this follow-on contract.																																																																																									
5. IS THIS A FINAL DD FORM 254? <input type="checkbox"/> YES <input checked="" type="checkbox"/> NO. If Yes, complete the following: In response to the contractor's request dated _____, retention of the classified material is authorized for the period of _____.																																																																																									
6. CONTRACTOR (Include Commercial and Government Entity (CAGE) Code)																																																																																									
a. NAME, ADDRESS, AND ZIP CODE Systems Research and Applications Corporation. 331 Salem Place, Suite 200 Fairview Heights IL 62208		b. CAGE CODE 0GL91	c. COGNIZANT SECURITY OFFICE (Name, Address, and Zip Code) Industrial Security Office 11132 South Towne Square, Ste 205 Saint Louis, MO 63123-7818 (314) 260-8200																																																																																						
7. SUBCONTRACTOR																																																																																									
a. NAME, ADDRESS, AND ZIP CODE		b. CAGE CODE	c. COGNIZANT SECURITY OFFICE (Name, Address, and Zip Code)																																																																																						
B. ACTUAL PERFORMANCE																																																																																									
a. LOCATION 1734 Corporate Crossing O'Fallon, IL 62269		b. CAGE CODE N/A	c. COGNIZANT SECURITY OFFICE (Name, Address, and Zip Code) Defense Security Service 11132 South Towne Square, Suite 205 St. Louis, MO 63123-7818 (314) 260-8200																																																																																						
9. GENERAL IDENTIFICATION OF THIS PROCUREMENT Strategic Planning and Systems Integration Advisory and Assistance Services (A&AS) IDIQ Contract for DoD Automatic Identification Technology (AIT) Support Services for USTRANSCOM J6.																																																																																									
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <th style="width: 40%;">10. CONTRACTOR WILL REQUIRE ACCESS TO:</th> <th style="width: 5%;">YES</th> <th style="width: 5%;">NO</th> <th style="width: 40%;">11. IN PERFORMING THIS CONTRACT, THE CONTRACTOR WILL:</th> <th style="width: 5%;">YES</th> <th style="width: 5%;">NO</th> </tr> <tr> <td>a. COMMUNICATIONS SECURITY (COMSEC) INFORMATION</td> <td></td> <td style="text-align: center;">X</td> <td>a. HAVE ACCESS TO CLASSIFIED INFORMATION ONLY AT ANOTHER CONTRACTOR'S FACILITY OR A GOVERNMENT ACTIVITY</td> <td style="text-align: center;">X</td> <td></td> </tr> <tr> <td>b. RESTRICTED DATA</td> <td></td> <td style="text-align: center;">X</td> <td>b. RECEIVE CLASSIFIED DOCUMENTS ONLY</td> <td style="text-align: center;">X</td> <td></td> </tr> <tr> <td>c. CRITICAL NUCLEAR WEAPON DESIGN INFORMATION</td> <td></td> <td style="text-align: center;">X</td> <td>c. RECEIVE AND GENERATE CLASSIFIED MATERIAL</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>d. FORMERLY RESTRICTED DATA</td> <td></td> <td style="text-align: center;">X</td> <td>d. FABRICATE, MODIFY, OR STORE CLASSIFIED HARDWARE</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>e. INTELLIGENCE INFORMATION</td> <td></td> <td style="text-align: center;">X</td> <td>e. PERFORM SERVICES ONLY</td> <td style="text-align: center;">X</td> <td></td> </tr> <tr> <td>(1) Sensitive Compartmented Information (SCI)</td> <td></td> <td style="text-align: center;">X</td> <td>f. HAVE ACCESS TO U.S. CLASSIFIED INFORMATION OUTSIDE THE U.S., PUERTO RICO, U.S. POSSESSIONS AND TRUST TERRITORIES</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>(2) Non-SCI</td> <td></td> <td style="text-align: center;">X</td> <td>g. BE AUTHORIZED TO USE THE SERVICES OF DEFENSE TECHNICAL INFORMATION CENTER (DTIC) OR OTHER SECONDARY DISTRIBUTION CENTER</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>f. SPECIAL ACCESS INFORMATION</td> <td></td> <td style="text-align: center;">X</td> <td>h. REQUIRE A COMSEC ACCOUNT</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>g. NATO INFORMATION</td> <td></td> <td style="text-align: center;">X</td> <td>i. HAVE TEMPEST REQUIREMENTS</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>h. FOREIGN GOVERNMENT INFORMATION</td> <td></td> <td style="text-align: center;">X</td> <td>j. HAVE OPERATIONS SECURITY (OPSEC) REQUIREMENTS</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>i. LIMITED DISSEMINATION INFORMATION</td> <td></td> <td style="text-align: center;">X</td> <td>k. BE AUTHORIZED TO USE THE DEFENSE COURIER SERVICE</td> <td></td> <td style="text-align: center;">X</td> </tr> <tr> <td>j. FOR OFFICIAL USE ONLY INFORMATION</td> <td style="text-align: center;">X</td> <td></td> <td>l. OTHER (Specify)</td> <td></td> <td></td> </tr> <tr> <td>k. OTHER (Specify) See Item 13</td> <td></td> <td></td> <td></td> <td></td> <td></td> </tr> </table>						10. CONTRACTOR WILL REQUIRE ACCESS TO:	YES	NO	11. IN PERFORMING THIS CONTRACT, THE CONTRACTOR WILL:	YES	NO	a. COMMUNICATIONS SECURITY (COMSEC) INFORMATION		X	a. HAVE ACCESS TO CLASSIFIED INFORMATION ONLY AT ANOTHER CONTRACTOR'S FACILITY OR A GOVERNMENT ACTIVITY	X		b. RESTRICTED DATA		X	b. RECEIVE CLASSIFIED DOCUMENTS ONLY	X		c. CRITICAL NUCLEAR WEAPON DESIGN INFORMATION		X	c. RECEIVE AND GENERATE CLASSIFIED MATERIAL		X	d. FORMERLY RESTRICTED DATA		X	d. FABRICATE, MODIFY, OR STORE CLASSIFIED HARDWARE		X	e. INTELLIGENCE INFORMATION		X	e. PERFORM SERVICES ONLY	X		(1) Sensitive Compartmented Information (SCI)		X	f. HAVE ACCESS TO U.S. CLASSIFIED INFORMATION OUTSIDE THE U.S., PUERTO RICO, U.S. POSSESSIONS AND TRUST TERRITORIES		X	(2) Non-SCI		X	g. BE AUTHORIZED TO USE THE SERVICES OF DEFENSE TECHNICAL INFORMATION CENTER (DTIC) OR OTHER SECONDARY DISTRIBUTION CENTER		X	f. SPECIAL ACCESS INFORMATION		X	h. REQUIRE A COMSEC ACCOUNT		X	g. NATO INFORMATION		X	i. HAVE TEMPEST REQUIREMENTS		X	h. FOREIGN GOVERNMENT INFORMATION		X	j. HAVE OPERATIONS SECURITY (OPSEC) REQUIREMENTS		X	i. LIMITED DISSEMINATION INFORMATION		X	k. BE AUTHORIZED TO USE THE DEFENSE COURIER SERVICE		X	j. FOR OFFICIAL USE ONLY INFORMATION	X		l. OTHER (Specify)			k. OTHER (Specify) See Item 13					
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<p>12. PUBLIC RELEASE. Any information (classified or unclassified) pertaining to this contract shall not be released for public dissemination except as provided by the Industrial Security Manual or unless it has been approved for public release by appropriate U.S. Government authority. Proposed public releases shall be submitted for approval prior to release <input type="checkbox"/> Direct <input checked="" type="checkbox"/> Through (Specify)</p> <p>USTRANSCOM Public Affairs Office, ATTN: TCPA, 508 Scott Drive, Scott AFB, IL 62225-5357 (618) 229-4828.</p> <p>to the Directorate for Freedom of Information and Security Review, Office of the Assistant Secretary of Defense (Public Affairs)* for review. *In the case of non-DoD User Agencies, requests for disclosure shall be submitted to that agency.</p>															
<p>13. SECURITY GUIDANCE. The security classification guidance needed for this classified effort is identified below. If any difficulty is encountered in applying this guidance or if any other contributing factor indicates a need for changes in this guidance, the contractor is authorized and encouraged to provide recommended changes; to challenge the guidance or the classification assigned to any information or material furnished or generated under this contract; and to submit any questions for interpretation of this guidance to the official identified below. Pending final decision, the information involved shall be handled and protected at the highest level of classification assigned or recommended. (Fill in as appropriate for the classified effort. Attach, or forward under separate correspondence, any documents/guides/extracts referenced herein. Add additional pages as needed to provide complete guidance.)</p> <p>For Official Use Only (FOUO) applies. Reference DoD Appendix 3 to DoD 5201-R, and Under Secretary of Defense for Intelligence memorandum, "Interim Information Security Guidance," April 16, 2004, for specific guidance on the handling and safeguarding of FOUO information.</p> <p>During period of performance, contractor may be asked to review sensitive or classified data in performance of their duties.</p> <p>All handling of classified information will be in government facilities on government approved and managed networks.</p> <p>Compliance with the material Industrial Security Program Operating Manual (NISPOM), USTRANSCOM, and Scott AFB security policies are required.</p>															
<p>14. ADDITIONAL SECURITY REQUIREMENTS. Requirements, in addition to ISM requirements, are established for this contract. <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (If Yes, identify the pertinent contractual clauses in the contract document itself, or provide an appropriate statement which identifies the additional requirements. Provide a copy of the requirements to the cognizant security office. Use Item 13 if additional space is needed.)</p>															
<p>15. INSPECTIONS. Elements of this contract are outside the inspection responsibility of the cognizant security office. <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No (If Yes, explain and identify specific areas or elements carved out and the activity responsible for inspections. Use Item 13 if additional space is needed.)</p>															
<p>16. CERTIFICATION AND SIGNATURE. Security requirements stated herein are complete and adequate for safeguarding the classified information to be released or generated under this classified effort. All questions shall be referred to the official named below.</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 33%;">a. TYPED NAME OF CERTIFYING OFFICIAL</td> <td style="width: 33%;">b. TITLE</td> <td style="width: 33%;">c. TELEPHONE (Include Area Code)</td> </tr> <tr> <td colspan="3" style="height: 40px;"></td> </tr> </table> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 45%;">d. ADDRESS (Include Zip Code)</td> <td rowspan="6" style="width: 55%; vertical-align: top;"> 17. REQUIRED DISTRIBUTION <input checked="" type="checkbox"/> a. CONTRACTOR <input type="checkbox"/> b. SUBCONTRACTOR <input checked="" type="checkbox"/> c. COGNIZANT SECURITY OFFICE FOR PRIME AND SUBCONTRACTOR <input type="checkbox"/> d. U.S. ACTIVITY RESPONSIBLE FOR OVERSEAS SECURITY ADMINISTRATION <input checked="" type="checkbox"/> e. ADMINISTRATIVE CONTRACTING OFFICER <input checked="" type="checkbox"/> f. OTHERS AS NECESSARY </td> </tr> <tr> <td>USTRANSCOM (TCJ6)</td> </tr> <tr> <td>508 Scott Drive</td> </tr> <tr> <td>Scott AFB, IL 62225</td> </tr> <tr> <td>e. SIGNATURE</td> </tr> <tr> <td style="height: 40px;"></td> </tr> </table>			a. TYPED NAME OF CERTIFYING OFFICIAL	b. TITLE	c. TELEPHONE (Include Area Code)				d. ADDRESS (Include Zip Code)	17. REQUIRED DISTRIBUTION <input checked="" type="checkbox"/> a. CONTRACTOR <input type="checkbox"/> b. SUBCONTRACTOR <input checked="" type="checkbox"/> c. COGNIZANT SECURITY OFFICE FOR PRIME AND SUBCONTRACTOR <input type="checkbox"/> d. U.S. ACTIVITY RESPONSIBLE FOR OVERSEAS SECURITY ADMINISTRATION <input checked="" type="checkbox"/> e. ADMINISTRATIVE CONTRACTING OFFICER <input checked="" type="checkbox"/> f. OTHERS AS NECESSARY	USTRANSCOM (TCJ6)	508 Scott Drive	Scott AFB, IL 62225	e. SIGNATURE	
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