

**UNITED STATES TRANSPORTATION COMMAND  
(USTRANSCOM)**

**Contract No. HTC711-07-D-0012  
Order No. 0005 (RFTOP 08-13)**

**Intelligence Analysis Support**

**Awarded to**

**Computer Sciences Corporation (CSC)**

**29 September 2008**

<b>SOLICITATION/CONTRACT/ORDER FOR COMMERCIAL ITEMS</b> OFFEROR TO COMPLETE BLOCKS 12, 17, 23, 24, AND 30				1. REQUISITION NUMBER F3ST928206A001		PAGE 1 OF 28		
2. CONTRACT NO. HTC711-07-D-0012		3. AWARD/EFFECTIVE DATE 29-Sep-2008		4. ORDER NUMBER 0005		5. SOLICITATION NUMBER		
7. FOR SOLICITATION INFORMATION CALL:		a. NAME				b. TELEPHONE NUMBER (No Collect Calls)		
9. ISSUED BY CODE HTC711  USTRANSCOM-AQ - HTC711 508 SCOTT DR SCOTT AFB IL 62225-5357  TEL: CONTACT BUYER FAX: CONTACT BUYER		10. THIS ACQUISITION IS <input checked="" type="checkbox"/> UNRESTRICTED <input type="checkbox"/> SET ASIDE: % FOR <input type="checkbox"/> SB <input type="checkbox"/> HUBZONE SB <input type="checkbox"/> 8(A) <input type="checkbox"/> SVC-DISABLED VET-OWNED SB <input type="checkbox"/> EMERGING SB SIZE STD: NAICS:			11. DELIVERY FOR FOB DESTINATION UNLESS BLOCK IS MARKED <input type="checkbox"/> SEE SCHEDULE  <input type="checkbox"/> 13a. THIS CONTRACT IS A RATED ORDER UNDER DPAS (15 CFR 700) 13b. RATING 14. METHOD OF SOLICITATION <input type="checkbox"/> RFQ <input type="checkbox"/> IFB <input type="checkbox"/> RFP		12. DISCOUNT TERMS Net 30 Days	
15. DELIVER TO CODE F3ST92 USTC/J2 - F3ST92 508 SCOTT DR RM 218 SCOTT AFB IL 62225-5357		16. ADMINISTERED BY CODE  <b>SEE ITEM 9</b>						
17a. CONTRACTOR/OFFEROR CODE 52939  COMPUTER SCIENCES CORPORATION (b)(6) 3160 FAIRVIEW PARK DR FALLS CHURCH VA 22042-4516  TEL (b)(6) FACILITY CODE 52939		18a. PAYMENT WILL BE MADE BY CODE F67100  DFAS-LIMESTONE - F67100 ATTN: DFAS-LI-JAQBDD 27 ARKANSAS RD LIMESTONE ME 04751-6216						
<input type="checkbox"/> 17b. CHECK IF REMITTANCE IS DIFFERENT AND PUT SUCH ADDRESS IN OFFER		18b. SUBMIT INVOICES TO ADDRESS SHOWN IN BLOCK 18a. UNLESS BLOCK BELOW IS CHECKED <input type="checkbox"/> SEE ADDENDUM						
19. ITEM NO.	20. SCHEDULE OF SUPPLIES/ SERVICES			21. QUANTITY	22. UNIT	23. UNIT PRICE	24. AMOUNT	
<b>SEE SCHEDULE</b>								
25. ACCOUNTING AND APPROPRIATION DATA  <b>See Schedule</b>					26. TOTAL AWARD AMOUNT (For Govt. Use Only)  <b>\$715,970.24</b>			
<input type="checkbox"/> 27a. SOLICITATION INCORPORATES BY REFERENCE FAR 52.212-1, 52.212-4, FAR 52.212-3, 52.212-5 ARE ATTACHED. ADDENDA <input type="checkbox"/> ARE <input type="checkbox"/> ARE NOT ATTACHED <input type="checkbox"/> 27b. CONTRACT/PURCHASE ORDER INCORPORATES BY REFERENCE FAR 52.212-4, FAR 52.212-5 IS ATTACHED. ADDENDA <input type="checkbox"/> ARE <input type="checkbox"/> ARE NOT ATTACHED								
28. CONTRACTOR IS REQUIRED TO SIGN THIS DOCUMENT AND RETURN <u>0</u> COPIES TO ISSUING OFFICE. CONTRACTOR AGREES TO FURNISH AND DELIVER ALL ITEMS SET FORTH OR OTHERWISE IDENTIFIED ABOVE AND ON ANY ADDITIONAL SHEETS SUBJECT TO THE TERMS AND CONDITIONS SPECIFIED HEREIN.				29. AWARD OF CONTRACT: REFERENCE RFTOP 08-13 <input checked="" type="checkbox"/> OFFER DATED <u>29-Aug-2008</u> . YOUR OFFER ON SOLICITATION (BLOCK 5), INCLUDING ANY ADDITIONS OR CHANGES WHICH ARE SET FORTH HEREIN, IS ACCEPTED AS TO ITEMS: SEE SCHEDULE				
30a. SIGNATURE OF OFFEROR/CONTRACTOR				31a. UNITED STATES OF AMERICA (SIGNATURE OF CONTRACTING OFFICER)		31c. DATE SIGNED		
				<i>Lisa A. Gross</i>		29-Sep-2008		
30b. NAME AND TITLE OF SIGNER (TYPE OR PRINT)		30c. DATE SIGNED		31b. NAME OF CONTRACTING OFFICER (TYPE OR PRINT)  LISA A. GROSS / CONTRACTING OFFICER  TEL: 618-256-6259 EMAIL: Lisa.Gross@ustranscom.mil				

09-07

SOLICITATION/CONTRACT/ORDER FOR COMMERCIAL ITEMS (CONTINUED)					PAGE 2 OF 28	
19. ITEM NO.	20. SCHEDULE OF SUPPLIES/ SERVICES	21. QUANTITY	22. UNIT	23. UNIT PRICE	24. AMOUNT	
	SEE SCHEDULE					
32a. QUANTITY IN COLUMN 21 HAS BEEN <input type="checkbox"/> RECEIVED <input type="checkbox"/> INSPECTED <input type="checkbox"/> ACCEPTED, AND CONFORMS TO THE CONTRACT, EXCEPT AS NOTED: _____						
32b. SIGNATURE OF AUTHORIZED GOVERNMENT REPRESENTATIVE		32c. DATE	32d. PRINTED NAME AND TITLE OF AUTHORIZED GOVERNMENT REPRESENTATIVE			
32e. MAILING ADDRESS OF AUTHORIZED GOVERNMENT REPRESENTATIVE			32f. TELEPHONE NUMBER OF AUTHORIZED GOVERNMENT REPRESENTATIVE			
			32g. E-MAIL OF AUTHORIZED GOVERNMENT REPRESENTATIVE			
33. SHIP NUMBER	34. VOUCHER NUMBER	35. AMOUNT VERIFIED CORRECT FOR	36. PAYMENT		37. CHECK NUMBER	
<input type="checkbox"/> PARTIAL <input type="checkbox"/> FINAL			<input type="checkbox"/> COMPLETE <input type="checkbox"/> PARTIAL <input type="checkbox"/> FINAL			
38. S/R ACCOUNT NUMBER	39. S/R VOUCHER NUMBER	40. PAID BY				
41a. I CERTIFY THIS ACCOUNT IS CORRECT AND PROPER FOR PAYMENT 41b. SIGNATURE AND TITLE OF CERTIFYING OFFICER		41c. DATE	42a. RECEIVED BY (Print)			
			42b. RECEIVED AT (Location)			
			42c. DATE REC'D (YY/MM/DD)	42d. TOTAL CONTAINERS		

## Section SF 1449 - CONTINUATION SHEET

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
0001		12	Months	\$57,092.96	\$685,115.52

All-source Intel Analysis Support

FFP

FOB: Destination

MILSTRIP: F3ST928206A001

PURCHASE REQUEST NUMBER: F3ST928206A001

PROJECT: 000

SIGNAL CODE: A

---

NET AMT

\$685,115.52



ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
000101					\$0.00

Funding for CLIN 0001

FFP

Labor

FOB: Destination

---

NET AMT	\$0.00
---------	--------

ACRN AA

\$685,115.52

CIN: F3ST928206A0010000AA

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
0002			Lot		\$30,854.72
	Travel				
	COST				
	FOB: Destination				
	MILSTRIP: F3ST928206A001				
	PURCHASE REQUEST NUMBER: F3ST928206A001				
	PROJECT: 000				
	SIGNAL CODE: A				
				ESTIMATED COST	\$30,854.72

0005

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
000201					\$0.00

FFP

FOB: Destination

NET AMT	\$0.00
---------	--------

ACRN AA	\$30,854.72
---------	-------------

CIN: F3ST928206A0010000AA

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
1001		12	Months	\$58,865.38	\$706,384.56

OPTION All-source Intel Analysis Support

FFP

Option Year One POP: 30 Sep 2009 - 29 Sep 2010

FOB: Destination

SIGNAL CODE: A

---

NET AMT

\$706,384.56



ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
1002			Lot		\$63,000.00
OPTION	Travel				
	COST				
	Option Year One POP: 30 Sep 2009 - 29 Sep 2010				
	FOB: Destination				
	SIGNAL CODE: A				
				ESTIMATED COST	\$63,000.00

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
2001		12	Months	\$60,576.99	\$726,923.88

OPTION

All-source Intel Analysis Support

FFP

Option Year Two POP: 30 Sep 2010 - 29 Sep 2011

FOB: Destination

SIGNAL CODE: A

---

NET AMT

\$726,923.88

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
2002			Lot		\$67,000.00
OPTION	Travel COST Option Year Two POP: 30 Sep 2010 - 29 Sep 2011 FOB: Destination SIGNAL CODE: A				
				ESTIMATED COST	\$67,000.00

ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
3001		12	Months	\$61,826.41	\$741,916.92

OPTION All-source Intel Analysis Support

FFP

Option Year Three POP: 30 Sep 2011 - 29 Sep 2012

FOB: Destination

SIGNAL CODE: A

---

NET AMT

\$741,916.92



ITEM NO	SUPPLIES/SERVICES	QUANTITY	UNIT	UNIT PRICE	AMOUNT
3002			Lot		\$71,000.00
OPTION	Travel COST Option Year Three POP: 30 Sep 2011 - 29 Sep 2012 FOB: Destination SIGNAL CODE: A				
				ESTIMATED COST	\$71,000.00

## INSPECTION AND ACCEPTANCE TERMS

Supplies/services will be inspected/accepted at:

CLIN	INSPECT AT	INSPECT BY	ACCEPT AT	ACCEPT BY
0001	Destination	Government	Destination	Government
000101	N/A	N/A	N/A	Government
0002	Destination	Government	Destination	Government
000201	N/A	N/A	N/A	Government
1001	N/A	N/A	N/A	Government
1002	N/A	N/A	N/A	Government

2001	N/A	N/A	N/A	Government
2002	N/A	N/A	N/A	Government
3001	N/A	N/A	N/A	Government
3002	N/A	N/A	N/A	Government

## DELIVERY INFORMATION

CLIN	DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
0001	POP 30-SEP-2008 TO 29-SEP-2009	N/A	USTC/J2 - F3ST92 508 SCOTT DR RM 218 SCOTT AFB IL 62225-5357 FOB: Destination	F3ST92
000101	N/A	N/A	N/A	N/A
0002	POP 30-SEP-2008 TO 29-SEP-2009	N/A	USTC/J2 - F3ST92 508 SCOTT DR RM 218 SCOTT AFB IL 62225-5357 FOB: Destination	F3ST92

000201	N/A	N/A	N/A	N/A
1001	POP 30-SEP-2009 TO 29-SEP-2010	N/A	USTC/J2 - F3ST92 508 SCOTT DR RM 218 SCOTT AFB IL 62225-5357 FOB: Destination	F3ST92
1002	POP 30-SEP-2009 TO 29-SEP-2010	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	F3ST92
2001	POP 30-SEP-2010 TO 29-SEP-2011	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	F3ST92
2002	POP 30-SEP-2010 TO 29-SEP-2011	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	F3ST92
3001	POP 30-SEP-2011 TO 29-SEP-2012	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	F3ST92
3002	POP 30-SEP-2011 TO 29-SEP-2012	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	F3ST92

## ACCOUNTING AND APPROPRIATION DATA

AA: 9780100.4417 CN8 9757 G21224 040000 59200 35868L 667100 F67100

AMOUNT: \$715,970.24

CIN F3ST928206A0010000AA: \$715,970.24

## CLAUSES INCORPORATED BY FULL TEXT

### 52.217-8 OPTION TO EXTEND SERVICES (NOV 1999)

The Government may require continued performance of any services within the limits and at the rates specified in the contract. These rates may be adjusted only as a result of revisions to prevailing labor rates provided by the Secretary of Labor. The option provision may be exercised more than once, but the total extension of performance hereunder shall not exceed 6 months. The Contracting Officer may exercise the option by written notice to the Contractor within 30 days before the contract expires.

(End of clause)

## CLAUSES INCORPORATED BY FULL TEXT



52.217-9 OPTION TO EXTEND THE TERM OF THE CONTRACT (MAR 2000)

- (a) The Government may extend the term of this contract by written notice to the Contractor within 30 days; provided that the Government gives the Contractor a preliminary written notice of its intent to extend at least 60 days before the contract expires. The preliminary notice does not commit the Government to an extension.
- (b) If the Government exercises this option, the extended contract shall be considered to include this option clause.
- (c) The total duration of this contract, including the exercise of any options under this clause, shall not exceed 48 months.

(End of clause)

PERFORMANCE WORK STATEMENT

PERFORMANCE WORK STATEMENT

for

INTELLIGENCE ANALYST SUPPORT (IAS)

to the

INTELLIGENCE DIRECTORATE, USTRANSCOM

**1.0 INTRODUCTION**

IAS contractors will collaborate with existing USTRANSCOM staff comprised of uniformed personnel from the U.S. Army, U.S. Navy, U.S. Air Force, and U.S. Coast Guard, representatives from national intelligence agencies (Central Intelligence Agency, Defense Intelligence Agency, National Geospatial-Intelligence Agency, National Reconnaissance Office, and National Security Agency), service intelligence agencies and national level agencies in the intelligence bulletins and summary reports. Contractor will develop knowledge of USTRANSCOM J2, J3 and J6

processes and coordinate with various parts of the command as necessary.

### **1.1 Specific Tasks.**

The Contractor shall furnish the necessary personnel, materials and equipment, except as provided by the Government to perform the tasking contained in this PWS.

### **1.2 Program Management Support** Specific Analytic Specialty Requirements

During the base period of performance and the option period thereafter, the contractor must possess a thorough understanding of the Microsoft office suite of software applications and will be trained on and expected to use the USTRANSCOM Digital Authoring Environment. Contractor will be exposed to ARC-GIS and Google Earth. Contractor will provide the following command-unique support to USTRANSCOM:

#### **Performance Objective No.1: Regional Analysis Horn of Africa**

Prepare in-depth analysis of geo-political issues occurring in the Horn of Africa that have the potential to impact USTRANSCOM Operations. IAW USTRANSCOM Priority Intelligence Requirements (PIRs) maintains situational awareness of political situations and military developments in and around the Horn of Africa. Produces intelligence assessments to support the Commander's Critical Information Requirements. Coordinates assessments with appropriate national, regional and service agencies. Research, assess and analyze raw and finished intelligence products used to conduct transportation analysis. This includes maintaining proficiency on established transportation intelligence methodologies and applying analysis in accordance with those methodologies. Uses established intelligence systems to conduct analysis. Provides completed analysis to USTRANSCOM planners, USTRANSCOM component commands, and other DOD customers in the established format. Disseminates data and analysis related to transportation using established intelligence systems and databases. Applies understanding of the intelligence cycle and related DOD publications governing intelligence support to military operations. Identifies, coordinates, and revises USTRANSCOM intelligence collection requirements to support Commander Critical Information Requirements (CCIR) and PIRs. Establishes Essential Elements of Information (EEIs) based on the PIRs for collection requirements. Monitors intelligence reporting to ensure USTRANSCOM requirements are satisfied. Evaluates reporting and provides feedback using established systems. Identifies intelligence gaps in reporting and submits standing and ad hoc collection requirements to fill the gaps.

- o **Performance Measure 1a:** The Contractor shall prepare a PIR within three (3) working days of request or as specified by the Government.
- o **Performance Standard:** 98% of deliverables are timely, complete, professionally sound and accurate.
- o **Estimated Quantity:** For estimation purposes, assume one (1) PIR will be prepared every two months.
- o **Performance Measure 1b:** Where the Government will perform the activity, Contractor shall provide input to the PIR within three (3) working days of request or as specified by the Government.
- o **Performance Standard:** 98% of deliverables are timely, complete, professionally sound and accurate.
- o **Estimated Quantity:** For estimation purposes, assume input to one (1) PIR every two months.

#### **Performance Objective No.2: Regional Analysis EUCOM AOR**

Prepare in-depth analysis of geo-political issues occurring in the U.S. European Command Area of Responsibility (EUCOM AOR) that have the potential to impact USTRANSCOM Operations. IAW USTRANSCOM Priority Intelligence Requirements (PIRs) maintains situational awareness of political situations and military developments in and around the EUCOM AOR. Produces intelligence assessments to support the Commander's Critical Information Requirements. Coordinates assessments with appropriate national, regional and service agencies. Research, assess and analyze raw and finished intelligence products used to conduct transportation analysis. This



includes maintaining proficiency on established transportation intelligence methodologies and applying analysis in accordance with those methodologies. Uses established intelligence systems to conduct analysis. Provides completed analysis to USTRANSCOM planners, USTRANSCOM component commands, and other DOD customers in the established format. Disseminates data and analysis related to transportation using established intelligence systems and databases. Applies understanding of the intelligence cycle and related DOD publications governing intelligence support to military operations. Identifies, coordinates, and revises USTRANSCOM intelligence collection requirements to support command's CCIRs and PIRs. Establishes Essential Elements of Information (EEIs) based on the PIRs for collection requirements. Monitors intelligence reporting to ensure USTRANSCOM requirements are satisfied. Evaluates reporting and provides feedback using established systems. Identifies intelligence gaps in reporting and submits standing and ad hoc collection requirements to fill the gaps.

- o **Performance Measure 2a:** The Contractor shall prepare a PIR within three (3) working days of request or as specified by the Government.
- o **Performance Standard:** 98% of deliverables are timely, complete, professionally sound and accurate.
- o **Estimated Quantity:** For estimation purposes, assume one (1) PIR will be prepared every two months.
- o **Performance Measure 2b:** Where the Government will perform the activity, Contractor shall provide input to the PIR within three (3) working days of request or as specified by the Government.
- o **Performance Standard:** 98% of deliverables are timely, complete, professionally sound and accurate.
- o **Estimated Quantity:** For estimation purposes, assume input to one (1) PIR every two months.

**Performance Objective No.3:** Regional Analysis Iraq

Prepare in-depth analysis of geo-political issues occurring in the Iraq that have the potential to impact USTRANSCOM Operations. IAW USTRANSCOM Priority Intelligence Requirements (PIRs) maintains situational awareness of political situations and military developments in and around Iraq AOR. Produces intelligence assessments to support the Commander's Critical Information Requirements. Coordinates assessments with appropriate national, regional and service agencies. Research, assess and analyze raw and finished intelligence products used to conduct transportation analysis. This includes maintaining proficiency on established transportation intelligence methodologies and applying analysis in accordance with those methodologies. Uses established intelligence systems to conduct analysis. Provides completed analysis to USTRANSCOM planners, USTRANSCOM component commands, and other DOD customers in the established format. Disseminates data and analysis related to transportation using established intelligence systems and databases. Applies understanding of the intelligence cycle and related DOD publications governing intelligence support to military operations. Identifies, coordinates, and revises USTRANSCOM intelligence collection requirements to support command's CCIRs and PIRs. Establishes Essential Elements of Information (EEIs) based on the PIRs for collection requirements. Monitors intelligence reporting to ensure USTRANSCOM requirements are satisfied. Evaluates reporting and provides feedback using established systems. Identifies intelligence gaps in reporting and submits standing and ad hoc collection requirements to fill the gaps.

- o **Performance Measure 3a:** The Contractor shall prepare a PIR within three (3) working days of request or as specified by the Government.
- o **Performance Standard:** 98% of deliverables are timely, complete, professionally sound and accurate.
- o **Estimated Quantity:** For estimation purposes, assume one (1) PIR will be prepared every two months.
- o **Performance Measure 3b:** Where the Government will perform the activity, Contractor shall provide input to the PIR within three (3) working days of request or as specified by the Government.
- o **Performance Standard:** 98% of deliverables are timely, complete, professionally sound and accurate.
- o **Estimated Quantity:** For estimation purposes, assume input to one (1) PIR every two months

**Performance Objective No. 4: Regional Analysis Western Hemisphere**

Prepare in-depth analysis of geo-political issues occurring in or around the Western Hemisphere that have the potential to impact USTRANSCOM Operations. IAW USTRANSCOM Priority Intelligence Requirements (PIRs) maintains situational awareness of political situations and military developments in and around the Western Hemisphere. Produces intelligence assessments to support the Commander's Critical Information Requirements. Coordinates assessments with appropriate national, regional and service agencies. Research, assess and analyze raw and finished intelligence products used to conduct transportation analysis. This includes maintaining proficiency on established transportation intelligence methodologies and applying analysis in accordance with those methodologies. Uses established intelligence systems to conduct analysis. Provides completed analysis to USTRANSCOM planners, USTRANSCOM component commands, and other DOD customers in the established format. Disseminates data and analysis related to transportation using established intelligence systems and databases. Applies understanding of the intelligence cycle and related DOD publications governing intelligence support to military operations. Identifies, coordinates, and revises USTRANSCOM intelligence collection requirements to support command's CCIRs and PIRs. Establishes Essential Elements of Information (EELs) based on the PIRs for collection requirements. Monitors intelligence reporting to ensure USTRANSCOM requirements are satisfied. Evaluates reporting and provides feedback using established systems. Identifies intelligence gaps in reporting and submits standing and ad hoc collection requirements to fill the gaps.

A minimum of 2 Intelligence assessments will be provided weekly in one of the following formats:

- Point paper IAW TRANSCOMINST 33-2
  - JIOC-TRANS Intelligence Bulletin
  - JIOC-TRANS Summary Report
  - Briefing slides
- o **Performance Measure 4a:** The Contractor shall prepare a PIR within three (3) working days of request or as specified by the Government.
  - o **Performance Standard:** 98% of deliverables are timely, complete, professionally sound and accurate.
  - o **Estimated Quantity:** For estimation purposes, assume one (1) PIR will be prepared every two months.
  - o **Performance Measure 4b:** Where the Government will perform the activity, Contractor shall provide input to the PIR within three (3) working days of request or as specified by the Government.
  - o **Performance Standard:** 98% of deliverables are timely, complete, professionally sound and accurate.
  - o **Estimated Quantity:** For estimation purposes, assume input to one (1) PIR every two months

**1.3 DELIVERABLES**

The contractor shall provide all deliverables and other project related products, reports, etc., as an electronic file e-mail attachment to the government unless otherwise specified by the government. The contractor shall generate all document deliverables in electronic formats compatible with Microsoft Office applications.

Performance Objective	Deliverable	Delivery Schedule
-----------------------	-------------	-------------------



Performance Objective No. 1	Priority Intelligence Requirements (PIRs)	Within three (3) working days of request.
Performance Objective No. 2	Priority Intelligence Requirements (PIRs)	Within three (3) working days of request.
Performance Objective No. 3	Priority Intelligence Requirements (PIRs)	Within three (3) working days of request.
Performance Objective No. 4	Priority Intelligence Requirements (PIRs)	Within three (3) working days of request.
Performance Objective No. 4	Intelligence Assessments	2 Weekly
Paragraph 5.2	Summary Report	Within 15 days of contract end date

#### 1.4 INSPECTION AND ACCEPTANCE CRITERIA

The government has 10 working days from receipt of all draft and final deliverable for review, comment and acceptance. Any response to deliverables will be in writing.

#### 2.0 Service Delivery Summary

Performance Objective	Performance Measure	Performance Standard
Performance Objective No.1a	Prepare PIR	98% of deliverables are timely, complete, professionally sound and accurate.
Performance Objective No.1b	Provide input to PIR	98% of deliverables are timely, complete, professionally sound and accurate.
Performance Objective No. 2a	Prepare PIR	98% of deliverables are timely, complete, professionally sound and accurate.
Performance Objective No. 2b	Provide input to PIR	98% of deliverables are timely, complete, professionally sound and accurate.
Performance Objective No. 3a	Prepare PIR	98% of deliverables are timely, complete, professionally sound and accurate.
Performance Objective No. 3b	Provide input to PIR	98% of deliverables are timely, complete, professionally sound and accurate.

Performance Objective	Performance Measure	Performance Standard
Performance Objective No. 4a	Prepare PIR	98% of deliverables are timely, complete, professionally sound and accurate.
Performance Objective No. 4b	Provide input to PIR	98% of deliverables are timely, complete, professionally sound and accurate.
Performance Objective No. 4c	Intelligence Assessments	98% of deliverables are timely, complete, professionally sound and accurate.
Paragraph 5.2	Summary Report	98% of deliverables are timely, complete, professionally sound and accurate.
Paragraph 5.4 Travel	Trip Report (Travel Expenditure Report)	Trip Report delivered no later than 5 work days after completion of trip

### 3.0 GOVERNMENT FURNISHED EQUIPMENT (GFE)

USTRANSCOM will provide government-furnished office space for a maximum of four contractor personnel providing on-site support at Command facilities on Scott AFB, IL. The government will furnish space and secure storage for necessary reference and working materials (hardware and software). Supporting contractor personnel will be provided with access to the USTRANSCOM UNCLASSIFIED local area network (LAN), SECRET LAN, and Joint Worldwide Intelligence Communications System (JWICS) Top Secret/Sensitive Compartmented Information (TS/SCI) LAN.

The incoming contractor and the Government shall jointly inventory all Government owned software and real property provided for the performance of work within this contract.

### 4.0 SPECIAL CONTRACT REQUIREMENTS

#### 4.1 Security

Security Awareness. Contractor personnel should be aware at all times of any unusual persons or packages in the work area and immediately report them to their supervisor. If contractor personnel become aware of any person seeking unauthorized access to classified materials, they should immediately report this to the QAP.

Personnel **must** possess TOP SECRET/Sensitive Compartmented Information (TS/SCI) security clearance. The contractor will require access to government information in the performance of this order. The contractor will have access to areas storing information classified at the TOP SECRET/SCI level. The contractor will require access to secured buildings requiring TOP SECRET/SCI level clearance for unescorted access. The contractor shall not divulge any information without the express consent of the Government.

Internal Security. Responsibility for the contractor's compliance with internal security at a Command, Control, Communications and Computer (C4) system site shall be assigned to the contractor. All contractor personnel shall be briefed on site security operating procedures prior to or upon commencement of contract award and shall be

debriefed upon termination. The contractor shall be responsible for all continuing security training of the contractor personnel. The government retains oversight of all security areas.

The contractor shall observe and comply with security provisions at Scott AFB, USTRANSCOM, and any other government installations where performance is required. Identification badges shall be worn and displayed at all times. Contract Security Classification Specification, DD Form 254, is required.

The contractor will follow all guidelines for the protection, transportation, and destruction of classified materials. Ensures all classified material is properly labeled according to the requirements based on each media. Follows established security procedures for securing the J2-O SCIF. Required to attend all J2 security training.

Contractor shall also provide support to the Government during disaster recovery operations in accordance with the approved Contingency Operations (COOP) Plan. The COOP Plan identifies members of the "Augmentation Team" by position. In the event of a disaster recovery scenario, Augmentation Team members are required to travel to the COOP site and put the COOP system into service ASAP.

#### **4.1.1 Access to Government Facility**

Access to USTRANSCOM facilities will not be granted until approved by Command Security Office.

#### **4.1.2 Access to Sensitive Information**

The contractor must abide by all personnel security requirements.

- (1) Investigative Levels. The Contractor shall ensure personnel assigned to work possess the appropriate background investigation. The Contractor shall provide verification of investigation for each individual to USTRANSCOM's Command Security Office.
- (2) Network Security. The Contractor shall ensure that all Government hardware and software are in compliance with USTRANSCOM security guidelines and only authorized personnel have access to the network.
- (3) Roles/Privileges. The Contractor shall ensure that roles/privileges assigned to Contractor employees on the Government computing platforms are limited to the roles/privileges essential to that individual's performance of his/her assignments. These roles/privileges can be limited or revoked by the Government.

#### **4.1.4 Security Related to Personnel**

If the Government notifies the Contractor that the employment or the continued employment of any Contractor employee is prejudicial to the interests or endangers the security of the United States of America, that person shall



be removed and barred from the worksite. The Contractor shall immediately make any changes necessary in the appointment(s).

#### **4.2 Exit Requirements**

The Contractor shall provide a summary of all work performed within 15 working days upon notification of termination of this PWS or prior to the contract end date. This report shall include, but is not limited to: the status of all assigned tasks including an accurate WBS(s), a synopsis of problems, lessons learned, and recommendations for improvement; accurate system architecture diagrams, system documentation, and inventory reports. The summary shall also identify significant system enhancements. The report shall provide all the information necessary to assure project continuity.

#### **4.3 PLACE OF PERFORMANCE / WORK HOURS**

Primary place of performance will be at USTRANSCOM, Scott AFB, IL. Normal hours of Operation - work hours shall be consistent with Government personnel duty hours, normally 8:00 a.m. until 5:00 p.m. Central time, Monday through Friday. The Contracting Officer's Representative (COR) will approve exceptions in writing.

In the event of a disaster recovery scenario the contractor is required to travel to the COOP site, nearby to Scott AFB. COOP location will then be considered "primary place of duty" until changed.

The following days have been established as legal public holidays in the federal service:

New Year's Day .....	1 <sup>st</sup> day of January
Martin Luther King Jr.' Birthday .....	3 <sup>rd</sup> Monday in January
Presidents' Day .....	3 <sup>rd</sup> Monday in February
Memorial Day .....	Last Monday in May
Independence Day .....	4 <sup>th</sup> day of July
Labor Day .....	1 <sup>st</sup> Monday in September
Columbus Day .....	2 <sup>nd</sup> Monday in October
Veteran's Day .....	11 <sup>th</sup> day of November
Thanksgiving Day .....	4 <sup>th</sup> Thursday in November
Christmas Day .....	25 <sup>th</sup> day of December

The contractor shall not schedule interfacing work (meetings, approvals, deliveries, etc.) with the Government on any of the established holidays in federal services, or any other day designated as a holiday by Federal Statute or by Executive Order except with prior approval from the Contracting Officer or Contracting Officer Representatives. If a holiday falls on a Saturday, the official holiday shall be celebrated the preceding Friday. If the holiday falls on a Sunday, the official holiday shall be celebrated the following Monday.

The Contractor shall provide technical support during normal core operations hours, 0800-1700 (local time) and a schedule for each staff member. In addition the Contractor may be required to perform critical performance objectives outside core hours.

#### 4.4 TRAVEL

Travel may be required for data gathering, meetings, conferences and the COOP site as required. Travel will be determined and approved by the Government within the established contract amount. Estimated travel is as follows:

	Location	# of Trips	# People/Trip	# Days/Trip
<b>Base Period</b> TBD	Washington DC	2	2	5
<b>Option 1</b> TBD	TBD	3	2	5
<b>Option 2</b> TBD	TBD	2	2	5
<b>Option 3</b> TBD	TBD	4	2	5
<b>Option 4</b> TBD	TBD	2	2	5

Travel incurred under this contract shall be reimbursed by the Government in accordance with FAR 31.205-46. Costs for transportation may be based upon mileage rates, actual costs incurred, or a combination thereof, provided the method used results in a reasonable charge. Travel costs will be considered reasonable and allowable only to the extent that they do not exceed on a daily basis, the maximum per diem rates in effect at the time of the travel. The Joint Travel Regulations (JTR), while not wholly applicable to contractors shall provide the basis for determining as to reasonable and allowable. Maximum use is to be made of the lowest available customer standard coach or equivalent airfare accommodations available during normal business hours. All necessary travel meeting the above criteria shall be approved by the COR. Local travel costs within the Scott AFB area will not be allowable.

Travel costs will be reimbursed via a cost-based Not to Exceed (NTE) Travel CLIN.

#### **4.5 PERIOD OF PERFORMANCE**

The Base Period of this contract shall be for twelve (12) months. The Government reserves the right to extend the contract term by exercising any or all of the three (3) twelve (12) month Option Periods, for a total of forty-eight (48) months.

#### WAWF

##### **WIDE AREA WORK FLOW (WAWF)**

**INVOICING PROCEDURES** – Submit electronic invoices monthly through Wide Area Work Flow (WAWF-RA).

##### **WIDE AREA WORKFLOW – RECEIPT AND ACCEPTANCE (WAWF-RA)**

##### **ELECTRONIC RECEIVING REPORT AND INVOICING INSTRUCTIONS**

IN ACCORDANCE WITH DFARS 232.7002, USE OF ELECTRONIC PAYMENT REQUESTS IS MANDATORY. USE OF WAWF WILL SPEED UP YOUR PAYMENT PROCESSING TIME AND ALLOW YOU TO MONITOR YOUR PAYMENT STATUS ONLINE. THERE ARE NO CHARGES OR FEES TO USE WAWF.

Requests for payments must be submitted electronically via the Internet through the Wide Area WorkFlow – Receipt and Acceptance (WAWF-RA) system at <https://wawf.eb.mil>.

Questions concerning payment should be directed to the Defense Finance Accounting Services (DFAS) Omaha at (800) 330-8168 or faxed to (800) 554-0527. Please have your order number and invoice number ready when contacting DFAS about payment status. You can also access payment information using the DFAS Vendor Pay Inquiry System (VPIS) web site at <http://www.dfas.mil/money/vendor>.

THE FOLLOWING CODES WILL BE REQUIRED TO ROUTE YOUR RECEIVING REPORTS, INVOICES AND ADDITIONAL E-MAILS CORRECTLY THROUGH WAWF.

CONTRACT NUMBER:

HTC711-07-D-0012
------------------

DELIVERY ORDER NUMBER:

TYPE OF DOCUMENT:

CAGE CODE:

ISSUE BY DODAAC:

ADMIN DODAAC:

INSPECT BY DODAAC:

SERVICE ACCEPTOR / SHIP TO:

PAY OFFICE DODAAC:

SEND MORE E-MAIL NOTIFICATIONS:

CONTRACT ADMINISTRATOR:

CONTRACTING OFFICER:

ADMINISTRATIVE MATTERS

**ADMINISTRATIVE MATTERS**

**A. ACQUISITION POINT OF CONTACT:**



Contracting Officer  
Lisa A. Gross  
USTRANSCOM/TCAQ-D  
PHONE: 618-256-6259  
FAX: 618-256-9600  
E-MAIL: [lisa.gross@ustranscom.mil](mailto:lisa.gross@ustranscom.mil)

**B. ADMINISTRATIVE POINT OF CONTACT:**

Contract Specialist  
USTRANSCOM/TCAQ-D  
James Hill  
Phone: 618-256-9614  
Fax: 618-256-9600  
E-Mail: [james.hill@ustranscom.mil](mailto:james.hill@ustranscom.mil)

**C. CONTRACTING OFFICER'S REPRESENTATIVE (COR)**

A COR will be designated at a later date

**D.** This is a FFP task order

**E.** Block 18b of the SF 1449 is hereby considered checked.

**F.** The Contractor's Technical proposal dated 29 August 08, including all revisions is incorporated into this task order by reference. In the event of inconsistencies between the Performance Work Statement and the Contractor's Technical Proposal, the provisions of the PWS will take precedence.

**H. INVOICE AND PAYMENT**

The Contractor shall submit invoices in accordance with DFARS 252.232-7003, Electronic Submission of Payment Requests. The Contractor shall utilize Wide Area Work Flow (WAWF) for the creation of electronic receiving reports (DD Form 250) and electronic invoices. The WAWF routing information is incorporated herein. The contractor should utilize the "Combo" document generation option in WAWF. The contractor should submit monthly invoices. Requests for payments must be submitted electronically via the Internet through the Wide Area Workflow system at <https://wawf.eb.mil>.

**I.** Blocks 25 and 26. The total not to exceed (NTE) amount of this task order is \$3,092,195.60.

DD254: ATTACHED

DD254: Attached

<b>DEPARTMENT OF DEFENSE CONTRACT SECURITY CLASSIFICATION SPECIFICATION</b> <i>(The requirements of the DoD Industrial Security Manual apply to all security aspects of this effort.)</i>				<b>1. CLEARANCE AND SAFEGUARDING</b> a. FACILITY CLEARANCE REQUIRED <div style="text-align: center; border: 1px solid black; padding: 2px;">TOP SECRET</div> b. LEVEL OF SAFEGUARDING REQUIRED <div style="text-align: center; border: 1px solid black; padding: 2px;">NONE</div>	
2. THIS SPECIFICATION IS FOR: <i>(X and complete as applicable)</i>				3. THIS SPECIFICATION IS: <i>(X and complete as applicable)</i>	
X	a. PRIME CONTRACT NUMBER HTC711-07-D-0012-0005		a. ORIGINAL <i>(Complete date in all cases)</i>		DATE (YYYYMMDD) 20081001
	b. SUBCONTRACT NUMBER		b. REVISED <i>(Supersedes all previous specs)</i>	REVISION NO.	DATE (YYYYMMDD)
	c. SOLICITATION OR OTHER NUMBER	DUE DATE (YYYYMMDD)	c. FINAL <i>(Complete Item 5 in all cases)</i>		DATE (YYYYMMDD)
4. IS THIS A FOLLOW-ON CONTRACT? <input type="checkbox"/> YES <input checked="" type="checkbox"/> NO. If Yes, complete the following: Classified material received or generated under _____ <i>(Preceding Contract Number)</i> is transferred to this follow-on contract.					
5. IS THIS A FINAL DD FORM 254? <input type="checkbox"/> YES <input checked="" type="checkbox"/> NO. If Yes, complete the following: In response to the contractor's request dated _____, retention of the classified material is authorized for the period of _____					
6. CONTRACTOR <i>(Include Commercial and Government Entity (CAGE) Code)</i>					
a. NAME, ADDRESS, AND ZIP CODE Computer Sciences Corporation 3160 Fairview Park Drive VTCA Falls Church, VA 22042		b. CAGE CODE 52939	c. COGNIZANT SECURITY OFFICE <i>(Name, Address, and Zip Code)</i> Defense Security Services 14420 Albemarle Point Place, Suite 140 Chantilly, VA 20151-1678		
7. SUBCONTRACTOR					
a. NAME, ADDRESS, AND ZIP CODE NA		b. CAGE CODE NA	c. COGNIZANT SECURITY OFFICE <i>(Name, Address, and Zip Code)</i> NA		
8. ACTUAL PERFORMANCE					
a. LOCATION USTRANSCOM/J2 302 Losey, Room 2130 Scott AFB, IL 62225-5257, and other locations stipulated by the Government Task Leader (GTL)		b. CAGE CODE	c. COGNIZANT SECURITY OFFICE <i>(Name, Address, and Zip Code)</i> Defense Security Service 11132 S. Towne Square, Ste 205 St. Louis, MO 63123-7818 314 260 8200		
9. GENERAL IDENTIFICATION OF THIS PROCUREMENT  To support United States Transportation Command with Modernized Integrated Database support for TCJ2.					
10. CONTRACTOR WILL REQUIRE ACCESS TO:					
	YES	NO	11. IN PERFORMING THIS CONTRACT, THE CONTRACTOR WILL:		
a. COMMUNICATIONS SECURITY (COMSEC) INFORMATION	X		a. HAVE ACCESS TO CLASSIFIED INFORMATION ONLY AT ANOTHER CONTRACTOR'S FACILITY OR A GOVERNMENT ACTIVITY	X	
b. RESTRICTED DATA		X	b. RECEIVE CLASSIFIED DOCUMENTS ONLY	X	
c. CRITICAL NUCLEAR WEAPON DESIGN INFORMATION		X	c. RECEIVE AND GENERATE CLASSIFIED MATERIAL		X
d. FORMERLY RESTRICTED DATA		X	d. FABRICATE, MODIFY, OR STORE CLASSIFIED HARDWARE		X
e. INTELLIGENCE INFORMATION			e. PERFORM SERVICES ONLY	X	
(1) Sensitive Compartmented Information (SCI)	X		f. HAVE ACCESS TO U.S. CLASSIFIED INFORMATION OUTSIDE THE U.S., PUERTO RICO, U.S. POSSESSIONS AND TRUST TERRITORIES		X
(2) Non-SCI	X		g. BE AUTHORIZED TO USE THE SERVICES OF DEFENSE TECHNICAL INFORMATION CENTER (DTIC) OR OTHER SECONDARY DISTRIBUTION CENTER		X
f. SPECIAL ACCESS INFORMATION		X	h. REQUIRE A COMSEC ACCOUNT		X
g. NATO INFORMATION		X	i. HAVE TEMPEST REQUIREMENTS		X
h. FOREIGN GOVERNMENT INFORMATION		X	j. HAVE OPERATIONS SECURITY (OPSEC) REQUIREMENTS	X	
i. LIMITED DISSEMINATION INFORMATION		X	k. BE AUTHORIZED TO USE THE DEFENSE COURIER SERVICE		X
j. FOR OFFICIAL USE ONLY INFORMATION	X		l. OTHER <i>(Specify)</i>		X
k. OTHER <i>(Specify)</i> JWICS and SIPRNET access required	X		See Block 13 for additional requirements		



13. **PUBLIC RELEASE.** Any information (classified or unclassified) pertaining to this contract shall not be released for public dissemination except as provided by the industrial Security Manual or unless it has been approved for public release by appropriate U.S. Government authority. Proposed public release shall be submitted for approval prior to release

☐

Direct

☐

Through (specify)

**Public release of Sensitive Compartmented Information (SCI) and COMSEC information IS PROHIBITED.**

to the Directorate for Freedom of Information and Security Review, Office of the Assistant Secretary of Defense (Public Affairs)\* for review.  
\*In the case of non-DoD User Agencies, requests for disclosure shall be submitted to that agency.

13. **SECURITY GUIDANCE.** The security classification guidance needed for this effort is identified below. If any difficulty is encountered in applying this guidance or if any other contributing factor indicates a need for changes in this guidance, the contractor is authorized and encouraged to provide recommended changes. To challenge the guidance or classification assigned to any information or material furnished or generated under this contract, and to submit any questions for interpretation of this guidance to the official identified below. Pending final decision, the information involved shall be handled and protected at the highest level of classification assigned or recommended. (Fill in as appropriate for the classified effort. Attach, or forward under separate correspondence, any document/guides/extracts referenced herein. Add additional pages as needed to provide complete guidance.

Contractor personnel must comply with the National Industrial Security Program Operating Manual (NISPOM), Air Force, Scott AFB, and USTRANSCOM security practices, including all TS/SCI practices.

Contractors shall not disclose classified information to foreign person unless release of the information is authorized in writing by the Government Agency having classification jurisdiction over the information involved. E.g. the DOE for RD and FRD, the NSA for COMSEC, the DNI for SCI and all other Executive Branch departments and agencies for classified information under their jurisdiction. The disclosure must also be consistent with applicable U.S. laws and regulations.

10(a): "The requirements of DOD 5220.22-M are applicable to this effort. Any COMSEC material/information must be handled IAW DoD 5220.22-M and NSAICSS Policy Manual 3-16. Prior approval from the Government Contracting Agency is required in order for a Prime Contractor to grant COMSEC access to a subcontractor. The Prime Contractor should also notify the NSA Central Office of Record (COR) before negotiating or awarding subcontracts.

10e (1)(2) – Access to Sensitive Compartmented Information (SCI) and Non-SCI intelligence information requires a final U.S. Government Clearance at the appropriate level. Any SCI or non-SCI material or information must be handled IAW Director of Central Intelligence Directive No. 6/9 (Physical Security Standards for Sensitive Compartmented Information Facilities). Prior approval of the Government Contracting Agency is required before a subcontract involving access to Intelligence Information can be issued. The Cognizant Security Office (CSO) is responsible for security reviews involving NON-SCI in the possession of a contractor or subcontractor.

10j – Safeguarding "FOR OFFICIAL USE ONLY" (FOUO) Information – APPENDIX D. For Official Use Only (FOUO) applies. Reference DoD Appendix 3 to DoD 5200.1-R, and the Under Secretary of Defense for Intelligence memorandum, "Interim Information Security Guidance," April 16, 2004, for specific guidance on the handling and safeguarding of FOUO information. See Appendix D for additional requirements."

10k – Access to JWICS and the SIPRNET is required for performance of this effort.

11a – Contractor will have access to classified information only at another contractor's facility or Government Activity up to and including TS/SCI. All SCI performance will be at Government facilities/activities.

11e – Intelligence Oversight – Contract is for support services as required by the Joint Intelligence Operations Center for Transportation (JIOC-TRANS) as directed to process classified information. Classified markings on the material to be furnished will provide the classification guidance necessary for performance of this contract. Cleared personnel are required to perform this service because access to classified information can not be precluded by escorting personnel. Additional guidance on handling, storing, transporting, and release of classified documents is provided in DD254. Any concerns (clarification or interpretation of classification guidance) shall be directed to the Government Contracting Agency.

**SEE CONTINUATION SHEET**

14. **ADDITIONAL SECURITY REQUIREMENTS:** Requirements, in addition to ISM requirements, are established for this contract. (If YES, identify the safeguarding the classified information to be released or generated under this classified effort. All questions shall be referred to the official named below pertinent contractual clauses in the contract document itself, or provide an appropriate statement, which identifies the additional requirements. Provide a copy of the requirements to the Cognizant security office. Use item 13 if additional space is needed.

☒

Yes

☐

No

15. **INSPECTIONS.** Elements of this contract are outside the inspection responsibility of the Cognizant security office. (If Yes, explain and identify specific areas or elements carved out and the activity responsible for inspections. Use item 13 if additional space is needed.

☐

Yes

☒

No

16. **CERTIFICATION AND SIGNATURE.** Security requirements stated herein are complete and adequate for safeguarding the classified information to be released or generated under this classified effort. All questions shall be referred to the official named below.

a. TYPED NAME OF CERTIFYING OFFICIAL

b. TITLE

c. TELEPHONE (INCL AREA CODE)

LOREN A. DIAL

Chief, Acquisition Element  
Government Task Lead – COR

618 229 4616 (DSN 779)

d. ADDRESS (Include ZIP Code)

508 Scott Dr.  
Scott AFB, IL 62225-5357

e. SIGNATURE

DIAL.LOREN.  
A.1167768543

Digitally signed by DIALLOREN.A.1167768543  
DN: c=US, o=U.S. Government, ou=DoD, ou=PKI,  
ou=OSD, cn=DIALLOREN.A.1167768543  
Date: 2008.10.02 10:22:04 -05'00'

**17. REQUIRED DISTRIBUTION**

☒

a. CONTRACTOR

☐

b. SUBCONTRACTOR

☒

c. COGNIZANT SECURITY OFFICE FOR PRIME AND SUBCONTRACTOR

☐

d. U.S. ACTIVITY RESPONSIBLE FOR OVERSEAS SECURITY ADMINISTRATION

☒

e. ADMINISTRATIVE CONTRACTING OFFICER

☒

f. OTHERS AS NECESSARY:



**CSC**

# Intelligence Analysis Support (IAS)

29 August 2008

*A proposal for:*

**UNITED STATES TRANSPORTATION COMMAND (USTRANSCOM)  
Directorate of Acquisition, DPO Support Division (TCAQ-D)**

P.O. Box 25857  
Scott Air Force Base, Illinois 62225



*In response to:*

**A&AS RFTOP 08-13**  
dated 15 August 2008

*Submitted by:*

**CSC**

North American Public Sector/Defense Division  
Joint Defense Integrated Solutions (JDIS)  
Logistics, Deployment, and Distribution (LD&D)  
8 Executive Drive, Suite 300  
Fairview Heights, Illinois 62208

#### **RESTRICTION ON USE OF DATA**

This proposal or quotation includes data that shall not be disclosed outside the Government and shall not be duplicated, used, or disclosed—in whole or in part—for any purpose other than to evaluate this proposal or quotation. If, however, a contract is awarded to this offeror or quoter as a result of—or in connection with—the submission of that data, the Government shall have the right to duplicate, use, or disclose the data to the extent provided in the resulting contract. The restriction does not limit the Government's right to use information contained in this data if it is obtained from another source without restriction. The data subject to this restriction are contained in sheets marked with the following:

**Use or disclosure of the information contained on this page is subject to the restrictions of the title page of this proposal.**

## TABLE OF CONTENTS

VOLUME 1 – PAST AND PRESENT PERFORMANCE .....	1-1
---	-----

(b)(3)

VOLUME 2 – UNDERSTANDING THE WORK .....	2-1
2.1 Background .....	2-1
2.2 Staffing Approach .....	2-1
2.3 Contract Management .....	2-2
2.3.1 Task Order Management Plan (TOMP) .....	2-3
2.3.2 Monthly Status Report .....	2-3
2.3.3 In-Progress Review .....	2-3
2.4 Technical Approach .....	2-3
2.4.1 Performance Objective No. 1: Regional Analysis Horn of Africa .....	2-7
2.4.2 Performance Objective No. 2: Regional Analysis EUROM AOR .....	2-7
2.4.3 Performance Objective No. 3: Regional Analysis Iraq .....	2-8
2.4.4 Performance Objective No. 4: Regional Analysis Western Hemisphere .....	2-8
2.5 Deliverables .....	2-9
2.5.1 Inspection and Acceptance Criteria .....	2-9
2.5.2 Service Delivery Summary .....	2-9
2.6 Government-Furnished Equipment (GFE)/Government-Furnished Information (GFI) .....	2-9
2.7 Special Contract Requirements .....	2-9
ATTACHMENT A GENERIC RÉSUMÉS .....	A-1
A.1 Program Manager .....	A-1
A.2 Senior Functional Analyst .....	A-2
ATTACHMENT B GLOSSARY .....	B-1
VOLUME 3 – PRICE .....	(Provided under separate cover)

## FIGURES

Figure 1. Intelligence Analysis Process .....	2-4
Figure 2. The Process to Support Military Operations .....	2-4

## TABLES

Table 1. The CSC IAS Team .....	2-1
Table 2. Personnel Staffing Matrix .....	2-2



(b)(3)



n

(b)(3)

e  
g

g

(b)(3)


(b)(3)

## VOLUME 2– UNDERSTANDING THE WORK

## 2.1 Background

CSC is pleased to submit this proposal in response to the USTRANSCOM Request for Task Order Proposal (RFTOP) for Intelligence Analysis Support. We are also excited at the prospect of supporting the USTRANSCOM Intelligence Directorate (TCJ2) in its efforts to conduct and improve worldwide transportation intelligence analysis in support of the warfighter. We constructed a team consisting of CSC and one of

**Table 1. The CSC IAS Team.** *We have the breadth and depth of experience to bring world-class functional intelligence analysis support to TCJ2 operations.*

Company	Competency	
	<ul style="list-style-type: none"><li>• Program/Project Management</li><li>• Transportation Intelligence Analysis</li><li>• Fusion Center Enterprise Design</li><li>• All Source Analysis</li></ul>	<ul style="list-style-type: none"><li>• Supply Chain Expertise</li><li>• IDL Metrics Analysis</li><li>• Distribution Analysis</li><li>• Enterprise Architecture</li></ul>
(b)(4)	<ul style="list-style-type: none"><li>• Intelligence Systems Integration Management</li><li>• All-Source Analysis</li><li>• Collection Management</li><li>• DoDIIS RSC Enterprise Engineering</li></ul>	<ul style="list-style-type: none"><li>• COOP/DRP</li><li>• Classified Web Application Development/Maintenance</li><li>• IA Functional Training</li><li>• Future Intelligence Architecture Development</li></ul>

our Advisory and Assistance Services (A&AS) partners, (b)(4) to provide an experienced and knowledgeable CSC Team to support the TCJ2's daily and surge operations. We decided on this partnership because of SAIC's (1) proven competencies, which perfectly complement CSC's well-established capabilities for assured success in all the requirements of this PWS; (2) specific experience within the AORs of interest; and (3) established successful working relationships with USTRANSCOM, the DOD, and CSC. Table 1 depicts our team and the competencies it brings to support you and achieve success in this program.

Transportation intelligence analysis is a strong competency within the CSC Team. This means we fully appreciate the needs and demands upon USTRANSCOM TCJ2 and the JIOC. We understand how transportation analysis includes the foundational knowledge in both blue and red geospatial factors and interrelations to determine port/lines of communication capacity and load bearings. Further, our team is completely aware of the need to fully indentify and understand the threats and the need for the appropriate force protection postures for these transportation nodes and links.

## 2.2 Staffing Approach

The CSC Team's staffing plan ensures the availability of the right personnel when and where they are needed. We understand the dynamic environment of the TCJ2 and the JIOC, with its need to respond to an ever-shifting world environment that involves a peacetime level of support to some regions, plus the high support tempo needed for two wartime regions. The CSC Team brings the experience and insight to successfully accomplish the tasks, along with the agility to respond decisively as conditions or customer needs change. Our plan underscores our ability to provide and integrate the staff, processes, and tools necessary to accomplish tasks in a timely, high-quality manner. In addition, CSC fully appreciates the need to support surge periods as warfighter needs demand. Our extensive track record of supporting USTRANSCOM, the Transportation Component Commands (TCCs), USEUCOM, USCENTCOM, the Defense Logistics Agency (DLA), and other transportation and distribution agencies speaks volumes about our ability to adapt to varying staffing needs. CSC proposes the staffing shown in Table 2 for this project.



**Table 2. Personnel Staffing Matrix.** *Providing responsibility and integrity for a strong, lasting partnership.*

Labor Category*		PWS Performance Objective (PO)	(b)(4)
01	Program Manager <sup>1</sup>	Contract Management	
04	Senior Functional Analyst <sup>1,2</sup>	PO 1: Regional Analysis Horn of Africa	
04	Senior Functional Analyst	PO 2: Regional Analysis EUCOM AOR	
04	Senior Functional Analyst	PO 3: Regional Analysis Iraq	
04	Senior Functional Analyst	PO 4: Regional Analysis Western Hemisphere	

<sup>1</sup> Indicates key personnel for this Task Order. <sup>2</sup> Technical Lead.

- Support for the requirements identified in this Task Order will require a part-time, offsite Program Manager (PM) and four full-time Analysts.
- The PM will support the contract management and will be responsible for overseeing the daily work of the staff.
- One analyst will be identified as the Technical Lead (TL) for this Task Order and will coordinate with the Contracting Officer's Representative (COR) on all assignments.
- Although the hours of a typical work year range from 1880 to 1920 hours, we are using 1960 as baseline. This is necessary for CSC to mitigate a level of risk to the requirement for analysts to respond outside of core hours, as stated in Paragraph 4.3 of the PWS, coupled with the firm fixed price nature of this task order. We anticipate approximately 4 percent (or 80 hours) of the intelligence hours will be needed to fulfill these on-call support requirements.

In addition to the analysts onsite and the local CSC office, we will be able to provide in-depth transportation intelligence analysis expertise through reachback to a CSC Operations Director, who may assist in ensuring all of TCJ2's analytical requirements are fully supported. This director was the Joint Intelligence Center (JIC—JIOC's predecessor) commander for over a year and the Director of Intelligence (TCJ2) for over 2 years during the period of 2000 to 2003. This reachback assistance can further assist the analysts in providing thought leadership to address USTRANSCOM's need to increase velocity in the supply chain while ensuring the protection of assets and critical information in an increasingly dangerous world.

We understand and appreciate that TCJ2 and the JIOC must respond to demands placed upon their staffs, regardless of season or holidays. USTRANSCOM and its components operate and execute their missions 24 hours a day, 365 days a year. To respond quickly to your needs, the TL will establish and publish a weekly and monthly schedule that rotates CSC Team members for on-call support outside of the normal work schedule. This schedule, with the associated contact numbers, will be made available within TCJ2 and can be posted with the Deployment Distribution Operations Center (DDOC) Chief and the USTRANSCOM Operations and Plans Directorate (TCJ3) East Division Chief (TCJ3-E) and West Division Chief (TCJ3-W). The CSC Team's policy will direct that the on-call individual will provide a 1-hour response for onsite support to the DDOC from 0600 to 2100 and a response within 2 hours from 2100 to 0600.

A complete breakout of the proposed labor categories and hours (including Option years) is provided in the cost/price proposal Volume 3 information. Generic résumés are provided in [Attachment A](#).

### 2.3 Contract Management

Our plan for accomplishing the requirements of the PWS begins with sound contract and Task Order management. This includes identifying to the COR at Task Order start a PM and a Contracting Manager as the primary CSC representatives responsible for ensuring the proper management of this contract and execution of all the work. Should the primary CSC contact be absent for an extended period, we will provide the COR with the name of an alternate in writing. The CSC Team will provide highly skilled and centralized program management to this task order from the local Fairview Heights CSC office. This support includes administrative, clerical, documentation, and other necessary functions to ensure



professional deliverables and customer support. We will prepare the required unclassified documents, briefings, point papers, and meeting minutes regarding all matters associated with the performance of this Task Order. Using CSC's corporate methodology, CSC Catalyst<sup>SM</sup>, our PM will conduct all the necessary program management activities, drawing on CSC's local and corporate resources for financial data and control, contract administration, invoicing, recruiting, quality assurance, and training. CSC Catalyst<sup>SM</sup> is the company's methodology for delivering services and solutions to clients. It guides the way we think about work, plan the work, and do the work so that we can offer clients consistent, repeatable, and high-quality service.

To ensure all technical issues are handled quickly and completely, the PM will appoint a TL as a daily point of contact (POC), who will work directly with Government personnel, other CSC Team members, and other resources at the Government site. On a regularly scheduled basis, the CSC PM will host status meetings with the team to review tasks, progress, issues, overall status, milestones, and other team-related items. We are committed to constant internal process improvement and will take great care to document the identified best practices and capture lessons learned as we progress through the required tasks, identify areas for potential improvement within the scope of the Task Order, and make recommendations to our USTRANSCOM partner.

### **2.3.1 Task Order Management Plan (TOMP)**

Although not required in the PWS, we will develop a TOMP to ensure we meet all the PWS task order management requirements. The contents of the TOMP and delivery/review procedures are addressed in detail within the CSC A&AS Standing Proposal, Paragraph 3.2.

### **2.3.2 Monthly Status Report**

Our program management procedures ensure the customer remains well informed and kept abreast of our team's monthly activities. A Monthly Status Report (MSR) provides an excellent venue for the TL to keep the PM well informed of project activities. In turn, the MSR allows the PM to ensure the COR is current on personnel actions and project financial activities. In addition, this report affords the COR a regular opportunity to provide direct feedback to the PM after each review. Therefore, the PM will provide the COR with an MSR, as described in Paragraph 3.3 of our A&AS Standing Proposal. The CSC Team will deliver the MSR no later than the 5<sup>th</sup> working day of the following month.

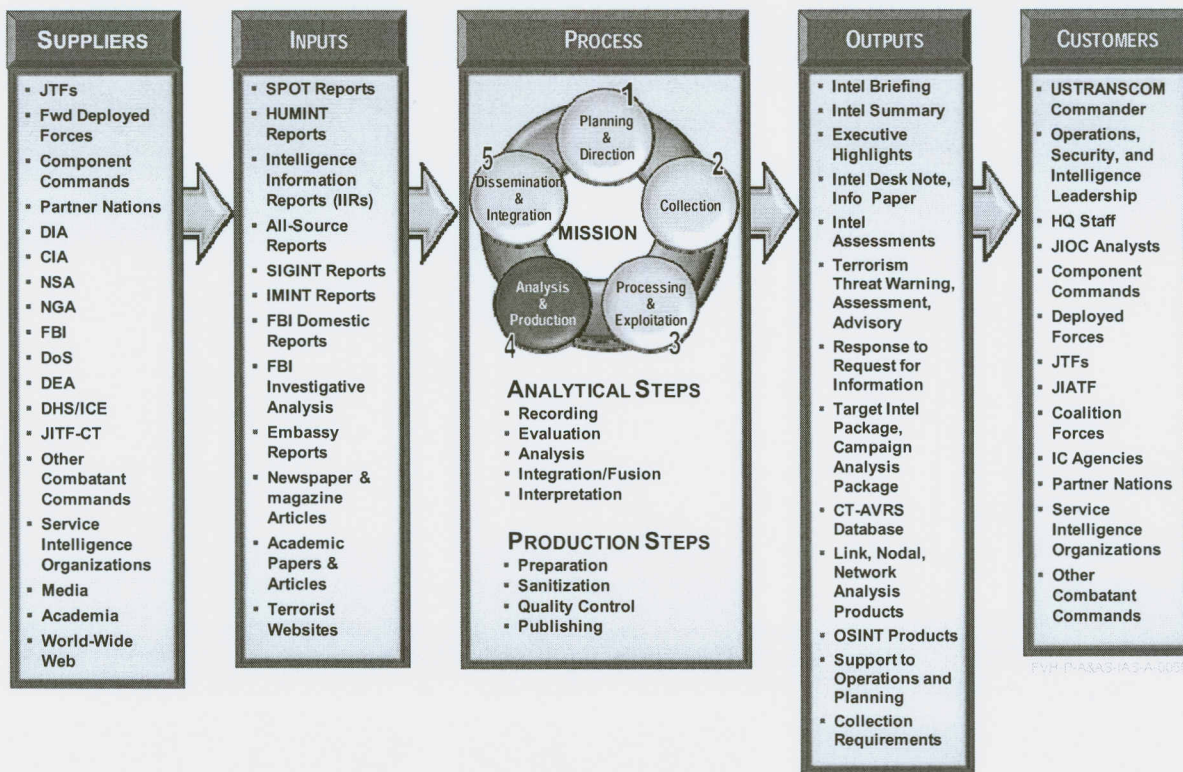
### **2.3.3 In-Progress Review**

Another management tool that is effective for ensuring our team provides the highest-level quality to TCJ2 is the In-Progress Review (IPR). The CSC Team PM will offer to meet with the Functional Manager/COR for an IPR quarterly or as required by the COR. At each IPR, the PM will be prepared to discuss any problems with current tasks and the assignment of future tasks and to obtain Government decisions or guidance necessary to contractor performance.

## **2.4 Technical Approach**

The CSC Team's approach and depth in the AORs will add the strength of experience to USTRANSCOM in its worldwide transportation intelligence analysis. Our analysts are intimately aware of the sources used for solid analyses and have, over time, developed proven techniques and methodologies in line with the needs of varying COCOMs that will benefit USTRANSCOM's mission and objectives. The four Performance Objectives within the PWS have common requirements for analysis and products with concentrated focus on individual AOR requirements. Relevant perceptions of our dynamic geo-political environment must also encompass larger global and synchronized view and understanding. As such, the CSC Team will use an intelligence analysis process adaptable to both needs. The basis of this approach is our understanding of the intelligence analysis process, from suppliers to ultimate users (Figure 1).





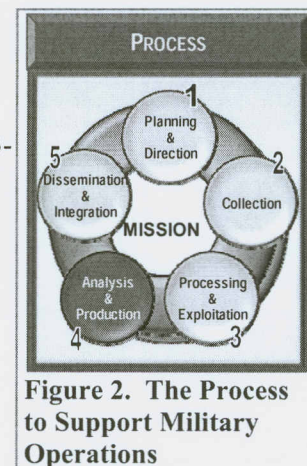
**Figure 1. Intelligence Analysis Process**

*CSC Team analysts will apply the Intelligence Analysis Process throughout their efforts to deliver the best possible intelligence products to users and warfighters for the decision-making process.*

We will accomplish this effort by analyzing and fusing relevant information and intelligence, supported by automated tools and applications, to discern changes in the operational environment and present analytical assessments that are directly tied to the CCIR, which is information identified by the commander as being critical to facilitating timely decision making, with the two key elements being friendly force information requirements and priority intelligence requirements (as defined in Joint Publication [JP] 3-0). We will deliver these assessments to the JIOC leadership, command operators and planners, senior decision makers, warfighters, and other analytical organizations through a myriad of venues, from briefings to written products.

To accomplish this, we will apply our understanding of the intelligence cycle as described in JP 2-0 and related DoD publications (e.g., JP 2-01, Joint and National Intelligence Support to Military Operations; JP 2-01.3, Joint Tactics, Techniques, and Procedures for Joint Intelligence Preparation of the Battlespace; JP 2-03, Geospatial Intelligence Support to Joint Operations; JP 3-07.6, Joint Tactics, Techniques, and Procedures for Foreign Humanitarian Assistance; JP 3-17 CH-1, Joint Doctrine and Joint Tactics, Techniques and Procedures for Air Mobility Operations; and Chairman of the Joint Chiefs of Staff Manual [CJCSM] 3500.04D, Universal Joint Task List) governing intelligence support to military operations. This process is composed of a coherent, interrelated sequence of intelligence operations (Figure 2):

- Planning and direction
- Collection
- Processing and exploitation



**Figure 2. The Process to Support Military Operations**



- Analysis and production
- Dissemination and integration.

By applying this process, the CSC Team intelligence analysts will be able to adhere to the following Principles of Joint Intelligence as outlined in JP 2-0:

- **PERSPECTIVE** — “Think Like the Adversary” to understand the adversary’s thought process, and develop and continuously refine the analysts ability to think like the adversary; perspective is predicated on a detailed understanding of the adversary’s goals, motivations, objectives, strategy, intentions, capabilities, methods of operation, vulnerabilities, and sense of value and loss. Perspective also involves an understanding of the culture, religions, sects, ethnicities, social norms, customs and traditions, languages, and history of the adversary, as well as neutrals and noncombatants in the operational environment.
- **SYNCHRONIZATION** — “Synchronize Intelligence with Plans and Operations” to provide answers to intelligence requirements in time to influence the decision they are intended to support.
- **INTEGRITY** — “Remain Intellectually Honest” – Integrity requires adherence to facts and truthfulness with which those facts are interpreted and presented.
- **UNITY OF EFFORT** — “Cooperate to Achieve a Common End State” – Unity of effort requires coordination through cooperation and common interests to achieve a desired end state. It is essential to effective joint intelligence operations.
- **PRIORITIZATION** — “Prioritize Requirements Based on Commander’s Guidance” – Because operational needs for intelligence often exceed intelligence capabilities, prioritization of collection and analysis efforts and Intelligence, Surveillance, and Reconnaissance (ISR) resource allocation are vital aspects of intelligence planning.
- **EXCELLENCE** — “Strive to Achieve the Highest Standards of Quality” – The quality of intelligence products is paramount to the intelligence professional’s ability to attain and maintain credibility with intelligence consumers. To achieve the highest standards of excellence, intelligence products must be anticipatory, timely, accurate, usable, complete, relevant, objective, and available to the commander.
- **PREDICTION** — “Accept the Risk of Predicting Adversary Intentions” – Commanders require and expect timely intelligence estimates that accurately identify adversary intentions, support offensive and/or defense operations, and predict adversary future courses of action in sufficient detail as to be actionable.
- **AGILITY** — “Remain Flexible and Adapt to Changing Situations” – Agility is the ability to shift focus nearly instantaneously and bring to bear the skill sets necessary to address the new problem at hand while simultaneously continuing critical preexisting work.
- **COLLABORATION** — “Leverage Expertise of Diverse Analytic Resources” – By its nature, intelligence is imperfect (i.e., everything cannot be known, analysis is vulnerable to deception, and information is open to alternative interpretations). The best way to avoid these obstacles and achieve a higher degree of fidelity is to consult with, and solicit the opinions of, other analysts and experts, particularly in external organizations. The CSC Team analysts will readily collaborate with existing USTRANSCOM staff comprised of uniformed personnel from the U.S. Army, U.S. Navy, U.S. Air Force, and U.S. Coast Guard; representatives from national intelligence agencies (e.g., Central Intelligence Agency [CIA], DIA, National Geospatial-Intelligence Agency [NGA], National Reconnaissance Office, and National Security Agency [NSA]); service intelligence agencies; and national-level agencies in developing the intelligence bulletins and summary reports required within the scope of this contract.
- **FUSION** — “Exploit All Sources of Information and Intelligence” – Fusion is the process of collecting and examining information from all the available sources and intelligence disciplines to derive a complete assessment of detected activity.



Our analysts will research, assess and analyze raw and finished intelligence products used to conduct transportation analysis to include maintaining proficiency on established transportation intelligence methodologies. This transportation focus include the infrastructure intelligence on the status, security, throughput capacities, and limitations of aerial and seaports; status, capabilities and limitations of transportation terminals; status, capacities, and limitations of road, rail and inland waterway systems; and impact of interruptions within any of these transportation systems. The CSC Team analysts will provide completed analysis for USTRANSCOM planners (in TCJ3 and the USTRANSCOM Policy, Plans, Programs and. Logistics Directorate [TCJ5/4]), USTRANSCOM component commands (the Air Mobility Command [AMC], the Military Sealift Command [MSC], and the Military Surface Deployment and Distribution Command [SDDC]), and other DOD customers in the established format.

To accomplish the analysis, our analysts will compile, collate, analyze, and evaluate all source information using IMINT, SIGINT, HUMINT, MASINT, and OSINT. Further, we will apply these sources to report on foreign military capabilities and political, socioeconomic, and transnational issues using NIPRNET, SIPRNET, CENTRIXS, STONEGHOST, and JWICS networks/domains. We will use these established sources and systems to research and produce current and long-term analytical products that could impact USTRANSCOM operations, accessing all the available information and intelligence through the use of intelligence mission applications and office automation tools, to include Intelink, M3, Pathfinder, Significant Activity Reports, WebTAS, Analyst Notebook, MIDB, FalconView, and C2PCs.

Our analysts bring to bear their knowledge of the intelligence collection process. Their roles in ensuring collection requirements accurately reflect key intelligence gaps related to USTRANSCOM operational priorities and feed the intelligence process (cycle). The analyst-to-collection manager dialogue will help ensure limited collection and exploitation resources are properly focused and aligned with the Commander's intent and PIRs. Conversant in the collection process, our analysts will ensure the subsequently exploited product sufficiently addresses the PIR and, if required, will coordinate for additional collection to resolve other intelligence shortfalls.

Based upon the PIRs, the intelligence analysts will establish appropriate Essential Elements of Information (EEIs) for the required collection requirements. These EEIs are intended to provide relevant and agile collection objectives—to satisfy the USTRANSCOM PIRs for collection requirements. For this, the team analysts will use the Intelligence Guidance tool to identify, coordinate, and revise collection requirements and EEIs based on the unknown or unanswered questions that could provide added value to the planning and execution of strategic mobility operations.

To ensure decision makers have timely, accurate, and high-quality intelligence, our analysts will coordinate with other JIOC intelligence analyst teams, component and deployed Joint Task Force (JTF) intelligence organizations, and other service, DoD, and national intelligence organizations, to include the National Ground Intelligence Center (NGIC), Marine Corps Intelligence Activity (MCIA), National Air and Space Intelligence Center (NASIC), Office of Naval Intelligence (ONI), Missile and Space Intelligence Center (MSIC), staff of the DNI, Defense JIOC, NSA, CIA, DIA, NGA, Federal Bureau of Investigation (FBI), Department of State, and Department of the Treasury.

As the analysts prepare in-depth analyses of geopolitical issues focusing on their specific AORs that have the potential to impact USTRANSCOM Operations, they must fully understand what this entails. The geopolitical influence involves a study of such factors as geography, economics, and demography on the politics and, especially, the foreign policy of a nation state. Geopolitics examines the political, economic and strategic significance of geography, where geography is defined in terms of the location, size, function, and relationships of places and resources. In the realm of political ideas, workings, and cultures, differences and similarities exist among nation states that lead to alliances, disagreements, and conflict. With this in mind, the analysts will be required to develop and maintain a keen situational awareness of the political situations and military developments in and around each of their respective AORs.



Threats posed to USTRANSCOM operations can be from conventional, non-conventional, and asymmetric venues. In many situations, the security support provided by the host country is critical, which requires our analysts to accurately assess security forces capabilities and loyalties, as well as insurgent or terrorist capabilities and intentions. Our analysts will utilize numerous intelligence databases designed to incorporate daily intelligence collection and reporting on issues, such as surface to air threats (e.g., missiles), military forces movements, terrorist movements, CBRNE reported movements, and related activity. This data will be incorporated in a situational awareness COP to enable USTRANSCOM operations personnel to better visualize potential regional threats to operations.

Finally, we understand the potential need to integrate analysis effort with Joint Mission-Essential Tasks (JMETs), which are deemed by a joint force commander as essential to mission accomplishment and defined using the common language of the Universal Joint Task List in terms of task, condition, and standard. The key USTRANSCOM JMET requiring coordination and collaboration from CSC Team intelligence analysts is:

- **STRATEGIC NATIONAL (SN) 1, CONDUCT STRATEGIC DEPLOYMENT AND REDEPLOYMENT:** This task focuses on the movement of forces and resources from a point of origin to a specific operational area and consists of multiple sub-tasks, to include:
  - SN 1.1, Determine Transportation Infrastructure and Resources
  - SN 1.1.1, Determine Transportation and Support Availability
  - SN 1.1.6, Determine the Impact of Threat Activity on Strategic Mobility
  - SN 1.2.3, Conduct Terminal Operations.

#### **2.4.1 Performance Objective No. 1: Regional Analysis Horn of Africa**

The Horn of Africa is in a unique position with the recent identification and activation of the African Command (AFRICOM). As this command builds and expands its responsibilities in the AOR, accurate, applicable, and valid intelligence will be vital. A physical presence of U.S. military forces in a permanent basing approach is not planned for the immediate future. This will not lessen the importance or need of information to AFRICOM planners and leadership for Africa.

The importance of reliable transportation intelligence is consistently required, as illustrated by the numerous humanitarian assistance missions, including disaster, disease, and refugee relief, performed in the region each year. The intricate and delicate geopolitical mix of the region presents a unique set of challenges to acquire and maintain a current picture of the transportation infrastructure of the AOR.

Our analysts will effectively and efficiently apply the previously described intelligence analysis cycle to provide the PIRs, CCIRs, and EEIs by pulling raw data from the correct sources, processing it, and distributing the resulting analysis to the required users within and outside of USTRANSCOM.

#### **2.4.2 Performance Objective No. 2: Regional Analysis EUCOM AOR**

The recent short-notice airlift of humanitarian supplies to the Republic of Georgia is an excellent example of the need for accurate, up-to-date transportation infrastructure intelligence within the EUCOM AOR. In addition, the decision by Poland to allow U.S. missile defense systems into the country at the peak of the Georgian crisis is another element that must be included by our analysts to develop good situational awareness within an AOR.

Many of the former Warsaw Pact nations are now attempting to maintain their independence from Russian influence. The transportation infrastructure, particularly airfields, was found to be in less than ideal condition for use by U.S. forces during the 1999 Operation Allied Force in Kosovo. It serves as a reminder of the importance of well-developed transportation analysis for EUCOM. Our analysts will strive to provide the support necessary to integrate the needs of USTRANSCOM in actual and potential responses to the EUCOM AOR.



### 2.4.3 Performance Objective No. 3: Regional Analysis Iraq

To effectively support USTRANSCOM operations in the AOR, our analysts will focus on threat, security, and stability issues as Iraq moves toward increased responsibility for internal defense, security operations, and political solutions. This includes the near-term or immediate Indications and Warning functions providing an overwatch to deployed forces in the region and to mid- to long-term security assessments related to transportation operations of U.S. Forces. These include not only movements of personnel or equipment, but also logistics facilities and routes utilized by USTRANSCOM forces. Because of the current Force Protection priorities, our analysts will provide threat analysis related to foreign Islamic fundamentalists/extremists (terrorists) that are operating in or affecting the security within Iraq and throughout the region. We will likewise maintain situational awareness and report on various destabilizing forces operating in the region where USTRANSCOM operations are affected. As this geographic expanse includes several COCOMs (in particular CENTCOM) and their deployed forces, our analysts will collaborate and coordinate closely with counterparts at those JIOCs (MacDill, Iraq, and Afghanistan), JTFs, and forward operating bases, as well as throughout the Intelligence Community, to ensure assessments are thorough and accurate. Additionally, our analysts will use established relationships with regional Embassy Country Teams (the Department of State, the United States Defense Attached Office [USDAO], and the Chief of Station), where relevant on-the-ground information is often obtained.

Our personnel are also experienced on Iraq AO regional, cultural, ethnic, social, political, and economic issues that often affect the security and stability of an area and are often the initial indicators that spur focused collection by various intelligence resources to enable accurate depictions of current situations and potential future changes in threat.

### 2.4.4 Performance Objective No. 4: Regional Analysis Western Hemisphere

Our all-source analysts will provide analytical support, apply subject matter expertise, and make recommendations on threat, security, and stability issues affecting USTRANSCOM operations in the Western Hemisphere. In association with the Command's PIRs, our analytical focus will include aerial ports of debarkation, seaports of debarkation, and those transportation lanes that support the movement of USTRANSCOM assets to and from the area of operations.

We understand that a wide variety of information sources and external interfaces provide related data, information, and intelligence to support the Command's all-source analytical efforts. These sources range from U.S. forward-deployed units and U.S. Embassy Country Team members to national agencies and production centers. We also recognize that the analytical effort requires a focused and coordinated approach with the interagency and partner nations. Our all-source analysts will continue to stay abreast of current and emerging analytical issues of theater and national interest and be knowledgeable of the missions, functions, products, and services of the various U.S. theater and national agencies, law enforcement agencies, and partner nations that support the Command's analytical efforts on Iran, China, and Russian involvement in the Western Hemisphere. They will stay informed on the threat of gangs and other criminal organizations. Our analysts will collaborate regularly with counterparts in the United States Southern Command's (USSOUTHCOM's) Strategy and Intelligence (S&I) Directorate (all-source analysis, collections, and targeting) and other Headquarters' staff directorates, as appropriate. Additionally, they will interface with other commands (such as CENTCOM, EUCOM, and the Pacific Command [PACOM]), the interagency, and U.S. Embassy Country Teams, as appropriate. Our analysts will keep their respective counterparts apprised of relevant analytical issues supporting the Command, while receiving information from these agencies to support command analytical and collection requirements. Further, our all-source analysts will conduct regular external interagency coordination and analytical exchanges with counterparts from other major commands and, when appropriate, with partner nations and other organizations.



## **2.5 Deliverables**

The CSC Team will submit the deliverables listed in Paragraph 2 of the PWS in accordance with the specific requirements identified. Deliverables will be provided electronically in Microsoft Office, with an information copy provided to the COR, on or before the required due dates. The team will document an acceptance process in the TOMP for the Government's coordination and approval. All references to days are defined as calendar days unless otherwise specified.

### **2.5.1 Inspection and Acceptance Criteria**

The CSC Team understands that TCJ2 will have 10 days to review, comment, and accept all the draft and final products our analysts submit. We further recognize that any responses to the documents will be in writing. If the TCJ2 response requires further development of any document, our analysts will provide a revised version as directed by the COR or other appropriate TCJ2 representative.

### **2.5.2 Service Delivery Summary**

The CSC Team will meet or exceed the thresholds for each item and objective listed in Paragraph 2 of the PWS, Service Delivery Summary.

## **2.6 Government-Furnished Equipment (GFE)/Government-Furnished Information (GFI)**

CSC understands and concurs with the GFE and other Government-provided items listed and will comply with all the requirements identified in Paragraph 3 of the PWS.

## **2.7 Special Contract Requirements**

The CSC Team concurs with and will comply with all the requirements in PWS, Paragraphs 4.1 through 4.5, including Security Requirements (to include Personnel Security Clearances, Access to Government Facilities, and Access to Sensitive Information), Exit Requirements, Place of Performance and Work Hours, Travel, and Period of Performance. We are particularly sensitive to the need for TOP SECRET/SCI level clearances for the intelligence analysts. We are recommending only a TOP SECRET clearance for the PM, as he will not need access to those collections sources and methods requiring an SCI in the performance of contract management.

## ATTACHMENT A

### GENERIC RÉSUMÉS

#### A.1 Program Manager

Generic Résumé – PROGRAM MANAGER	
<b>Labor Category:</b>	01 Program Manager
<b>Education/ Equivalency:</b>	Bachelor's Degree (Master's preferred) in Business or a relevant discipline
<b>Experience:</b>	15 years of experience in the field of work
<b>Security Clearance:</b>	TOP SECRET
<b>Special Skills Needed:</b>	5 years experience as a Program Manager or Project Management Professional certification
<b>Labor Category Description:</b>	Serves as the contractor's single contract manager and shall be the contractor's authorized interface with the Government Contracting Officer (CO), Government management personnel, and customer agency representatives. Responsible for formulating and enforcing work standards; assigning contractor schedules; reviewing work discrepancies; supervising contractor personnel; and communicating the policies, purposes, and goals of the organization to subordinates. Responsible for overall contract performance.

#### Essential Experience/Knowledge Required:

The Program Manager will have a thorough understanding of and extensive in-depth experience with program management principles, methods, and tools. The Program Manager will be very knowledgeable of the processes and techniques endorsed by the Project Management Institute (PMI) in its Program Management Body of Knowledge (PMBOK).

The Program Manager must be able to understand and implement the USTRANSCOM project life cycle as it applies to all Distribution Process Owner (DPO) efforts. The Program Manager must have the capability of doing the same for those USTRANSCOM projects identified for planning or implementation. The Program Manager must have comprehensive understanding of and experience with requirements management, project charter and definition, work breakdown and scheduling, financial status, milestone achievement, and overall progress reporting.

The Program Manager must possess an understanding of federal and DOD regulations as they apply to contracting, including contracts, subcontracts, and financial policies and regulations.

The Program Manager must have knowledge of USTRANSCOM's mission, roles, and responsibilities. The Program Manager must understand the DOD distribution processes and be familiar with USTRANSCOM planning and operations. This knowledge must include, specifically, Defense Transportation System roles, methods, and procedures. The individual must be familiar with DPO operational, data, and systems architecture.

The Program Manager must possess very strong interpersonal, oral, written, presentation, facilitation, and negotiation skills and must be able to communicate effectively with military, civilian, and contractor personnel at all levels. The Program Manager must possess functional and technical expertise with Microsoft Office, to include Word, Project, PowerPoint, and Excel.



## A.2 Senior Functional Analyst

Generic Résumé – SENIOR FUNCTIONAL ANALYST	
<b>Labor Category:</b>	04 Senior Functional Analyst
<b>Education/ Equivalency:</b>	Bachelor's Degree (Master's preferred) in Business or a relevant discipline
<b>Experience:</b>	10 years of experience in the field of work
<b>Security Clearance:</b>	TOP SECRET/SCI
<b>Special Skills Needed:</b>	5 years providing functional support to a COCOM or related DOD support function
<b>Labor Category Description:</b>	Analyze user needs to determine functional and cross-functional requirements. Performs functional allocation to identify required tasks and their inter-relationships. Identifies resources required for each task. Provides daily supervision and direction to support staff.

### Essential Experience/Knowledge Required:

The Senior Functional Analyst will have extensive knowledge of and experience with the intelligence cycle. The Senior Functional Analyst will possess an in-depth understanding of the collection, analysis, production, dissemination, and assessment capabilities of the national intelligence community and know how to leverage these capabilities in support of USTRANSCOM's (HQ and component) needs. In particular, the Senior Functional Analyst will know how to use national collection systems to task collectors in support of USTRANSCOM needs. To accomplish his/her job, each senior functional analyst will have a thorough understanding of transportation intelligence preparation of the environment (IPE) methodologies and be able to apply these methodologies in support of both deliberate and contingency deployment planning. Further, the Senior Functional Analyst will have an extensive working knowledge of the defense intelligence production community's capabilities to build products relevant for transportation intelligence planning and assessment. These products include (but are not limited to) airfield and force protection graphics, port studies, and regional intelligence estimates. From both a production and a dissemination standpoint, the Senior Functional Analyst will be thoroughly conversant and comfortable with intelligence and transportation IT systems, to include Web-based and collaborative tools. The candidate will have a thorough understanding of USTRANSCOM and warfighter functional user requirements and how to turn this knowledge into future strategies to ensure user needs are met.

The analyst will have extensive working knowledge of the DoD deployment and distribution-related activities supporting force projection, sustainment, and redeployment/retrograde of military forces and material (or their commercial equivalent). The Senior Functional Analyst will have experience with business processes and qualitative and quantitative measurement. The Senior Functional Analyst will have a current understanding of deployment and distribution policies and procedures and a working knowledge of using this data to analyze and assess global and regional distribution. The Senior Functional Analyst will have extensive working knowledge of the variety of DoD and commercial information systems used in the DDOC.

The Senior Functional Analyst will have excellent analytical, interpersonal, written, and oral skills and be comfortable dealing with military, civilian, and contractor personnel at the middle management level. Further, the individual will have experience in supporting Senior Leadership briefings and presentations through the delivery of a variety of products (e.g., white papers, PowerPoint presentations, and displays).

The Senior Functional Analyst must possess functional and technical expertise with Microsoft Office, to include Word, PowerPoint, and Excel. The analyst will have extensive working knowledge of the variety of DoD and commercial information systems used in the DDOC (or their commercial equivalents).



## ATTACHMENT B

### GLOSSARY

ACRONYM	DEFINITION
A&AS	Advisory and Assistance Services
A&AS	Advisory and Assistance Services
AFRICOM	African Command
AMC	Air Mobility Command
AOR	Area of Responsibility
BAH	Booze Allen Hamilton
C2PC	Command and Control Personal Computer
CBRNE	Chemical, Biological, Radiological, Nuclear, and Explosive
CCIR	Commander's Critical Information Requirements
CECOM	Army Communications Electronics Command
CENTCOM	United States Central Command
CENTRIXS	Combined Enterprise Regional Information Exchange System
CIA	Central Intelligence Agency
CJCSM	Chairman of the Joint Chiefs of Staff Manual
COCOM	Combatant Command
COP	Common Operational Picture
COR	Contracting Officer's Representative
CPT	Counterproliferation and Technology
DDOC	Deployment Distribution Operations Center
DIA	Defense Intelligence Agency
DLA	Defense Logistics Agency
DNI	Director of National Intelligence
DoD	Department of Defense
DPO	Distribution Process Owner
EEI	Element of Information
EUCOM	United States European Command
FBI	Federal Bureau of Investigation
GFE	Government-Furnished Equipment
GFI	Government-Furnished Information
HUMINT	Human Intelligence
IMINT	Imagery Intelligence
IPE	Intelligence Preparation of the Environment
ISR	Intelligence, Surveillance, and Reconnaissance
JAC	JIOCEUR Analytic Center
JIC	Joint Intelligence Center
JICCENT	Joint Intelligence Center, Central Command

ACRONYM	DEFINITION
JIOC	Joint Intelligence Operations Center
JIOCEUR	Joint Intelligence Operations Center – Europe
JP	Joint Publication
JTF	Joint Task Force
JWICS	Joint Worldwide Intelligence Communications System
M3	Multimedia Message Manager
MASINT	Measurement and Signature Intelligence
MCIA	Marine Corps Intelligence Activity
MIDB	Modernized Integrated Database
MSC	Military Sealift Command
MSIC	Missile and Space Intelligence Center
MSR	Monthly Status Report
NASIC	National Air and Space Intelligence Center
NATO	North Atlantic Treaty Organization
NGA	National Geospatial-Intelligence Agency
NGIC	National Ground Intelligence Center
NIPRNET	Unclassified-But-Sensitive Internet Protocol Router Network
NSA	National Security Agency
ONI	Office of Naval Intelligence
OSINT	Open Source Intelligence
PACOM	United States Pacific Command
PIRs	Priority Intelligence Requirements
POC	point of contact
RAF	Royal Air Force
RFTOP	Request for Task Order Proposal
S&I	Strategy and Intelligence
SACEUR	Supreme Allied Commander, Europe (b)(4)
SCI	Sensitive Compartmented Information
SDDC	Military Surface Deployment and Distribution Command
SIGINT	Signals Intelligence
SIPRNET	SECRET Internet Protocol Router Network
SMLA	Strategic Multi-Layer Analysis
TCC	Transportation Component Command
TCJ2	USTRANSCOM Intelligence Directorate
TCJ3	USTRANSCOM Operations and Plans Directorate
TCJ3-E	TCJ3 East Division Chief
TCJ3-W	TCJ3 West Division Chief



ACRONYM	DEFINITION
TCJ5/4	USTRANSCOM Policy, Plans, Programs and. Logistics Directorate
TL	Technical Lead
TOMP	Task Order Management Plan
U.S.	United States
USCENTCOM	United States Central Command
USDAO	United States Defense Attached Office
USD-I	Under Secretary of Defense for Intelligence
USEUCOM	United States European Command
USSOUTHCOM	United States Southern Command
USTRANSCOM	United States Transportation Command
VHR	Very Highly Relevant
WebTAS	Web-Enabled Timeline Analysis System
WMD	Weapons of Mass Destruction

**REQUEST FOR TASK ORDER PROPOSAL (RFTOP) #08-13**

CLIN Structure and Invoicing Procedures

(Contractor shall fill out the Unit Price and Extended Amounts)

Intelligence Analysis Support Base Period of Performance (POP) – 30 September 2008 – 29 September 2009				
CLIN Number	Quantity	Unit	Unit Price	Extended Amount
CLIN 0001 FFP-Labor	12	Months	<u>\$ 57,092.96</u>	<u>\$ 685,115.52</u>
Total for Base				<u>\$ 685,115.52</u>

Intelligence Analysis Support Base Period of Performance (POP) – 30 September 2008 – 29 September 2009				
CLIN Number	Quantity	Unit	Unit Price	NTE Amount
CLIN 0002 Cost-Travel	1	Lot	<u>\$</u>	<u>\$ 30,854.72</u>
Total for Base				<u>\$ 30,854.72</u>

Intelligence Analysis Support Option One POP – 30 September 2009 – 29 September 2010				
CLIN Number	Quantity	Unit	Unit Price	Extended Amount
CLIN 1001 FFP-Labor	12	Months	<u>\$ 58,865.38</u>	<u>\$ 706,384.56</u>
Total for Option Period One				<u>\$ 706,384.56</u>

Intelligence Analysis Support Option One POP – 30 September 2009 – 29 September 2010				
CLIN Number	Quantity	Unit	Unit Price	NTE Amount
CLIN 1002 Cost-Travel	1	Lot	<u>\$</u>	<u>\$ 63,000.00</u>
Total for Option Period One				<u>\$ 63,000.00</u>



Intelligence Analysis Support Option Two POP – 30 September 2010 – 29 September 2011				
CLIN Number	Quantity	Unit	Unit Price	Extended Amount
CLIN 2001 FFP-Labor	12	Months	<u>\$ 60,576.99</u>	<u>\$ 726,923.88</u>
Total for Option Period Two				<u>\$ 726,923.88</u>

Intelligence Analysis Support Option Two POP – 30 September 2010 – 29 September 2011				
CLIN Number	Quantity	Unit	Unit Price	NTE Amount
CLIN 2002 Cost-Travel	1	Lot	<u>\$</u>	<u>\$ 67,000.00</u>
Total for Option Period Two				<u>\$ 67,000.00</u>

Intelligence Analysis Support Option Three POP – 30 September 2011 – 29 September 2012				
CLIN Number	Quantity	Unit	Unit Price	Extended Amount
CLIN 3001 FFP-Labor	12	Months	<u>\$ 61,826.41</u>	<u>\$ 741,916.92</u>
Total for Option Period Three				<u>\$ 741,916.92</u>

Intelligence Analysis Support Option Three POP – 30 September 2011 – 29 September 2012				
CLIN Number	Quantity	Unit	Unit Price	NTE Amount
CLIN 3002 Cost-Travel	1	Lot	<u>\$</u>	<u>\$ 71,000.00</u>
Total for Option Period Three				<u>\$71,000.00</u>

Note – Per client's request, CSC agrees to reduce the overall price by \$0.51 to allow for 12 equal payments each year.

TOTAL LABOR \$ 2,860,340.88

TOTAL TRAVEL \$ 231,854.72

TOTAL LABOR AND TRAVEL \$ 3,092,195.60