

**UNITED STATES TRANSPORTATION COMMAND
(USTRANSCOM)**

**THEATER EXPRESS PROGRAM
OVERALL PERFORMANCE REPORTS
MAY 2010 – JANUARY 2012**

**Released under USTRANSCOM FOIA 12-37 Interim Response #1
Full Release**



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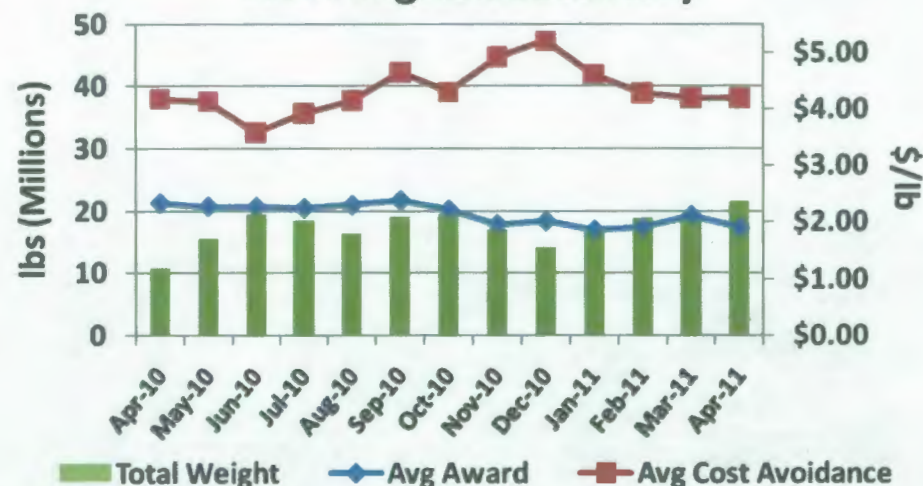


Theater Express (THX) Program

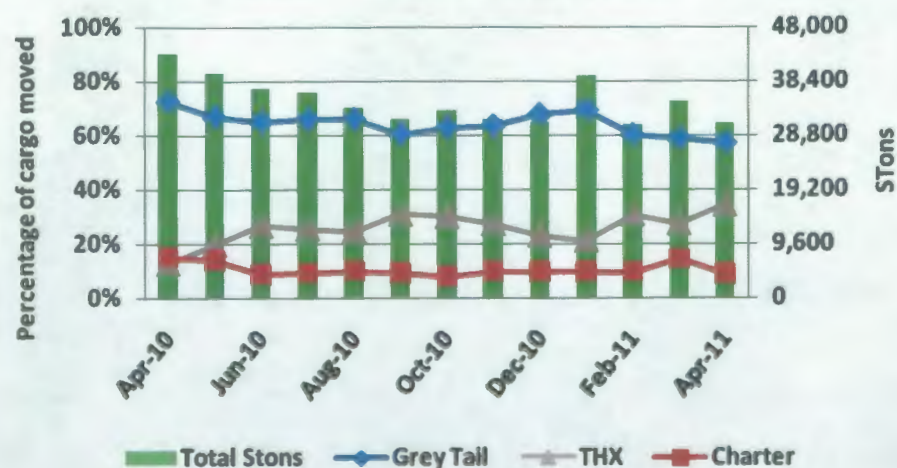
■ In April, the THX Program:

- Awarded \$40.9M in tenders to move 10.8K STONs and achieved \$90M in cost avoidance
- Represented 34% of all AMD intra-theater airlift
- THX regional cargo distribution to OEF increased to 80% and decreased to 14% for OND.

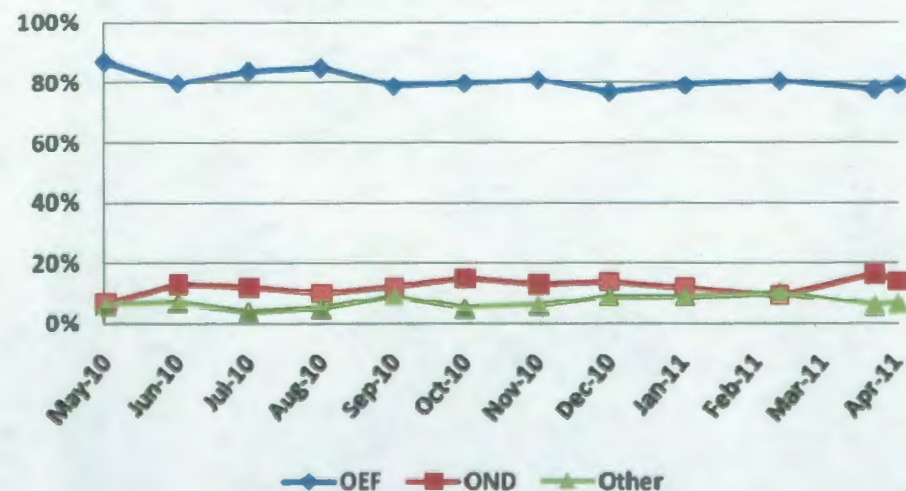
THX Program Summary



Theater Cargo Moved



THX Regional Market Share





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Cargo Movement History



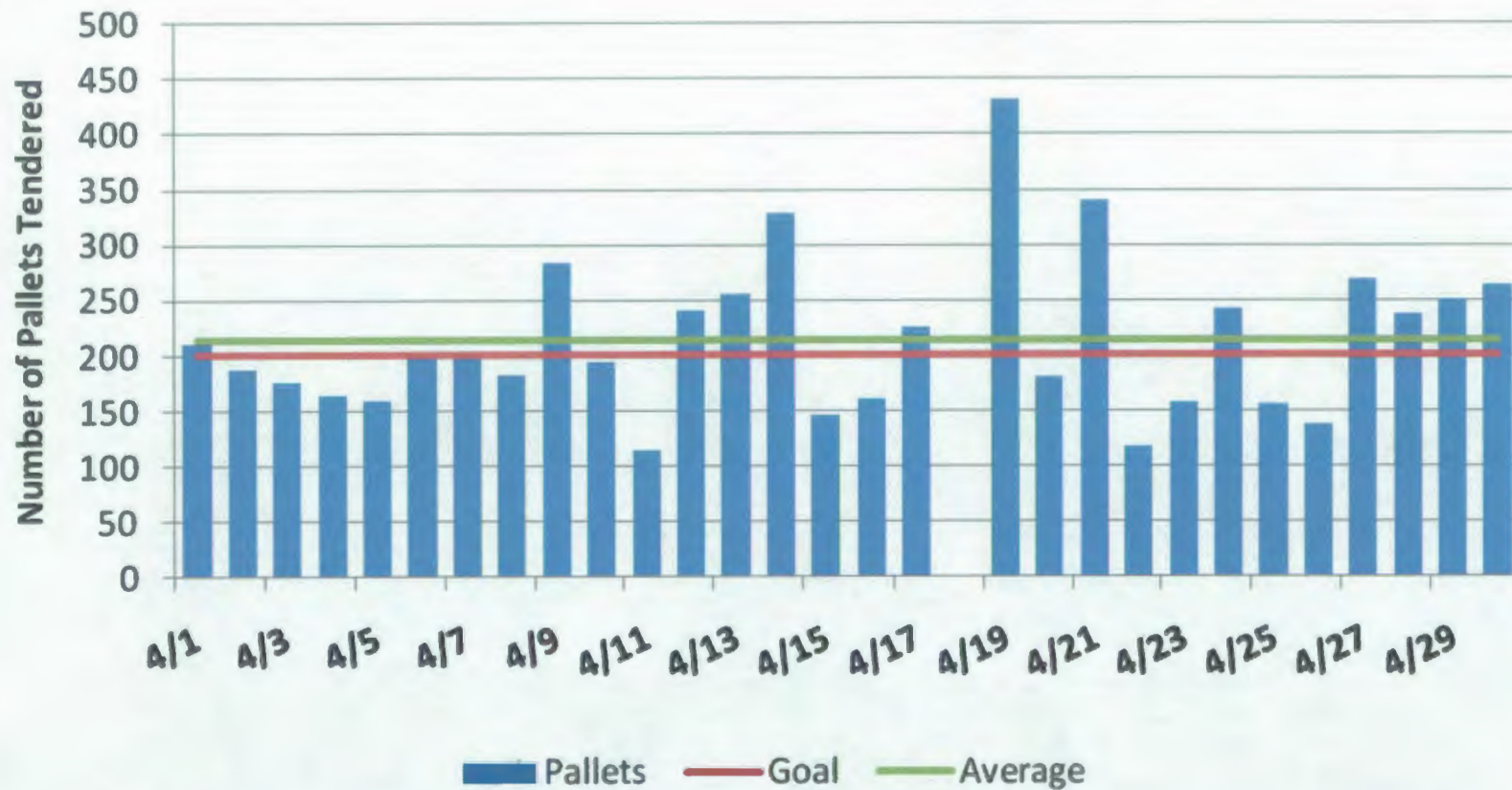
Sorties	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11
Grey Tail	5,522	5,460	5,176	5,634	5,326	5,027	5,464	5,229	5,242	5,147	4,165	4,897	4,595
Charter	139	108	85	154	230	117	101	129	125	165	151	207	142
C-17	1,482	1,400	1,353	1,524	1,349	1,082	1,316	1,217	1,101	1,243	951	1,070	935
C-130	4,040	4,060	3,823	4,110	3,977	3,945	4,148	4,012	4,141	3,904	3,214	3,827	3,660



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THX Daily Pallets



Daily Goal = 200 Pallets
Apr Daily Average = 214 Pallets

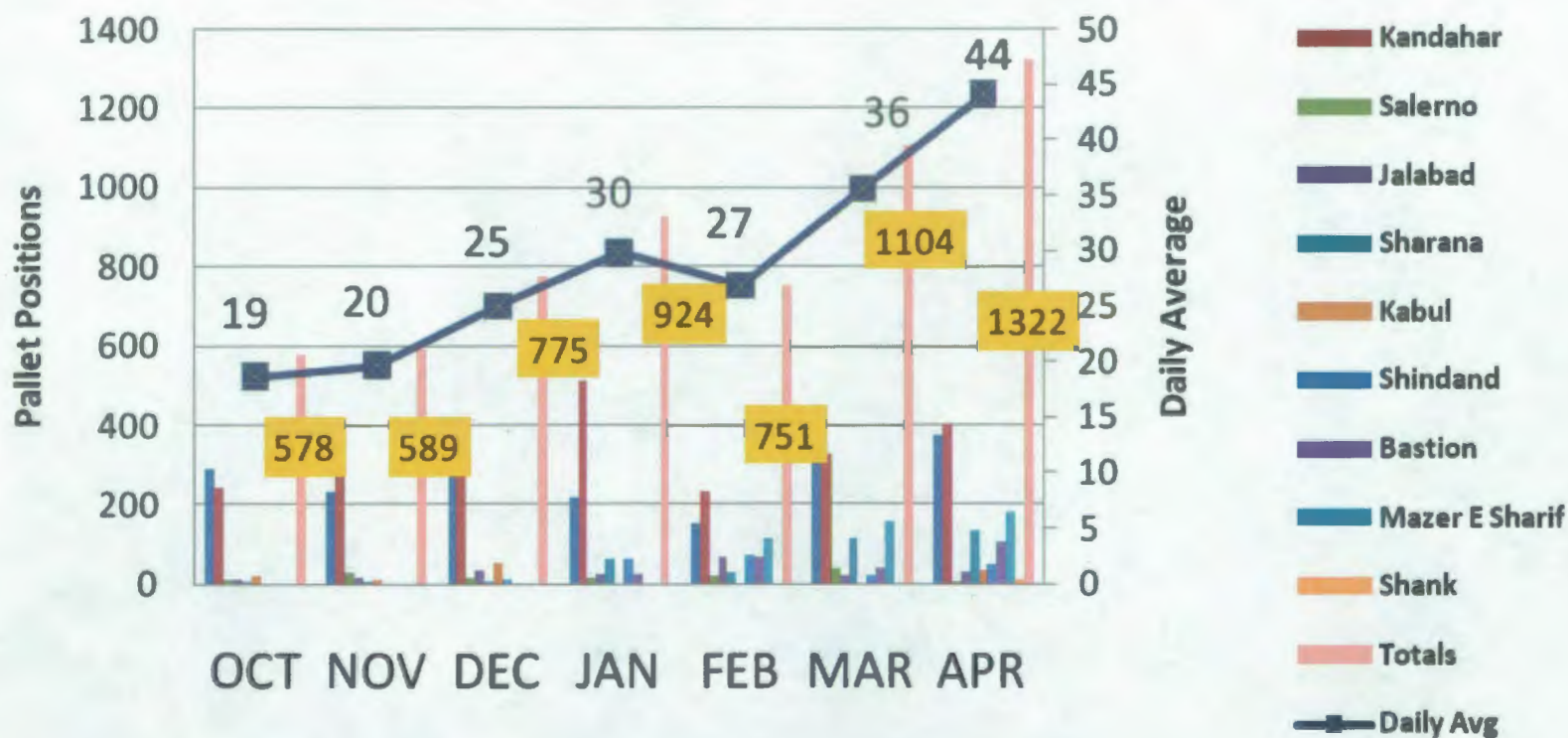


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Retrograde Monthly Afghan Output



THX Afghanistan Retrograde





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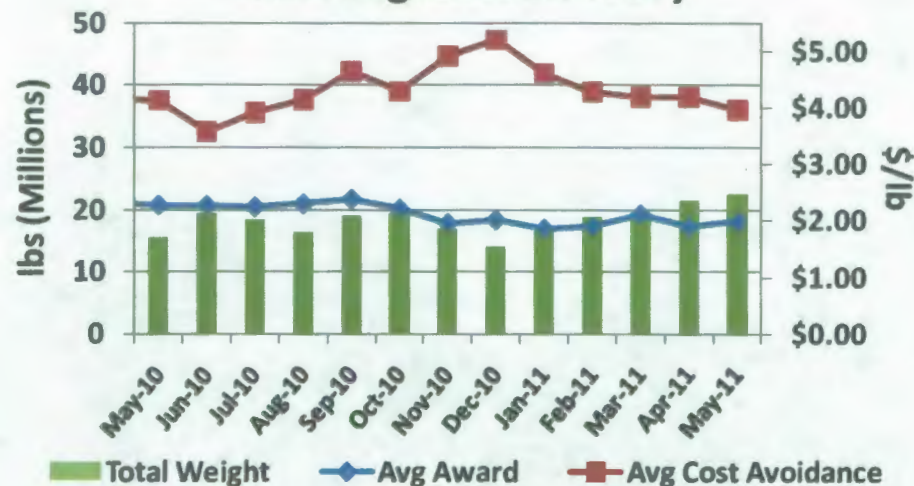


Theater Express (THX) Program

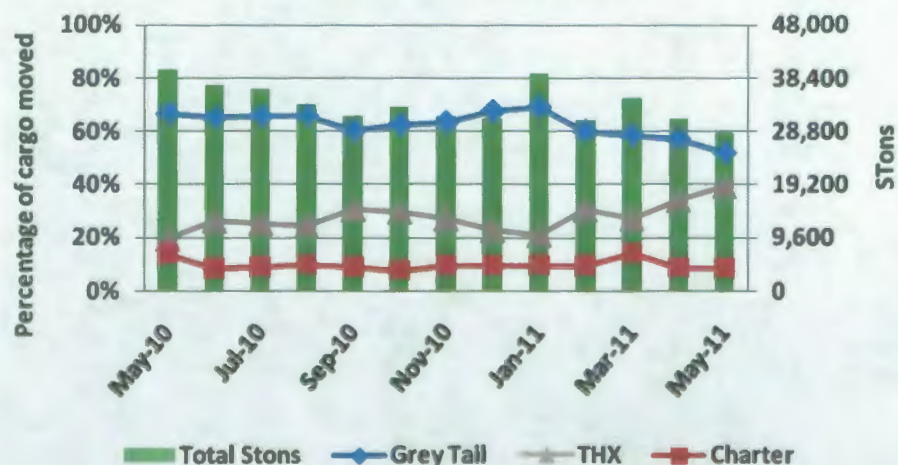
■ In May, the THX Program:

- Awarded \$44.7M in tenders to move 11.2K STONs and achieved \$89M in cost avoidance
- Represented 40% of all AMD intra-theater cargo airlift
- THX regional cargo distribution to OEF increased to 82% and remained the same at 14% for OND.

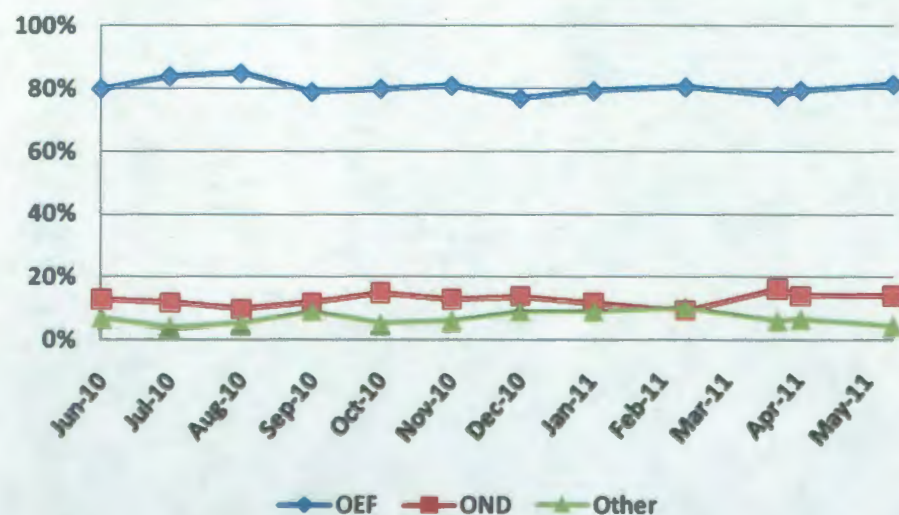
THX Program Summary



Theater Cargo Moved



THX Regional Market Share

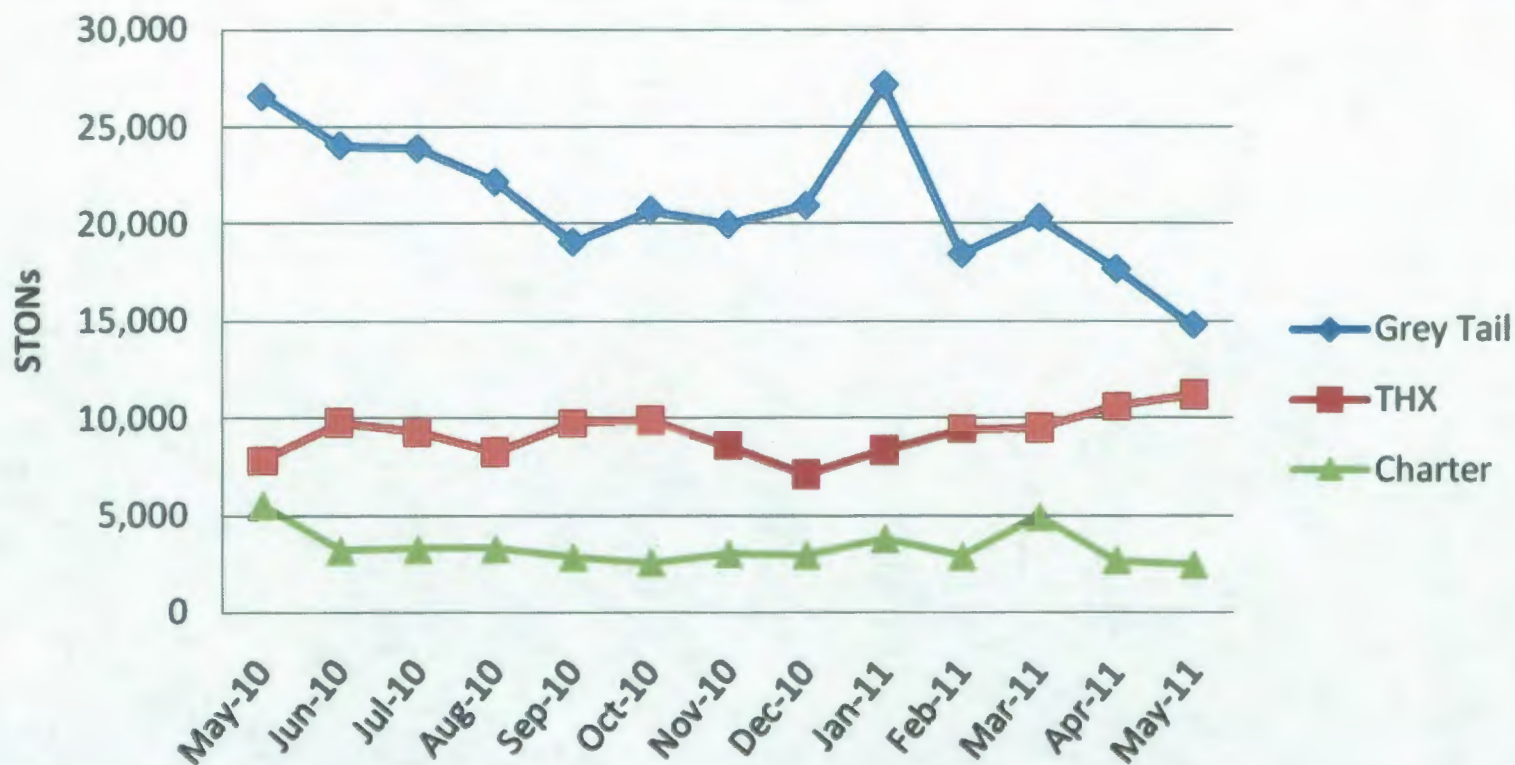




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Cargo Movement History



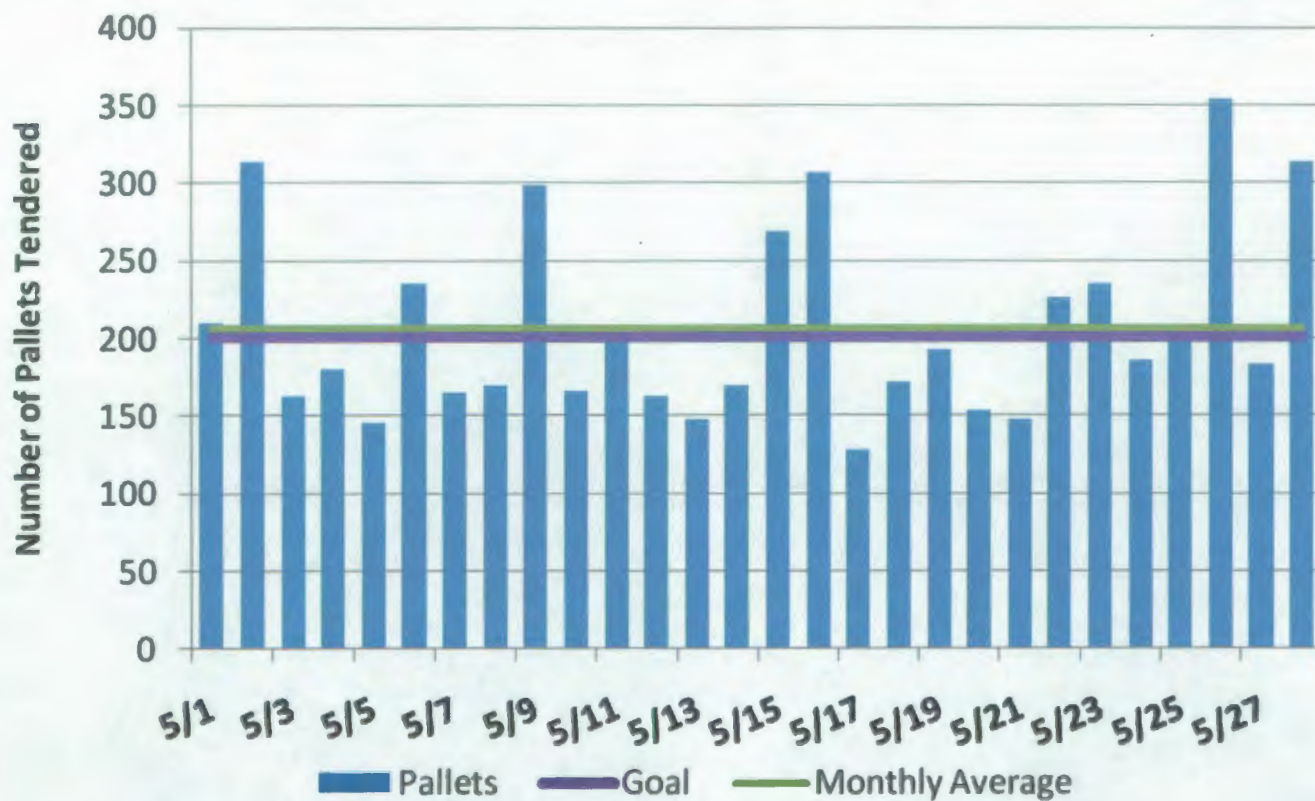
Sorties	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11
Grey Tail	5,460	5,176	5,634	5,326	5,027	5,464	5,229	5,242	5,147	4,165	4,897	4,595	3,987
Charter	108	85	154	230	117	101	129	125	165	151	207	142	135
C-17	1,400	1,353	1,524	1,349	1,082	1,316	1,217	1,101	1,243	951	1,070	935	850
C-130	4,060	3,823	4,110	3,977	3,945	4,148	4,012	4,141	3,904	3,214	3,827	3,660	3,137



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THX Daily Pallets



Daily Goal = 200 Pallets
Apr Daily Average = 207 Pallets



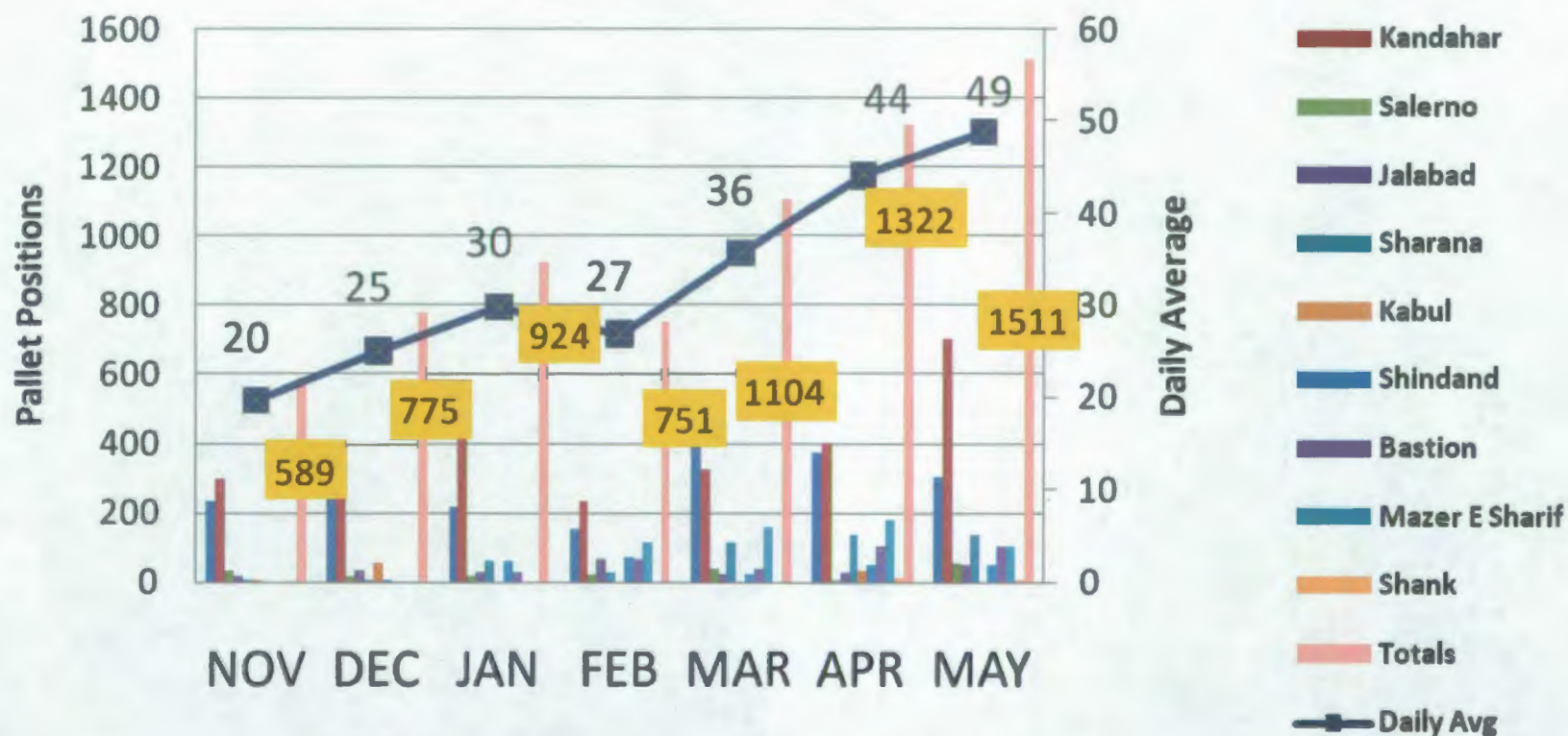
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Retrograde

Monthly Afghan Output

THX Afghanistan Retrograde





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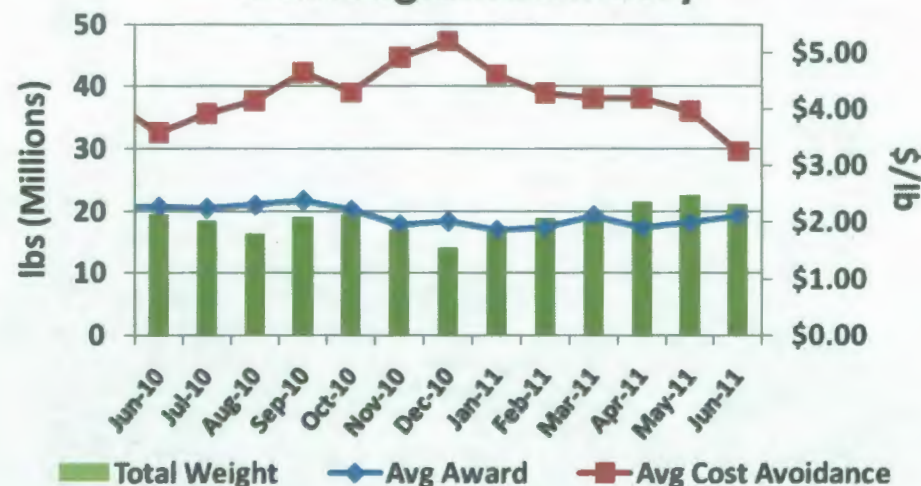


Theater Express (THX) Program

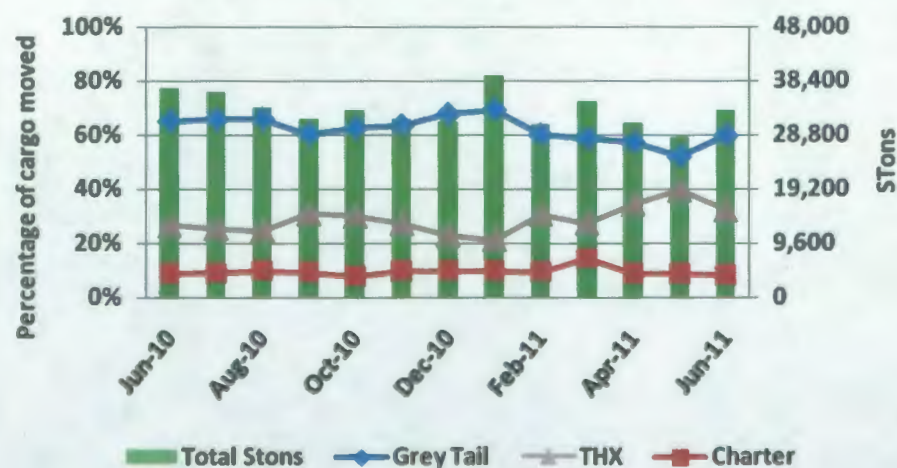
■ In June, the THX Program:

- Awarded \$44.5M in tenders to move 10.6K STONs and achieved \$68M in cost avoidance
- Represented 32% of all AMD intra-theater cargo airlift
- THX regional cargo distribution to OEF increased to 84% and remained the same at 13% for OND.

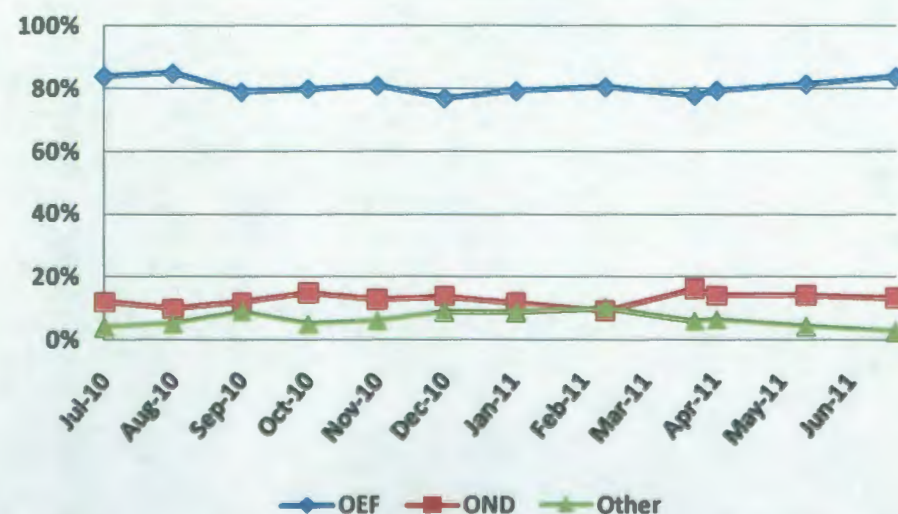
THX Program Summary



Theater Cargo Moved



THX Regional Market Share

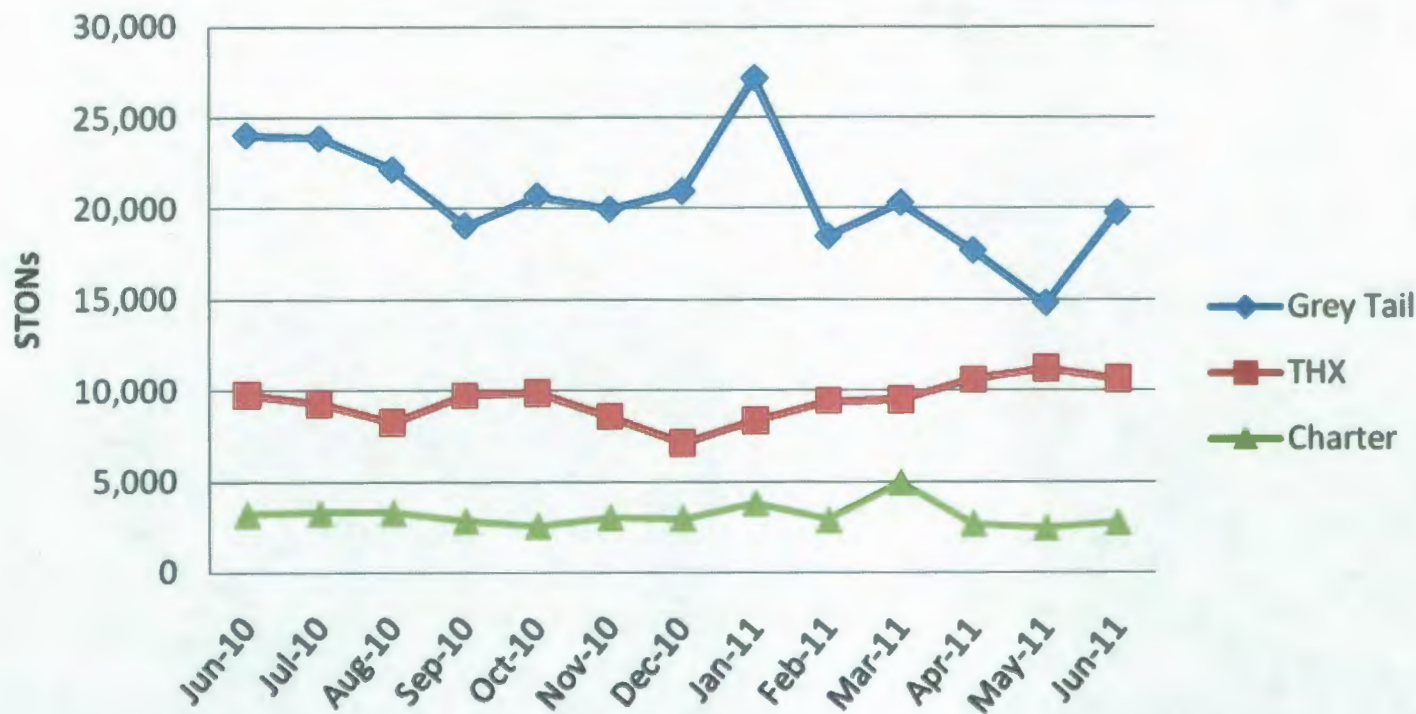




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Cargo Movement History



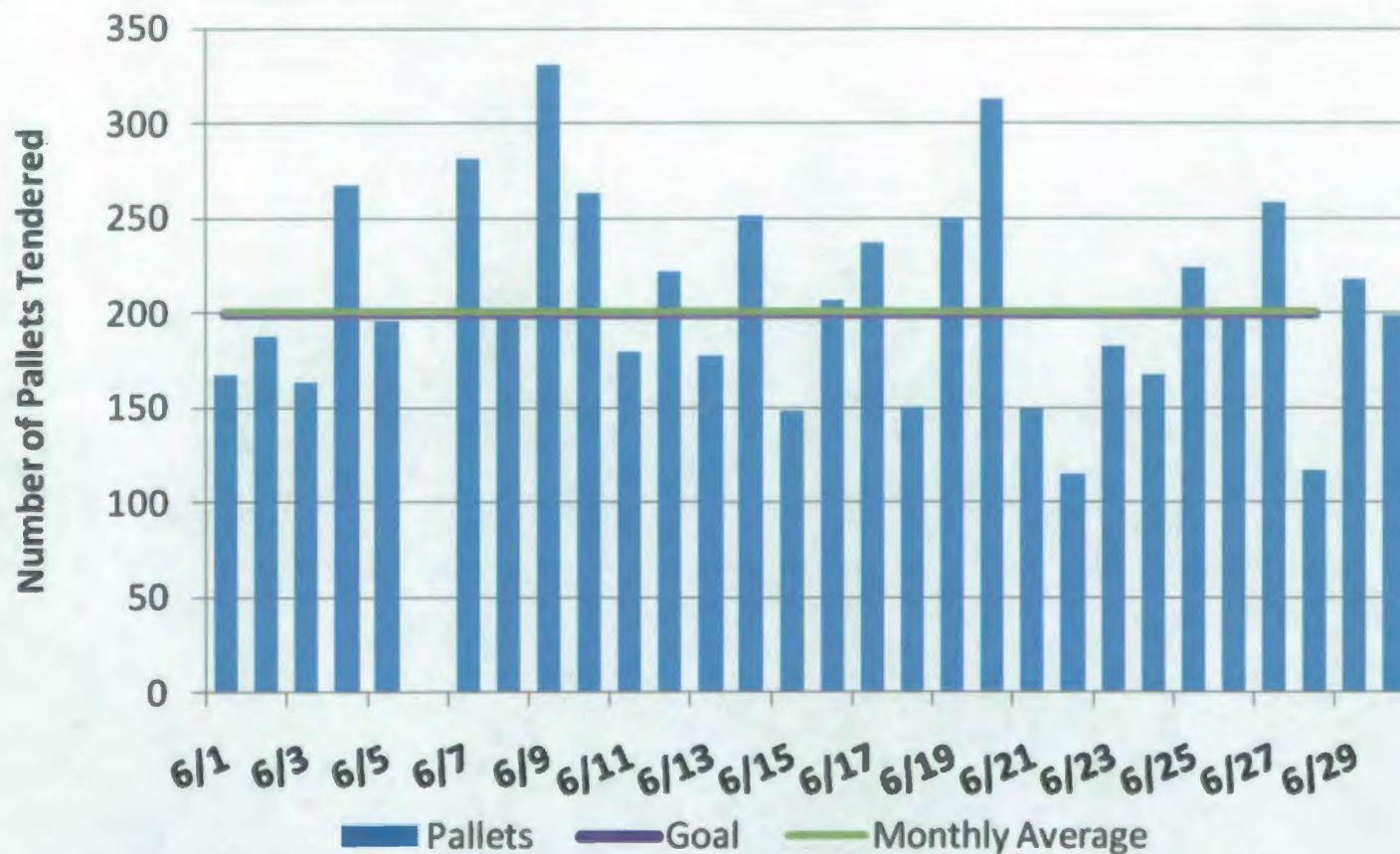
Sorties	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11
Grey Tail	5,176	5,634	5,326	5,027	5,464	5,229	5,242	5,147	4,165	4,897	4,595	3,987	4,702
Charter	85	154	230	117	101	129	125	165	151	207	142	135	172
C-17	1,353	1,524	1,349	1,082	1,316	1,217	1,101	1,243	951	1,070	935	850	1,050
C-130	3,823	4,110	3,977	3,945	4,148	4,012	4,141	3,904	3,214	3,827	3,660	3,137	3,652



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THX Daily Pallets



Daily Goal = 200 Pallets
June Daily Average = 201 Pallets



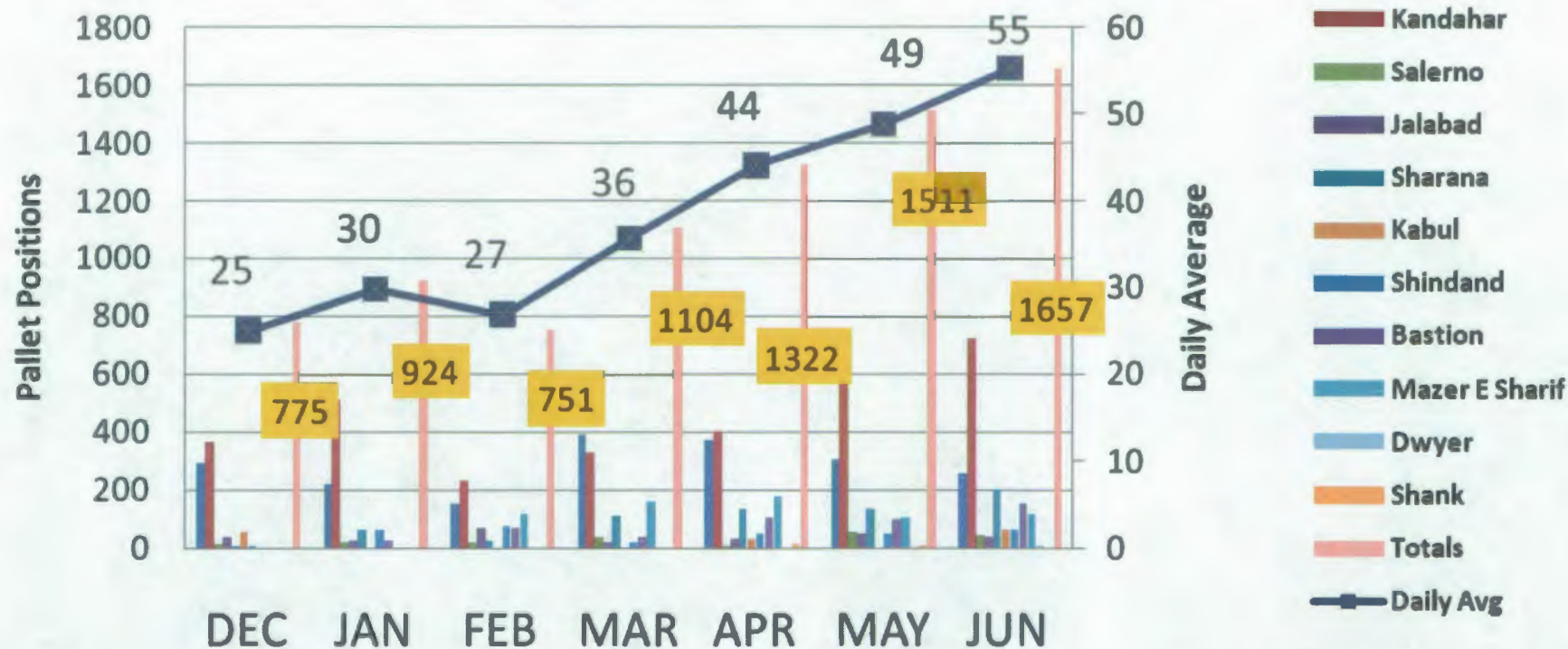
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Retrograde

Monthly Afghan Output

THX Afghanistan Retrograde

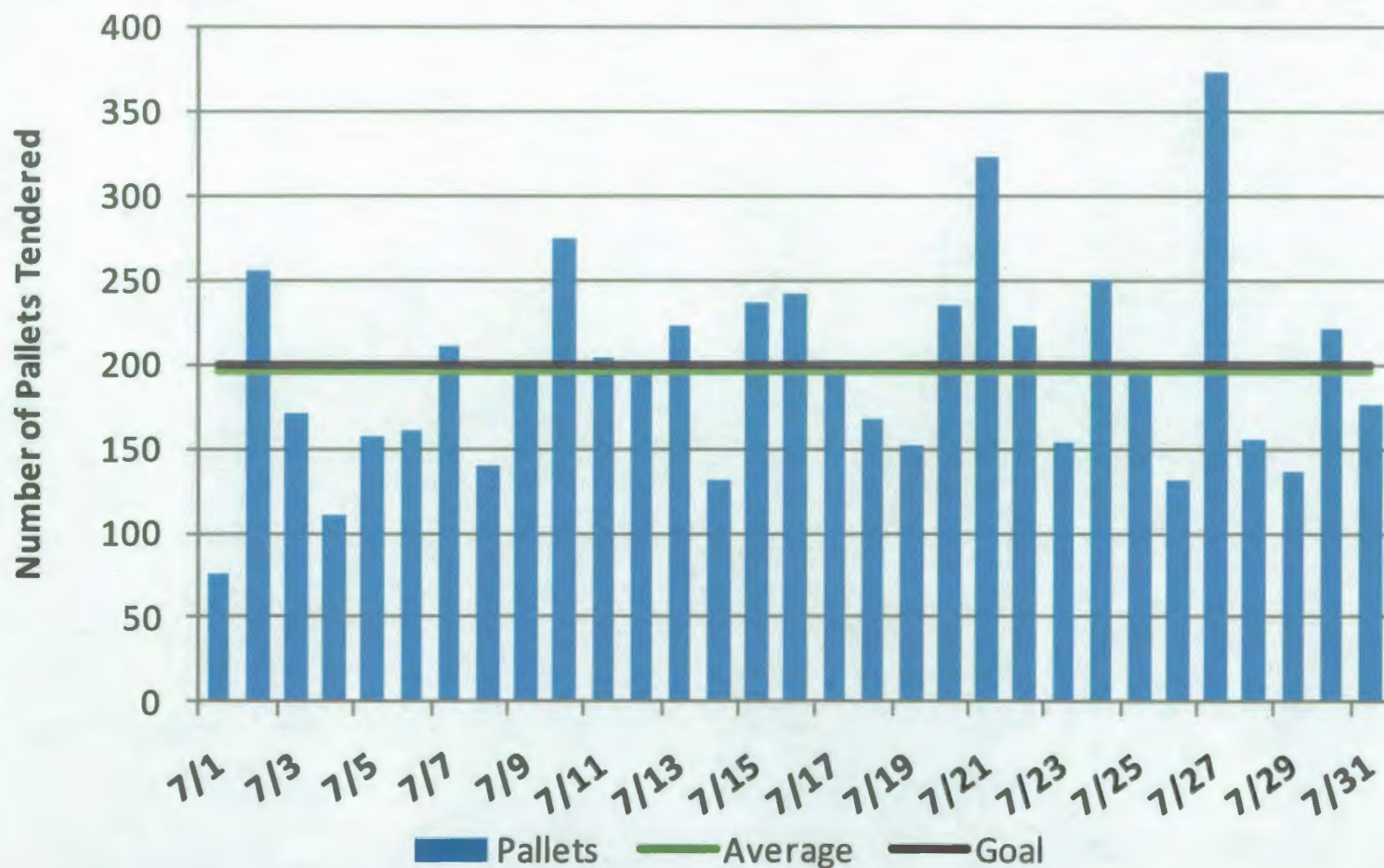




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THX Daily Pallets



July Daily Average = 196 Pallets



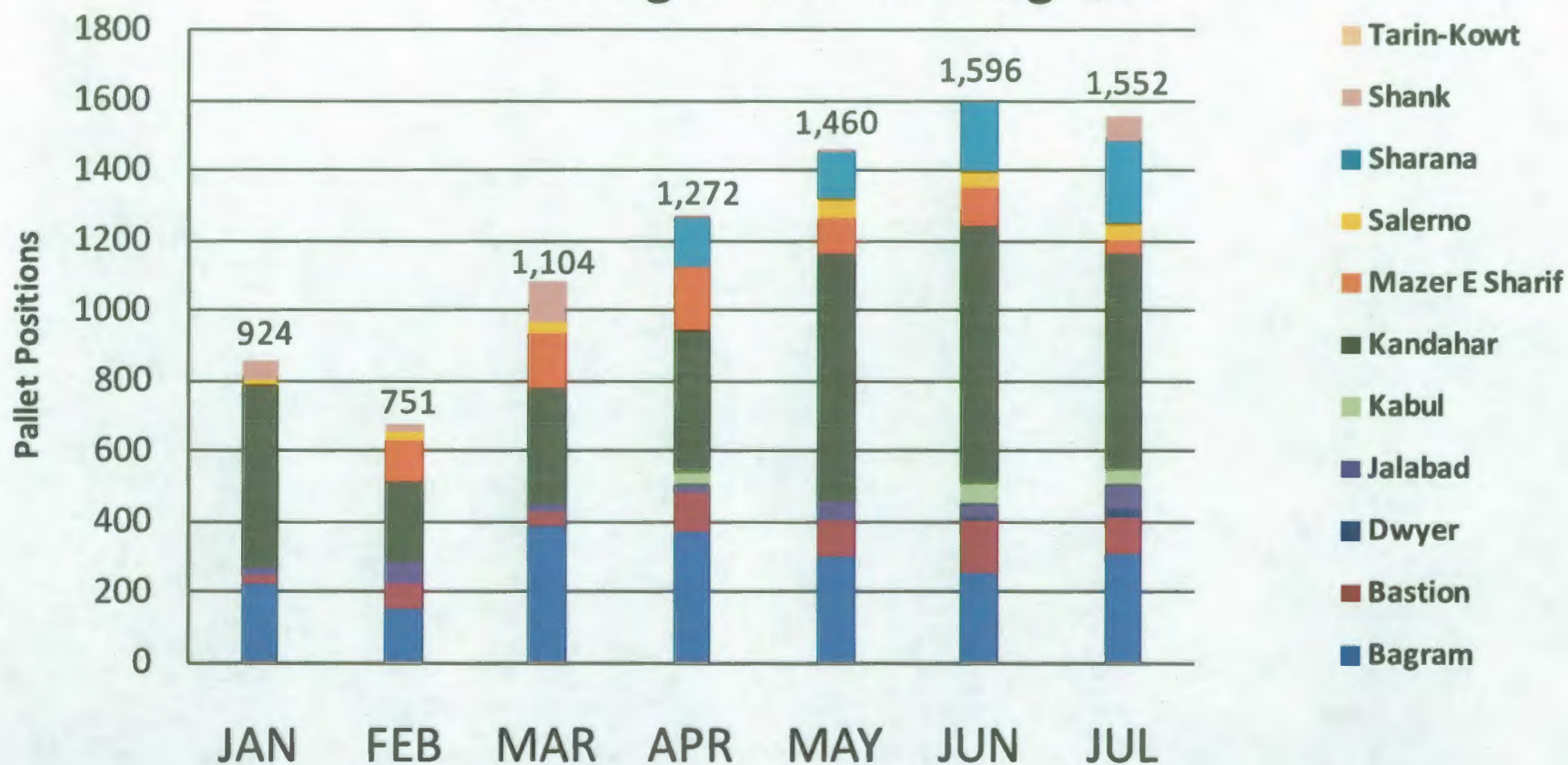
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Retrograde

Monthly Afghan Output

THX Afghanistan Retrograde



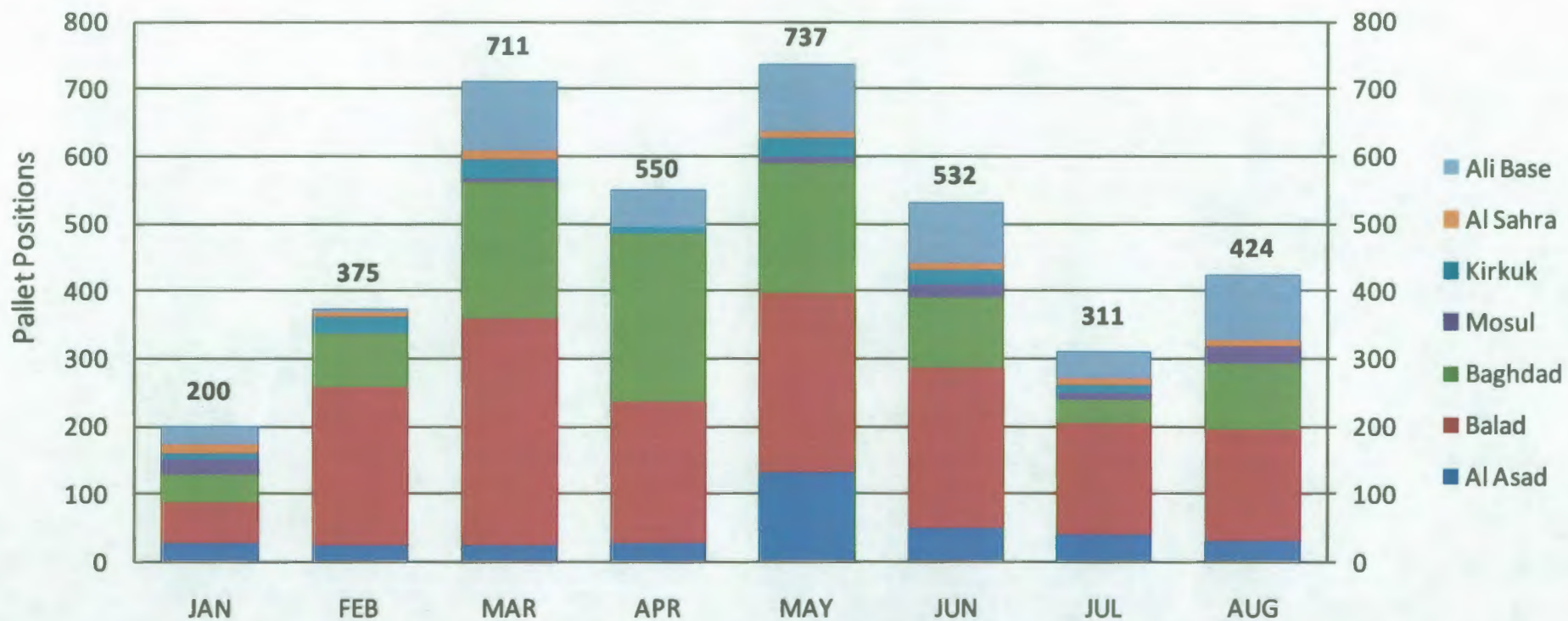


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Retrograde Monthly Iraq Output

THX Iraq Retrograde





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THX Program Overview

■ On average, 226 pallets were offered each day and 198 pallets were tendered.

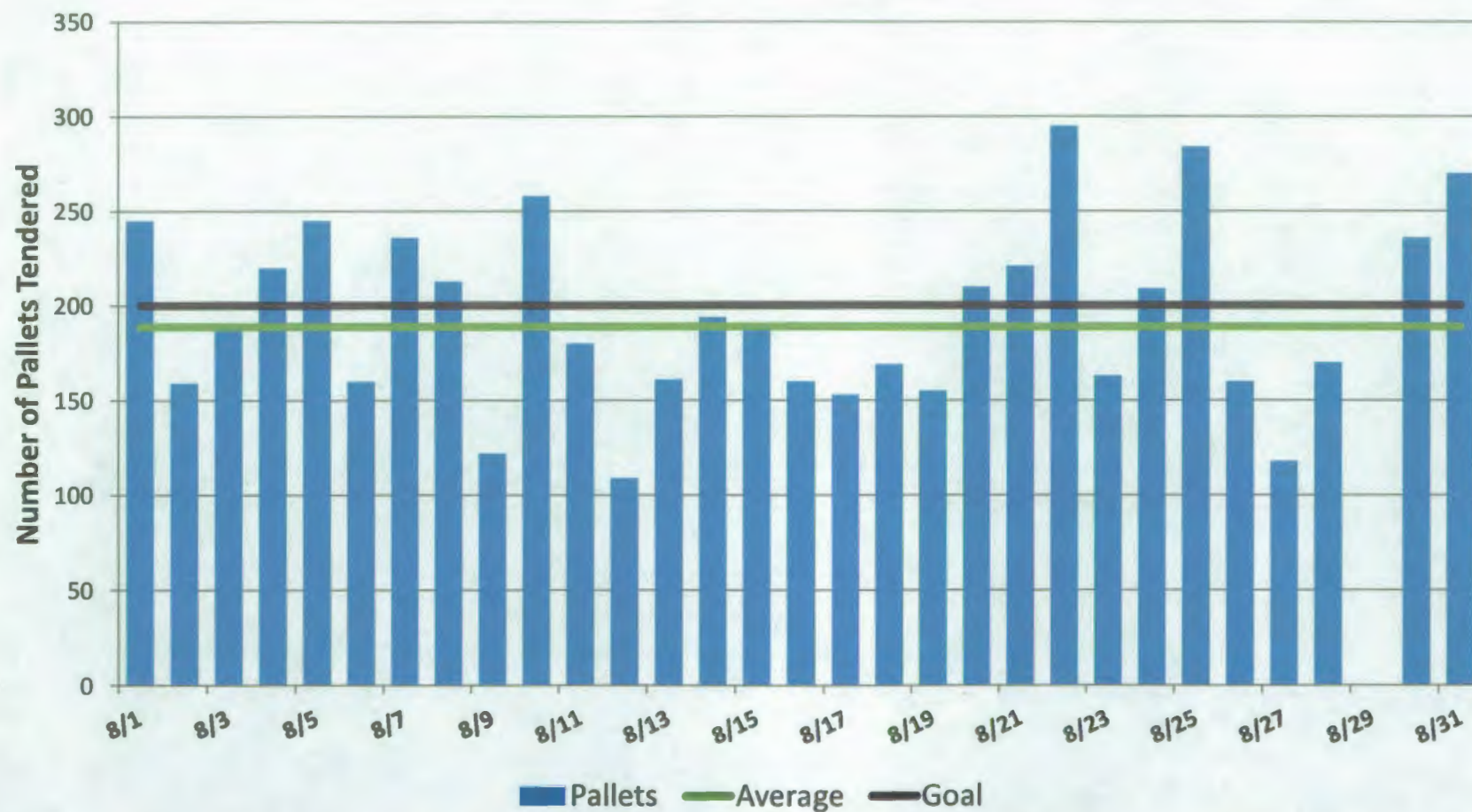




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THX Daily Pallets



August Daily Average = 189 Pallets

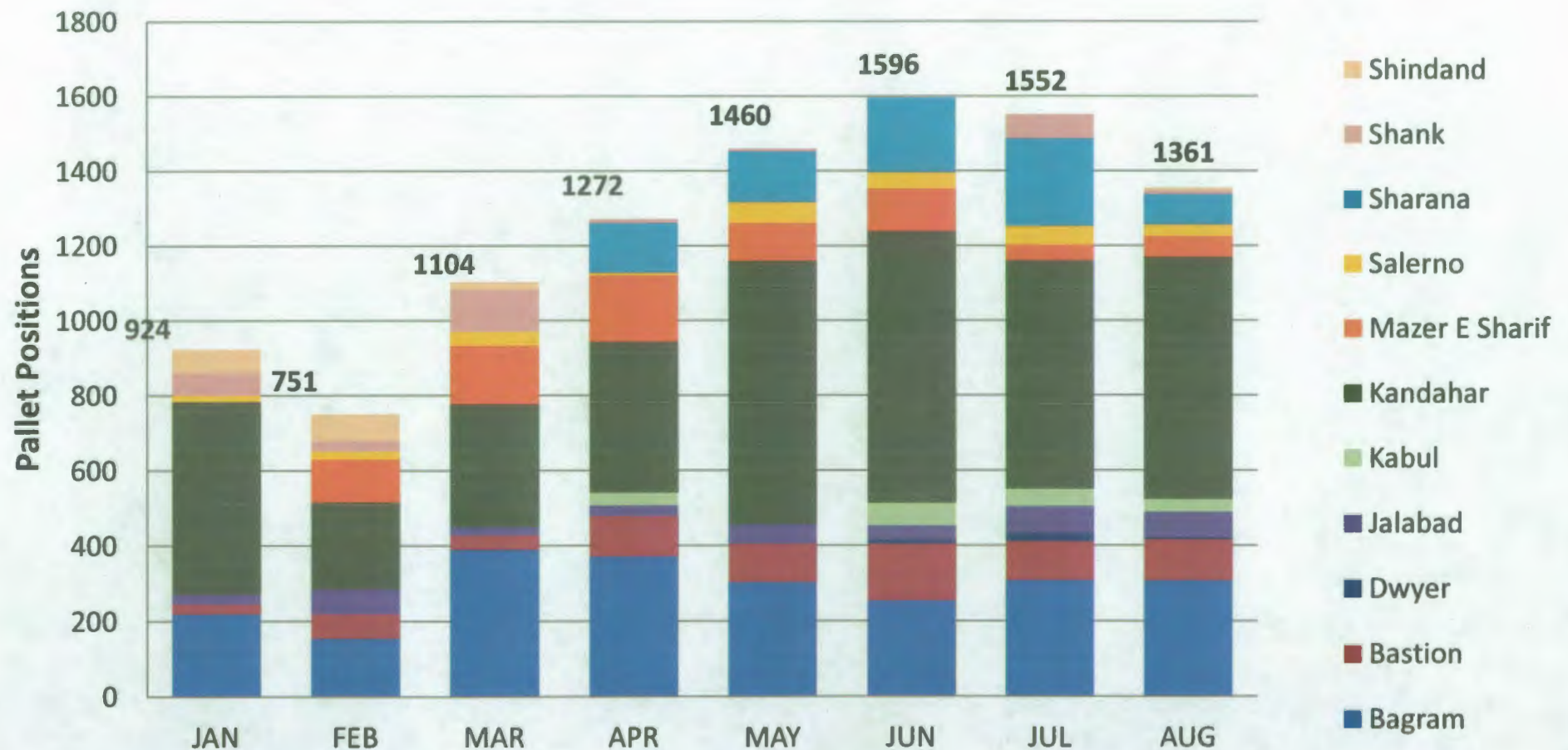


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Retrograde Monthly Afghan Output



THX Afghanistan Retrograde



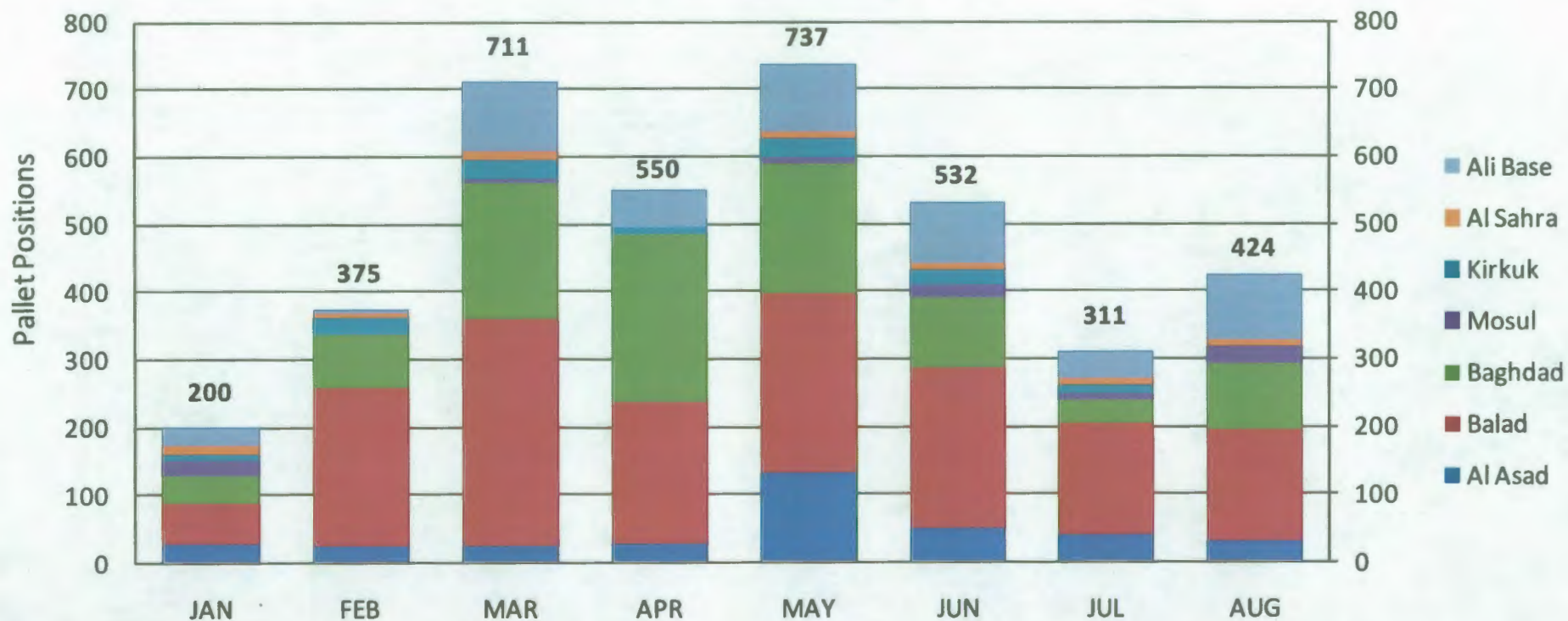


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Retrograde Monthly Iraq Output



THX Iraq Retrograde





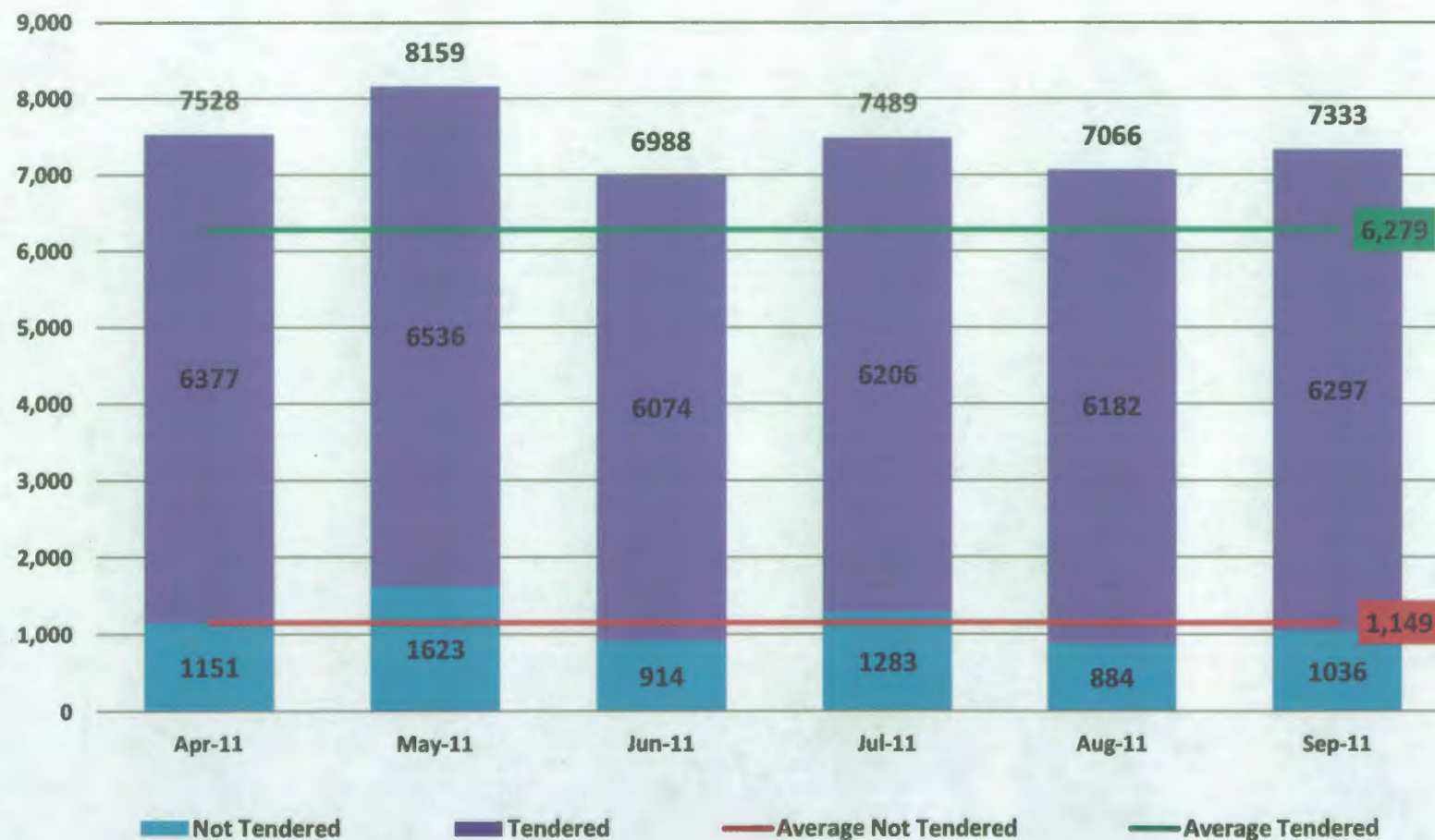
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THX Program Overview

- **September Average: 244 pallets offered /day; 210 pallets tendered/day.**

THX Pallets Offered

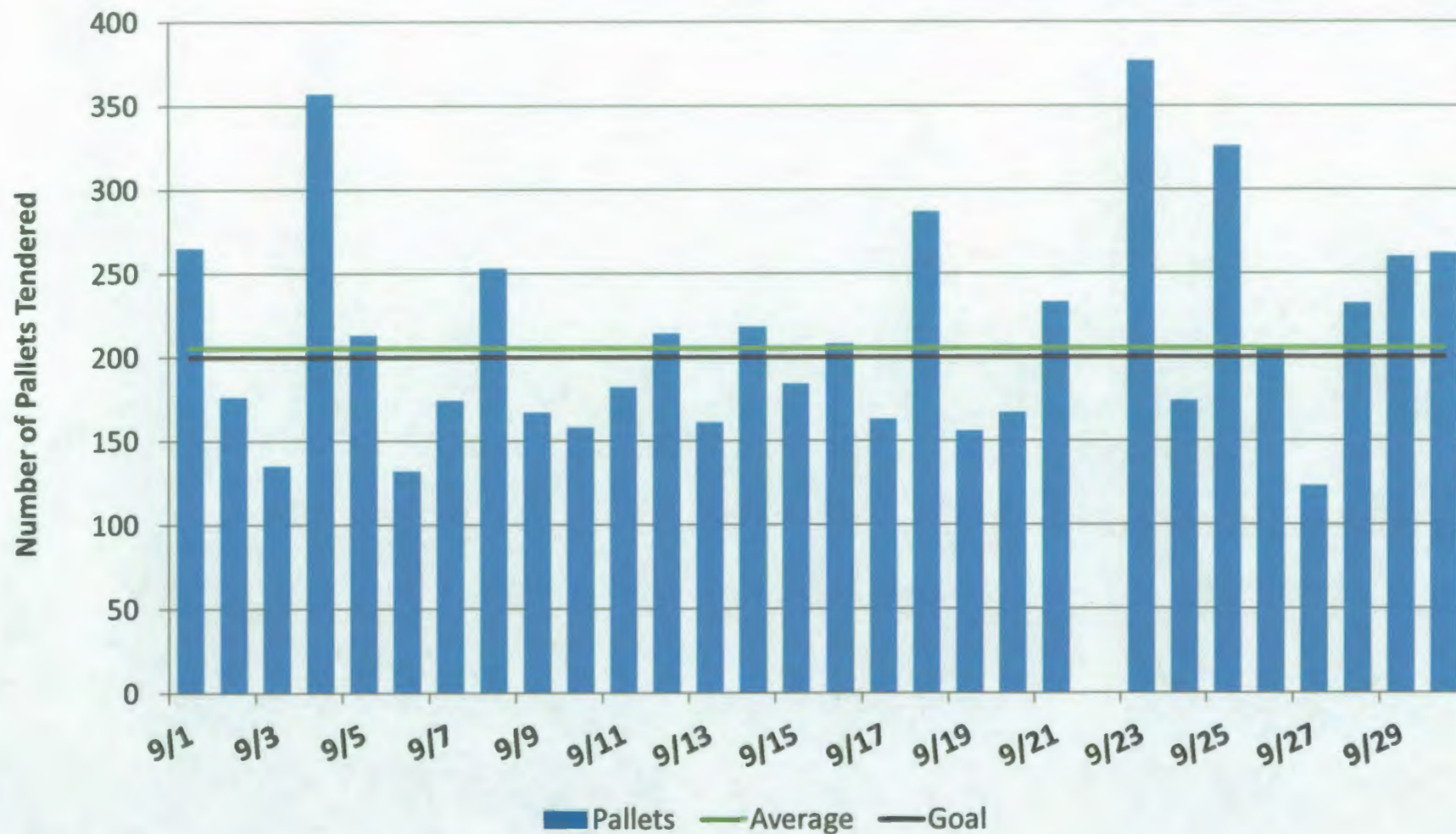




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THX Daily Pallets





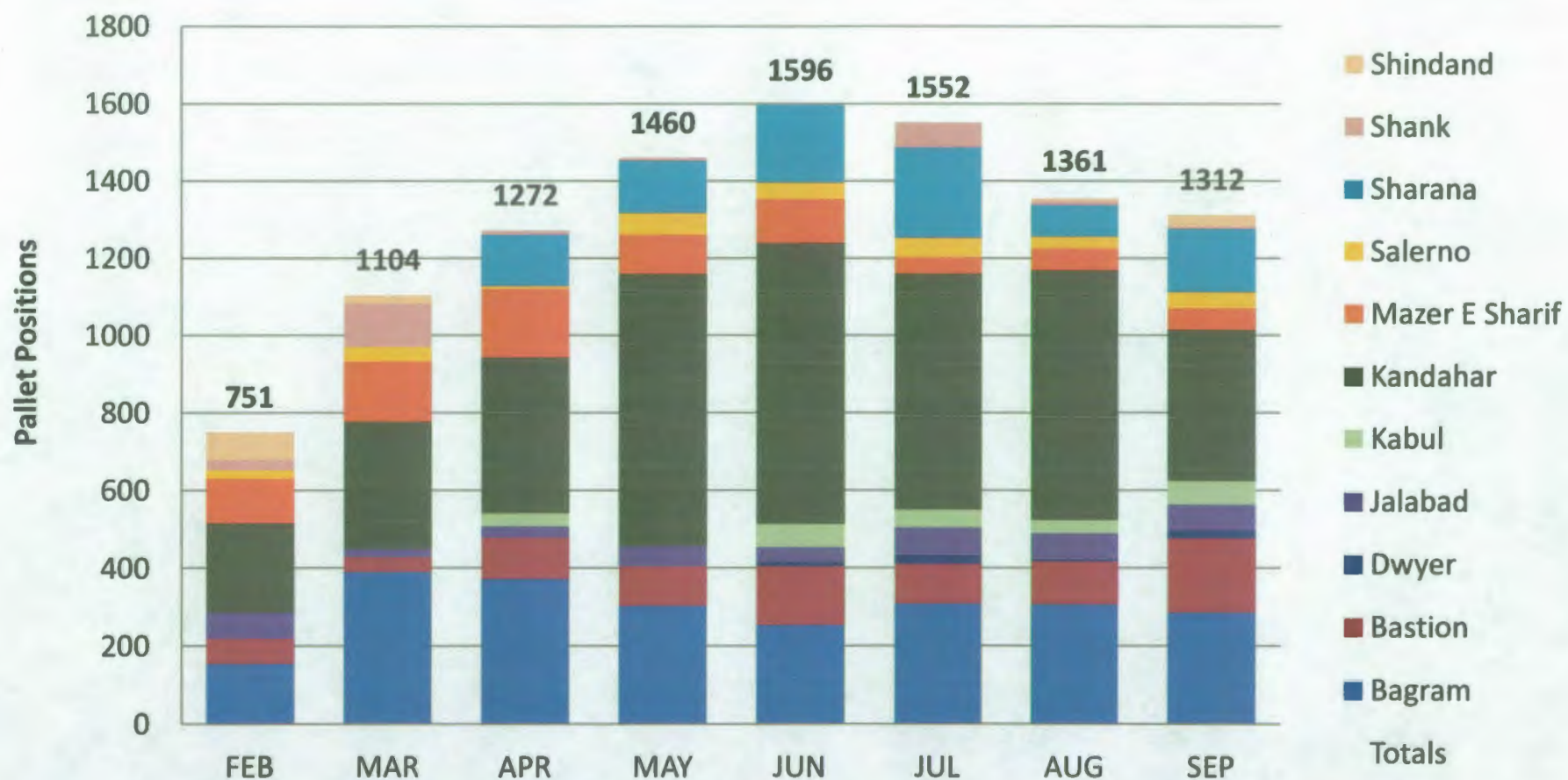
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Retrograde

Monthly Afghan Output

THX Afghanistan Retrograde



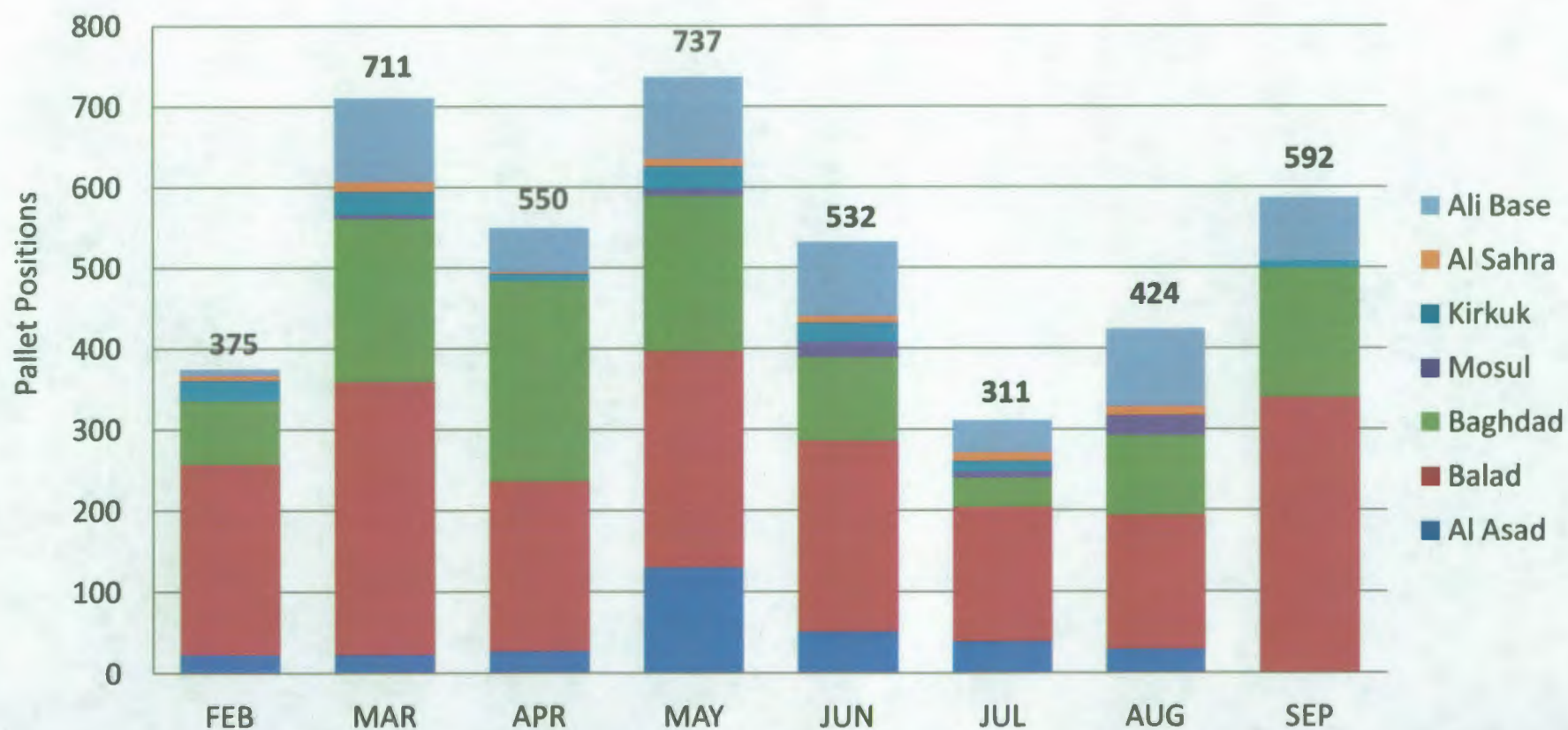


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Retrograde Monthly Iraq Output



THX Iraq Retrograde





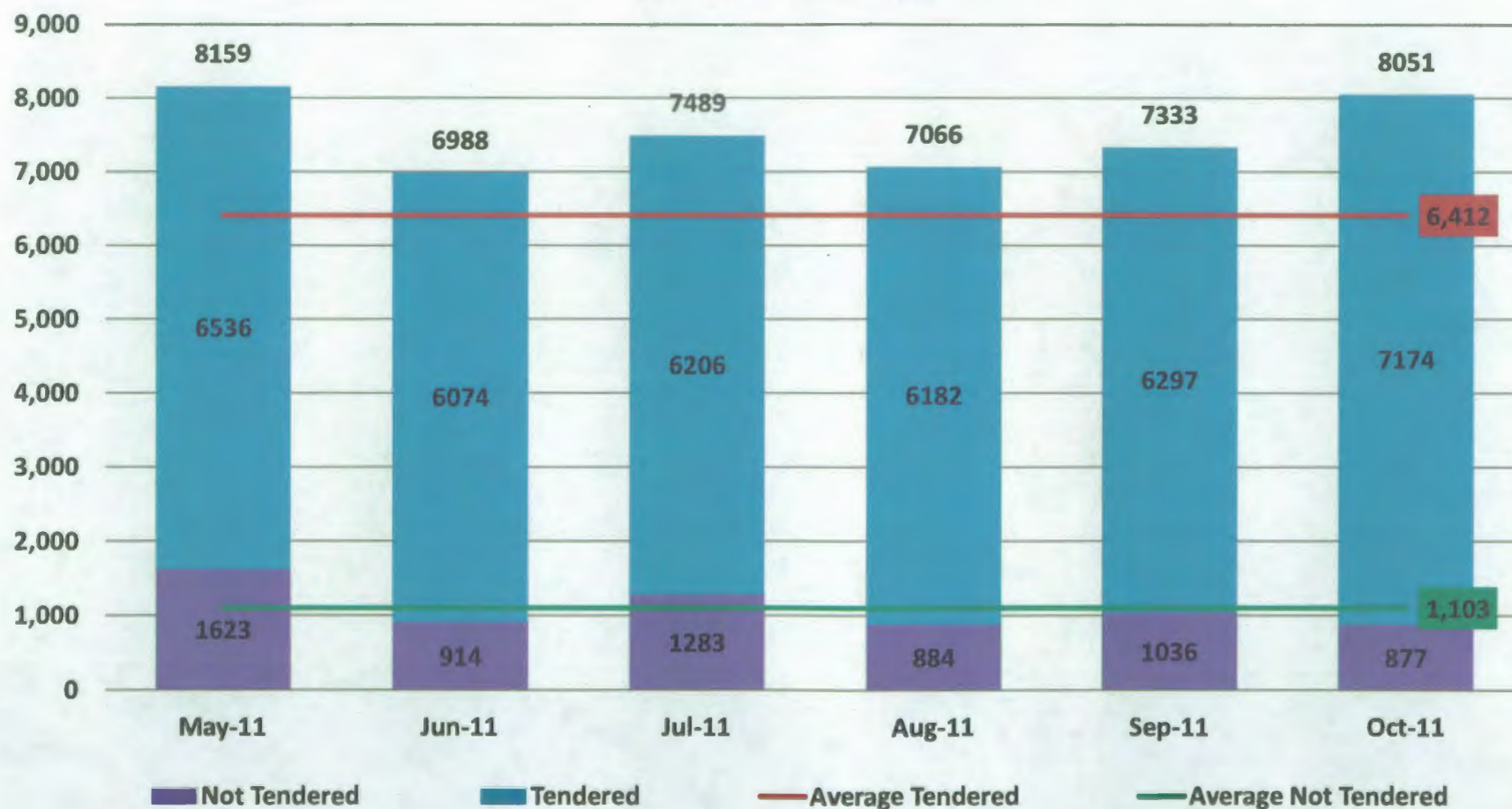
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THX Program Overview

- **October Average: 260 pallets offered /day; 232 pallets tendered/day.**

THX Pallets Offered

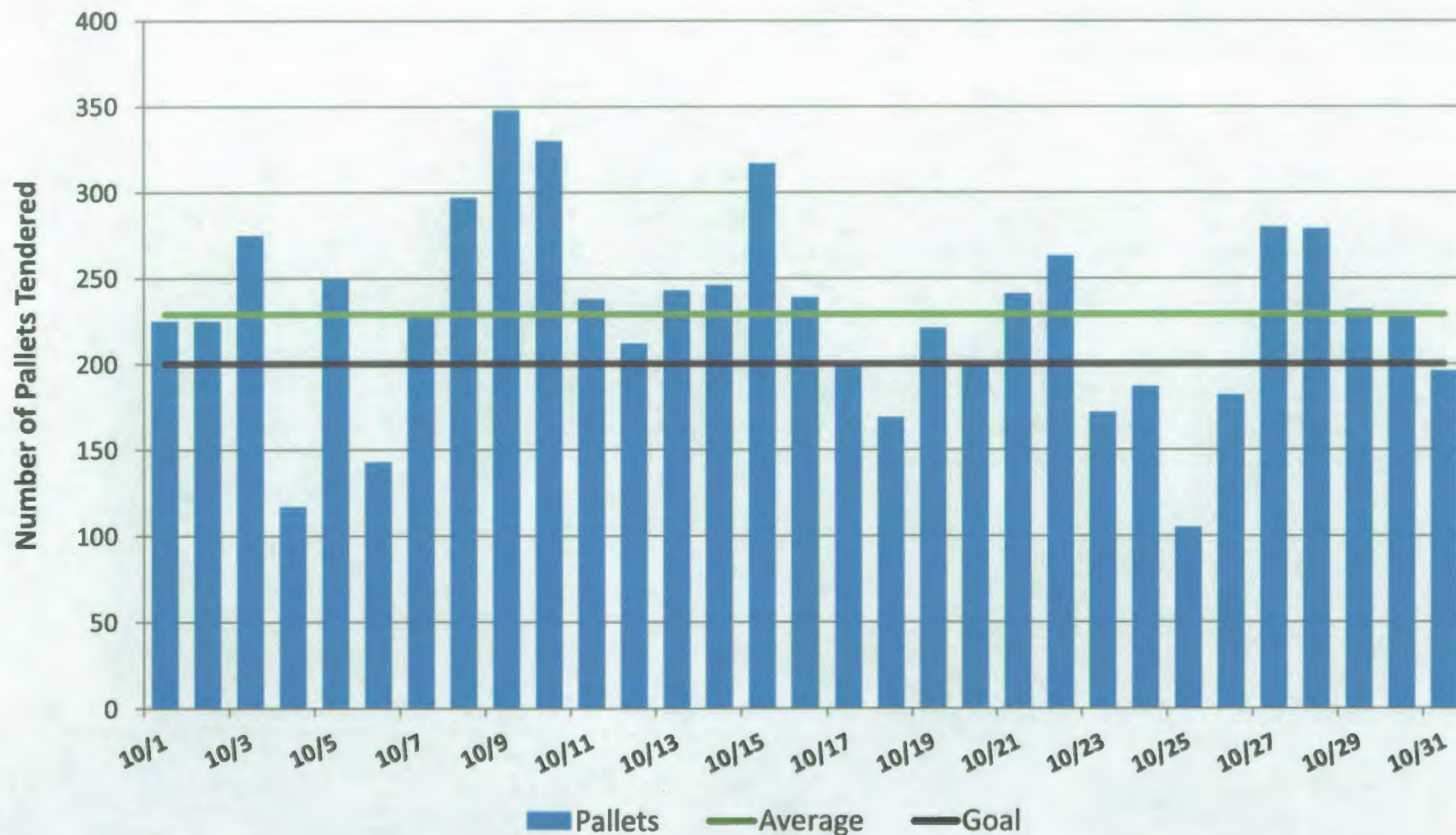




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THX Daily Pallets





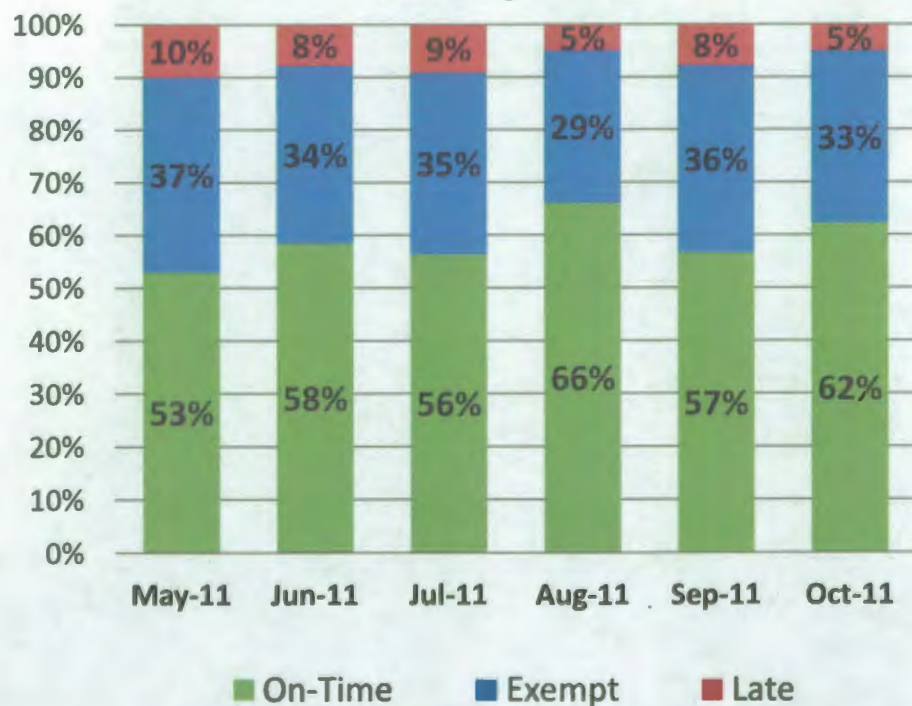
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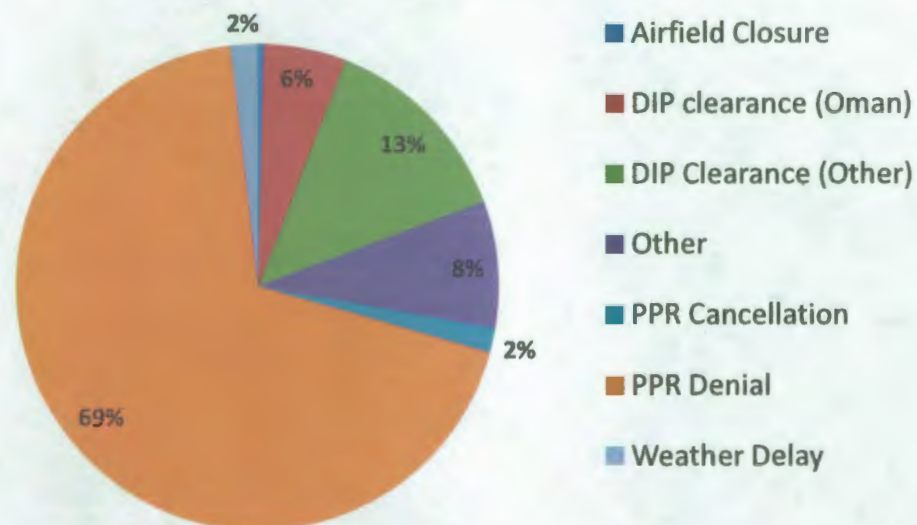
THX Delivery Performance

- In October 62% of AMDs were delivered within 72 hours.
- Overall program performance increased from 92% to 95%.
- All carriers met the 85% overall performance standard.

Delivery Status



October Exemptions - 439 Total



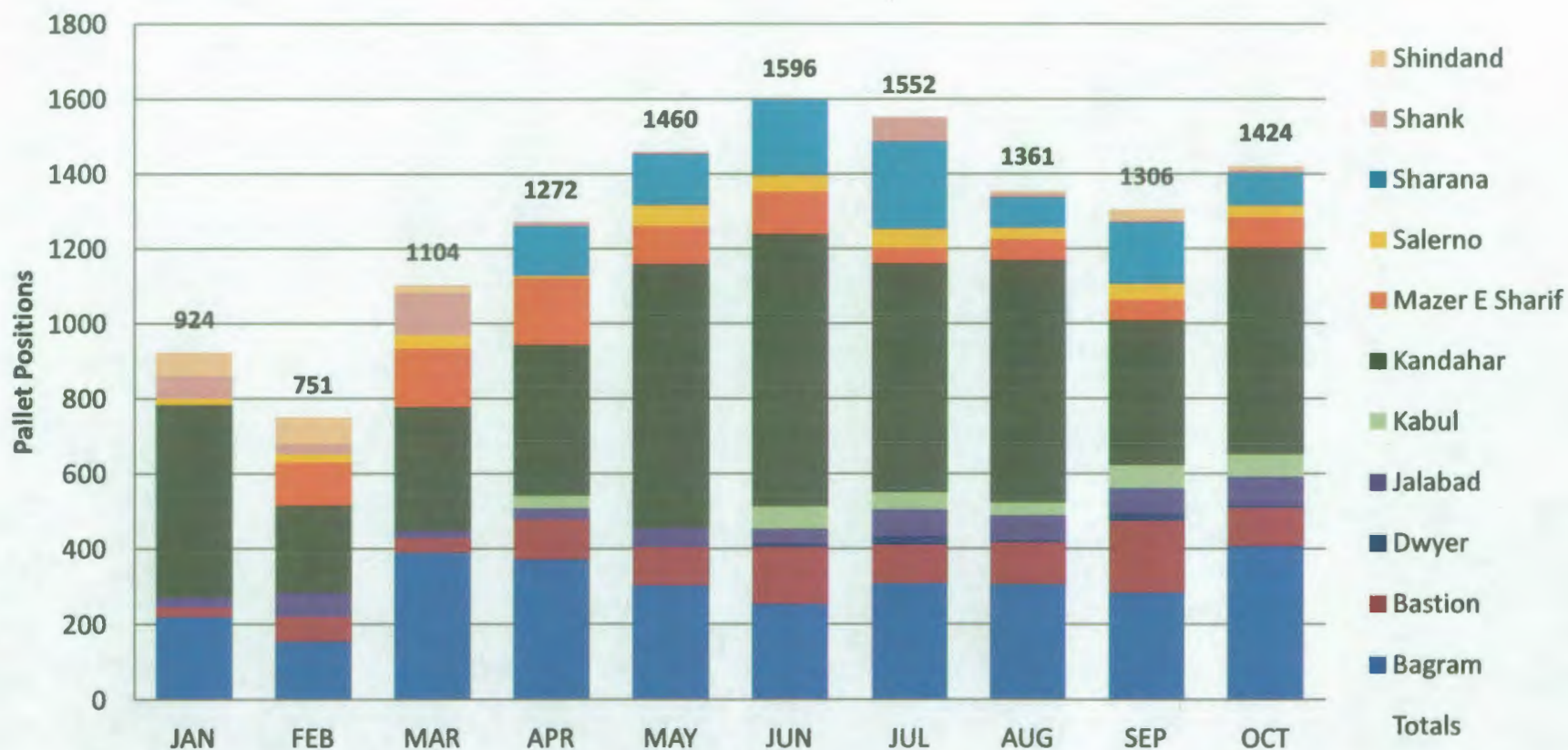


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Retrograde Monthly Afghan Output



THX Afghanistan Retrograde



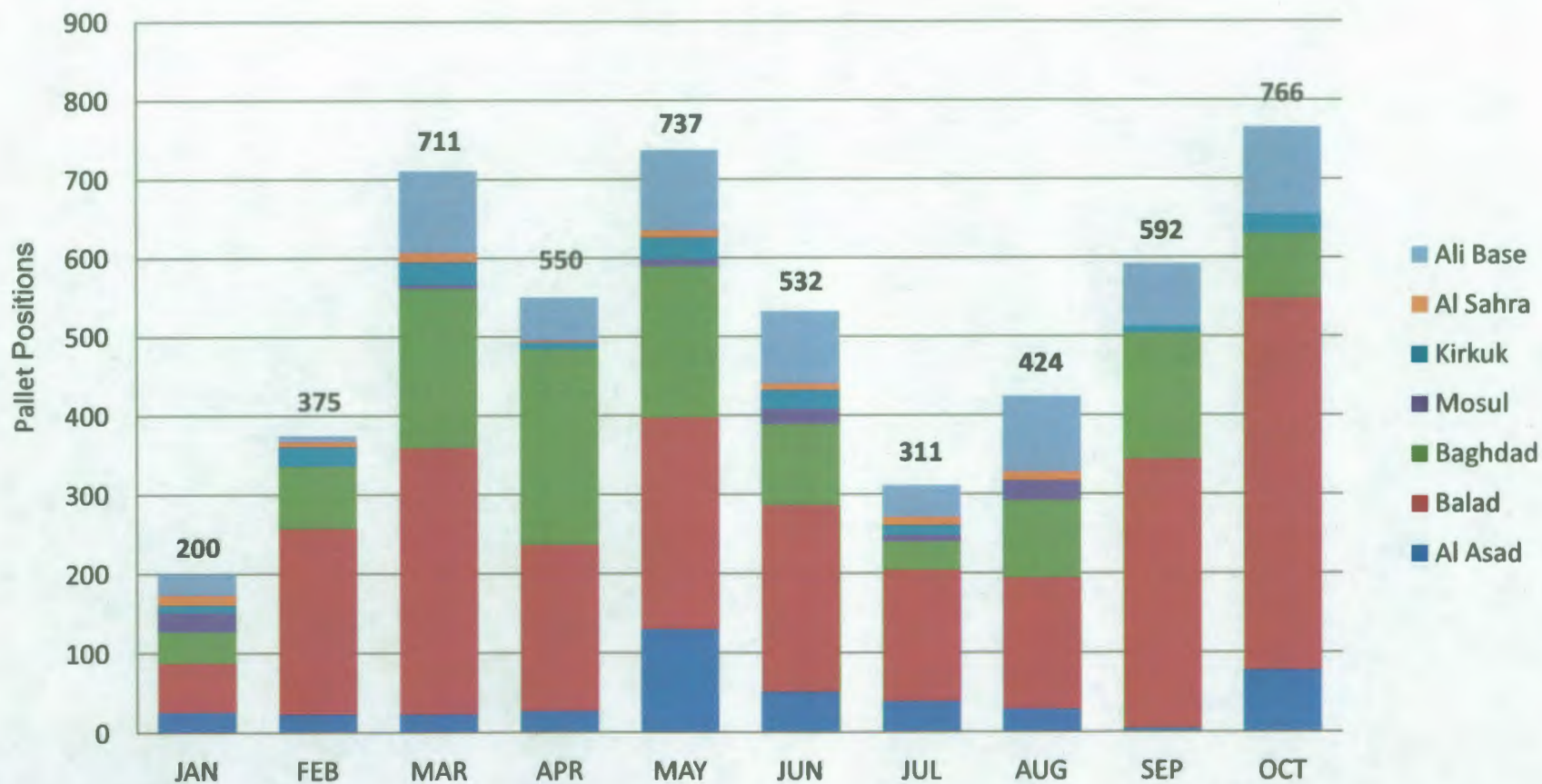


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Retrograde Monthly Iraq Output



THX Iraq Retrograde





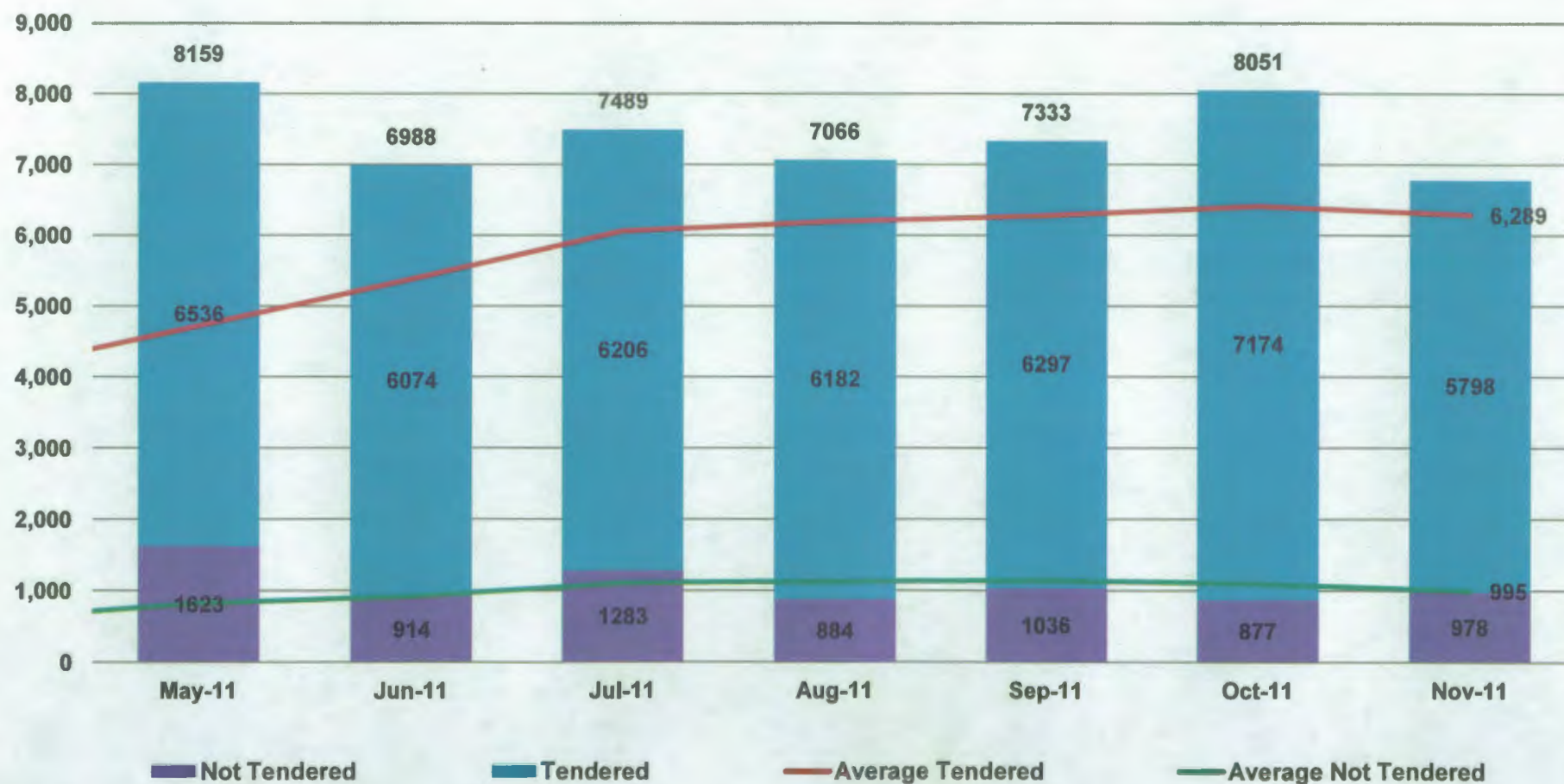
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THX Program Overview

■ **November Average: 226 pallets offered /day; 193 pallets tendered/day.**

THX Pallets Offered

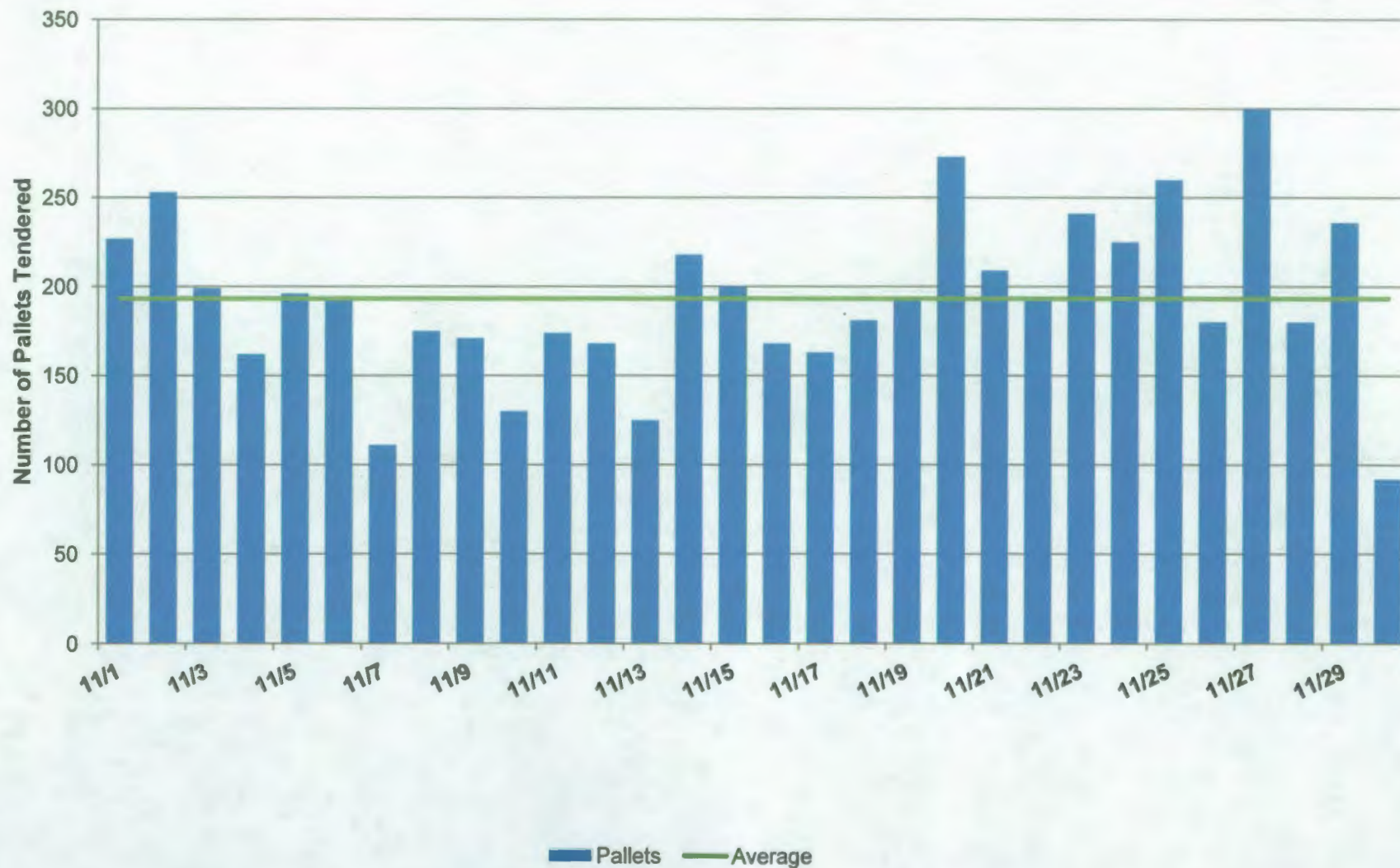




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THX Daily Pallets





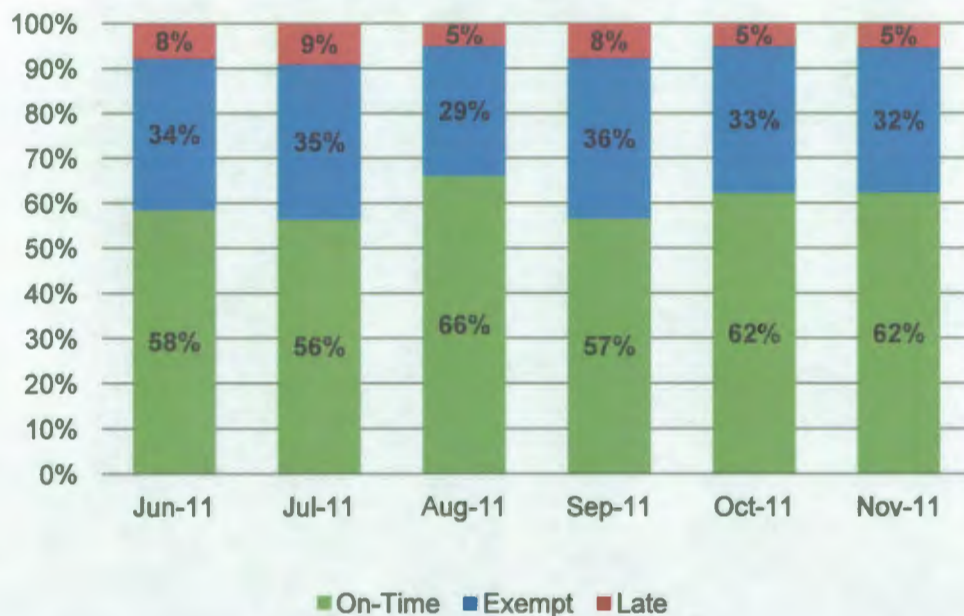
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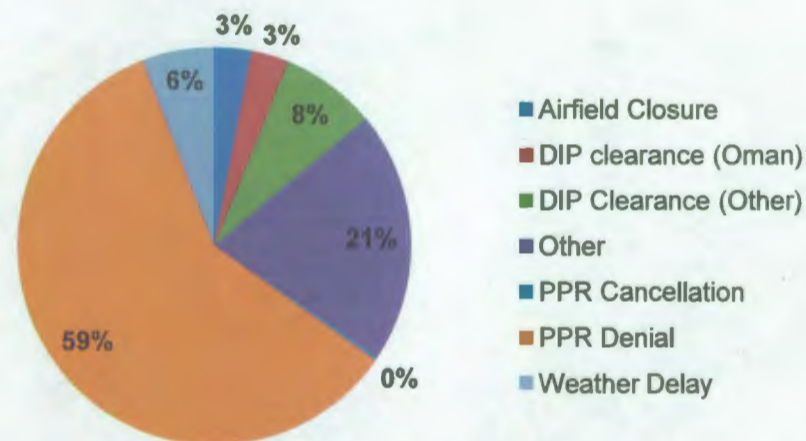
THX Delivery Performance

- In November 62% of AMDs were delivered within 72 hours.
- All carriers met the 85% overall performance standard if exempted cargo is categorized as on-time.

Delivery Performance



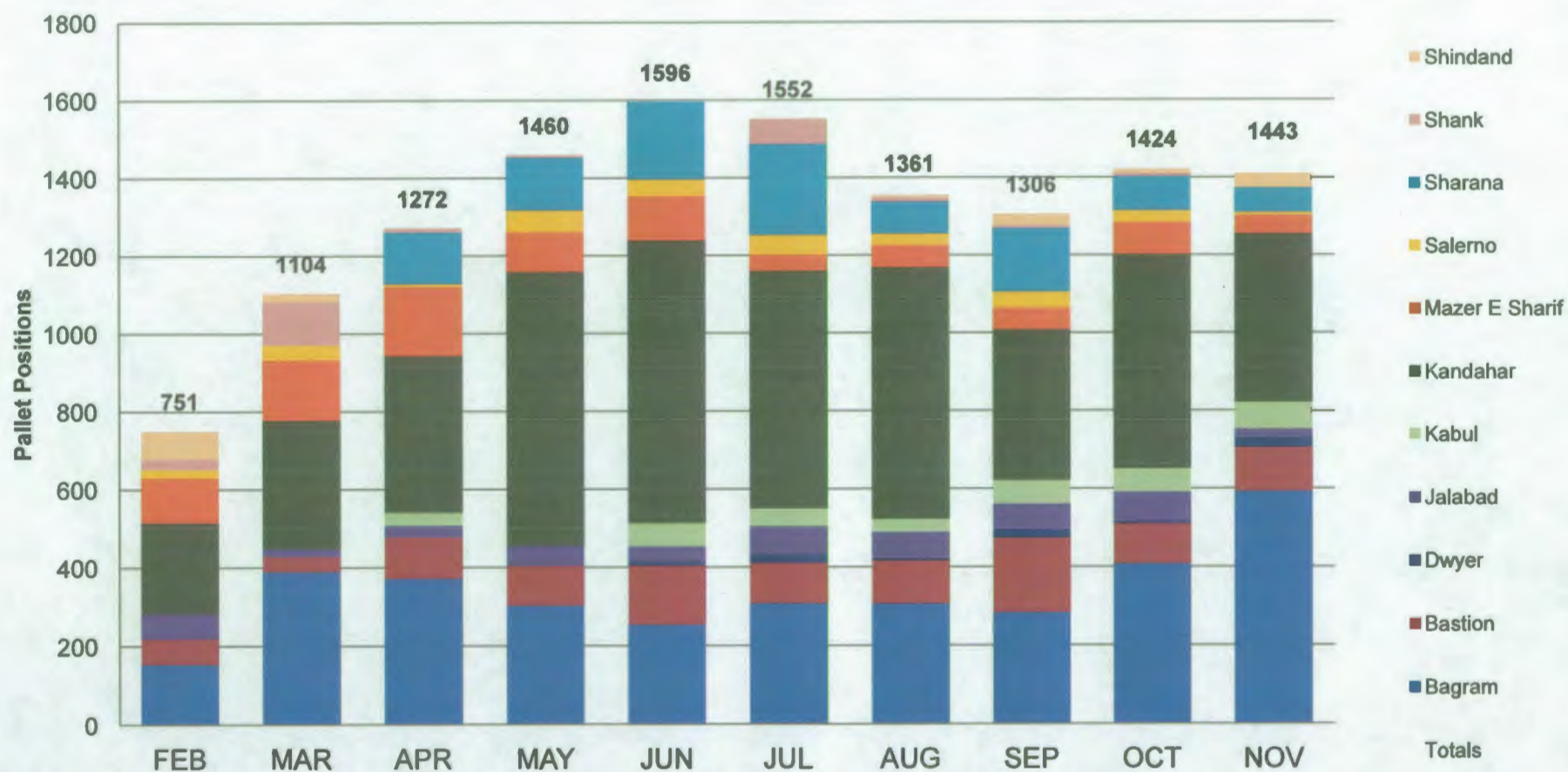
November Exemptions - 357 Total





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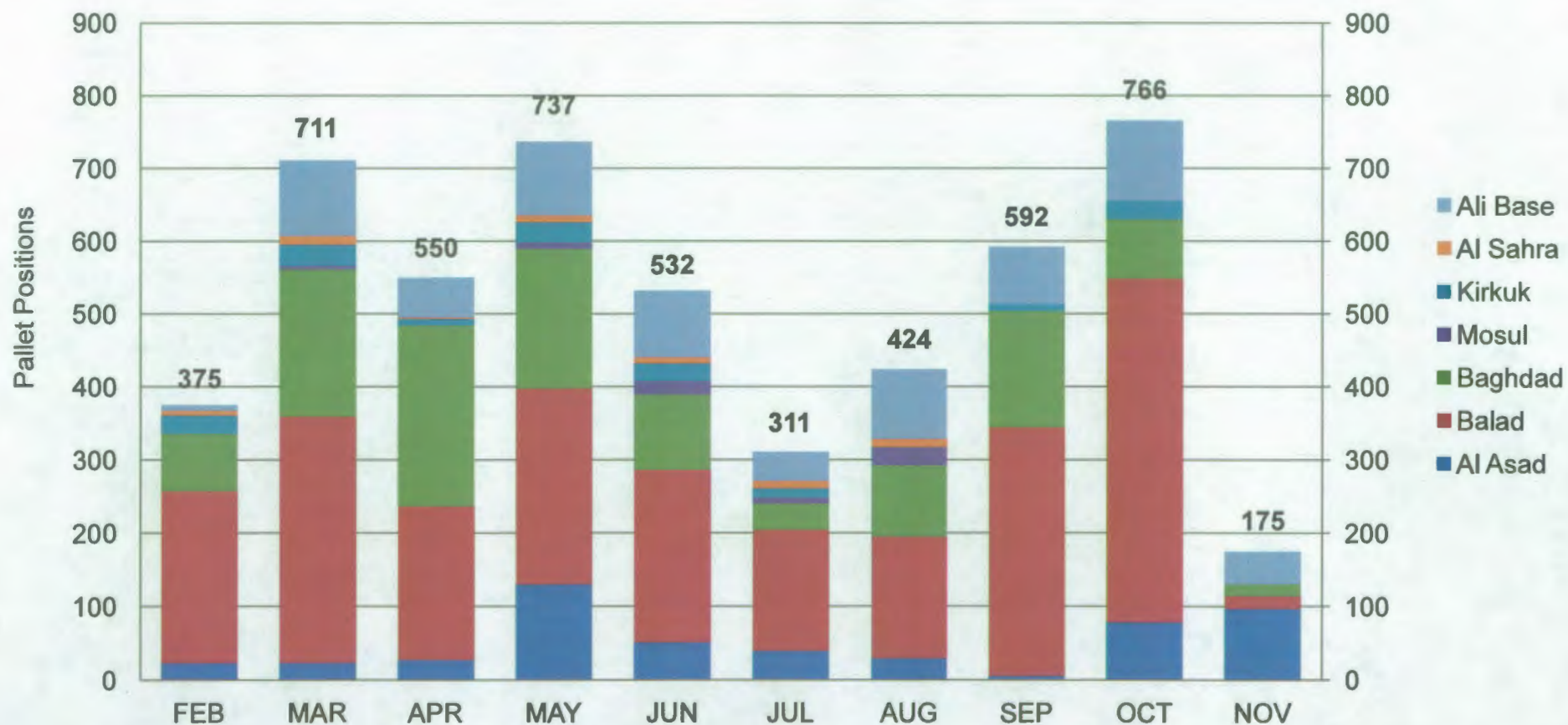
Retrograde Monthly Afghan Output





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Retrograde Monthly Iraq Output





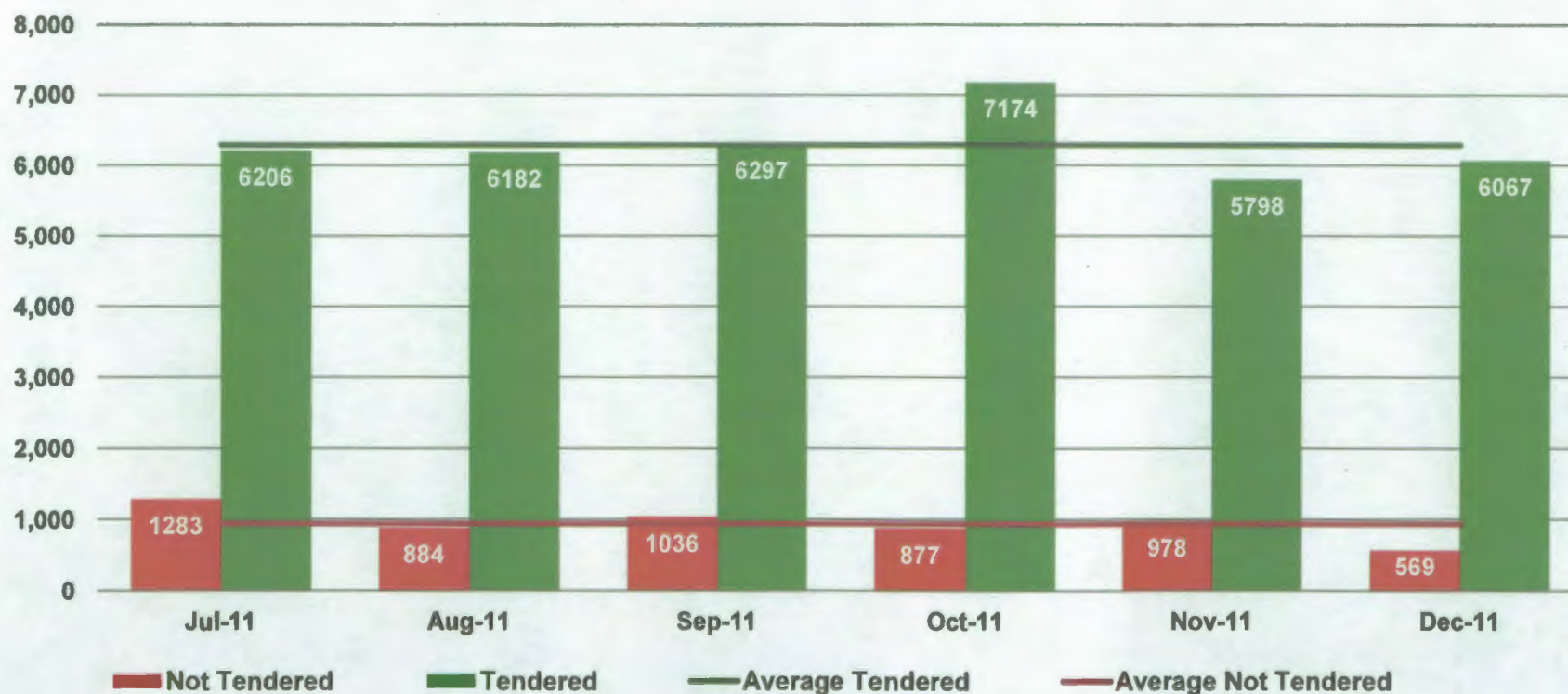
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THX Monthly Pallets

6-month Average: 6287 pallets tendered/month; 938 pallets not-tendered/month

Theater Express Pallets Offered





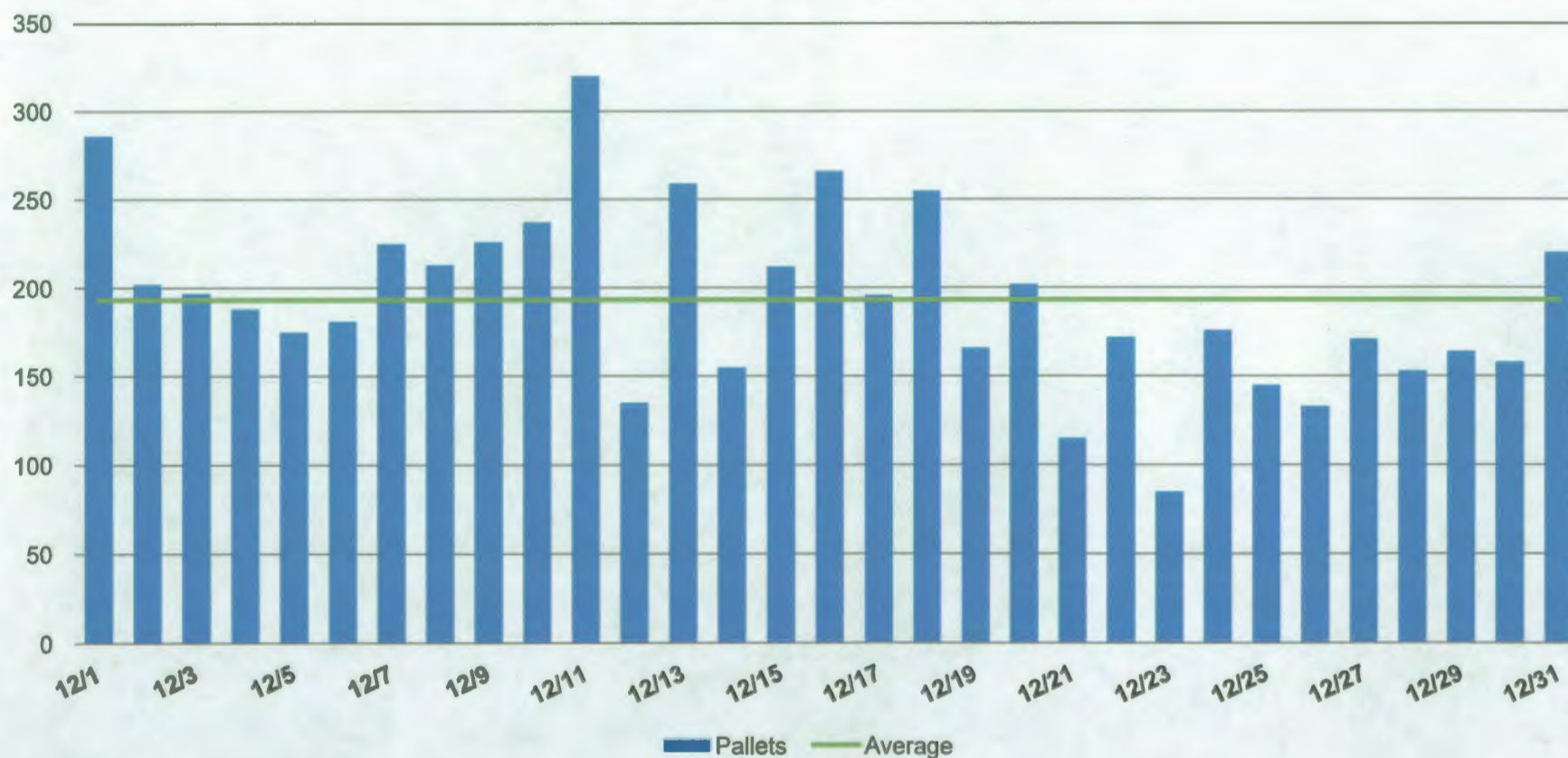
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THX Daily Pallets

December Average: 193 pallets tendered per day

Daily Number of Pallets Tendered





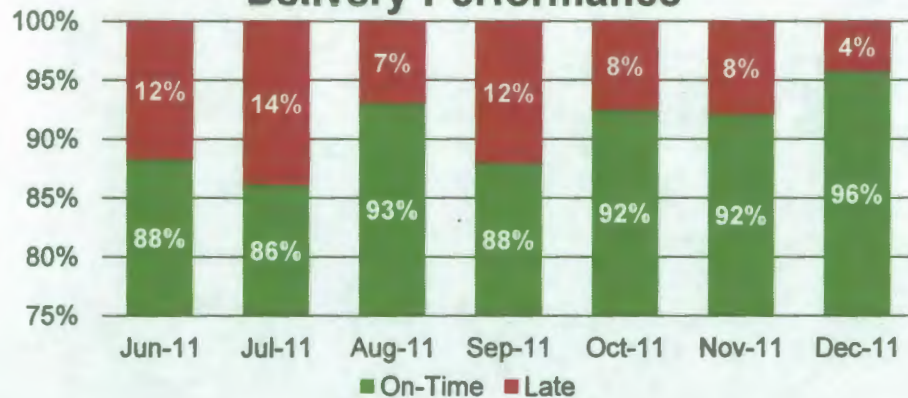
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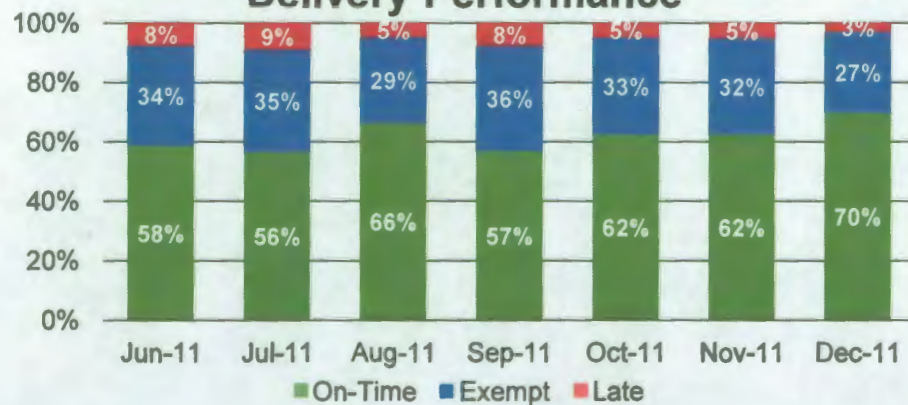
THX Delivery Performance

In December, 96% of AMDs were delivered on-time

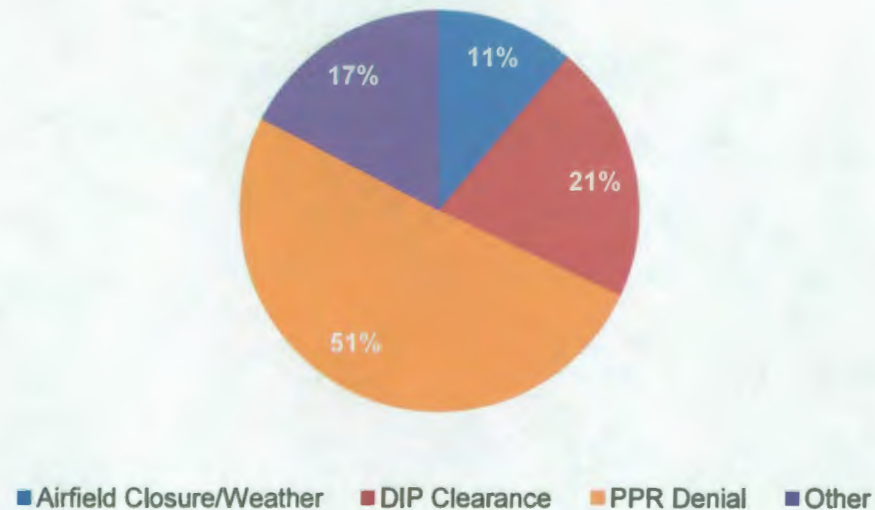
Delivery Performance



Delivery Performance



December Exemptions - 332 Total





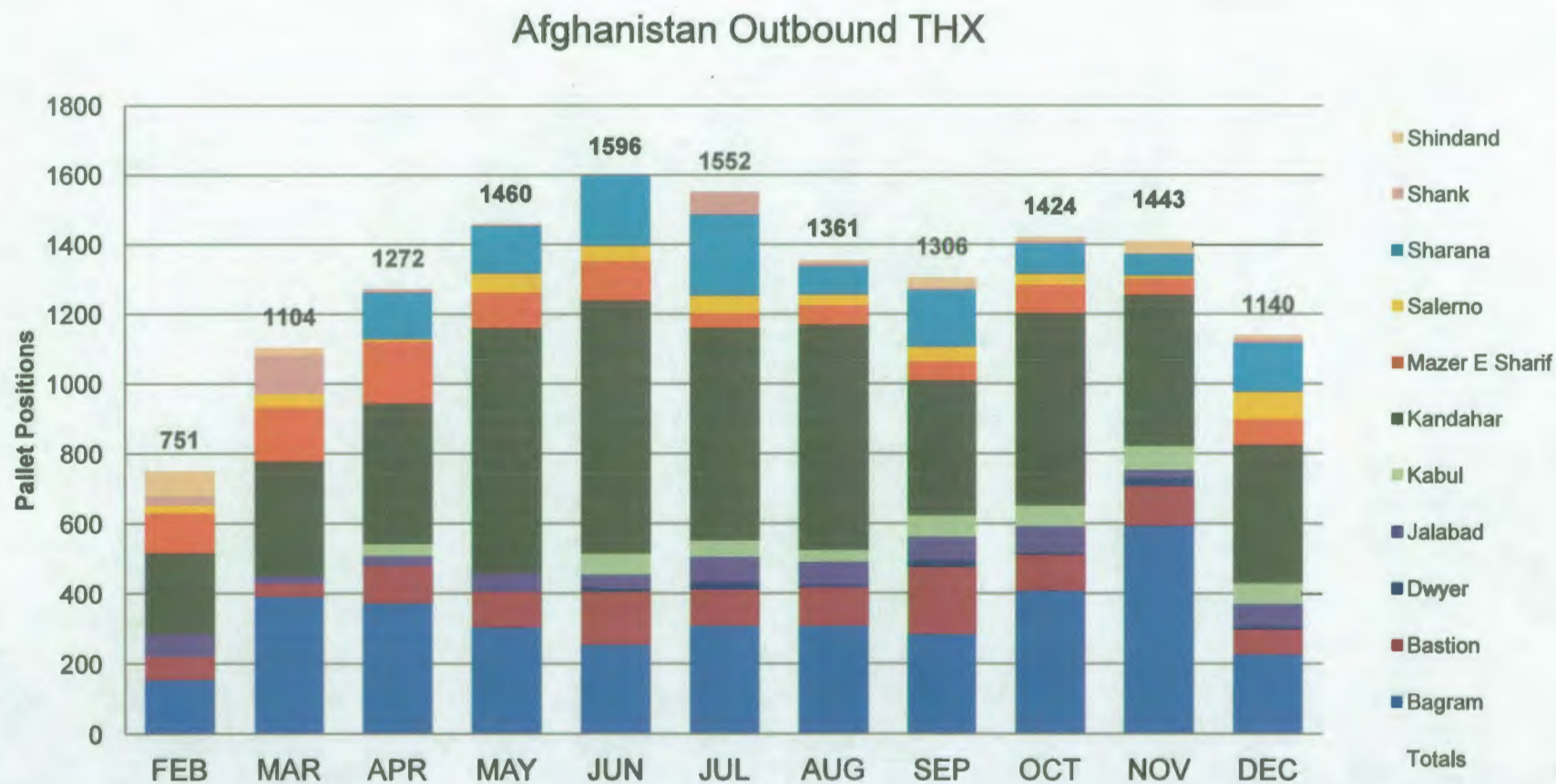
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Outbound THX Pallets

Monthly Afghan Output

367 pallet reduction at Bagram; increased at Sharana, Salerno, Shank and Mazar e Sharif





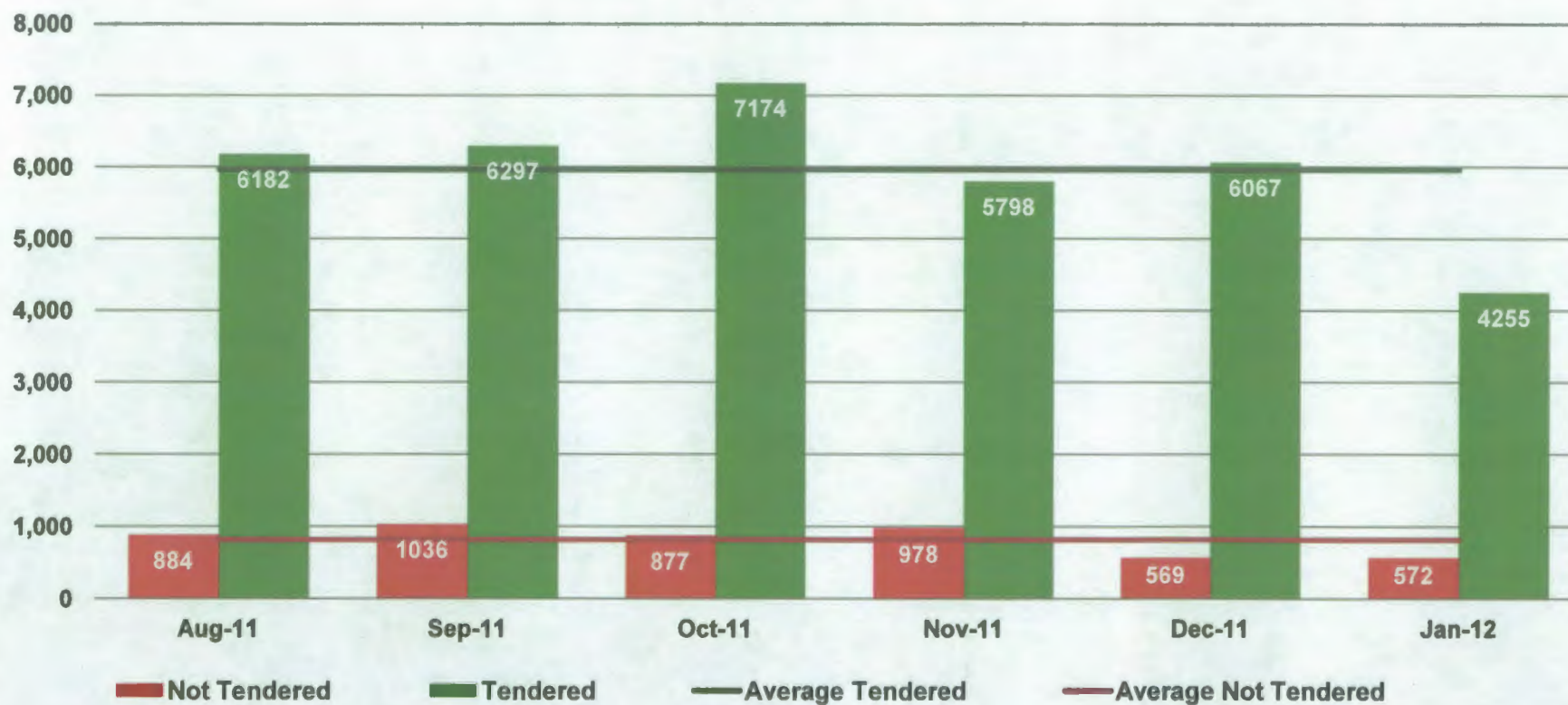
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THX Monthly Pallets

6-month Average: 5962 pallets tendered/month; 819 pallets not-tendered/month

Pallets Offered



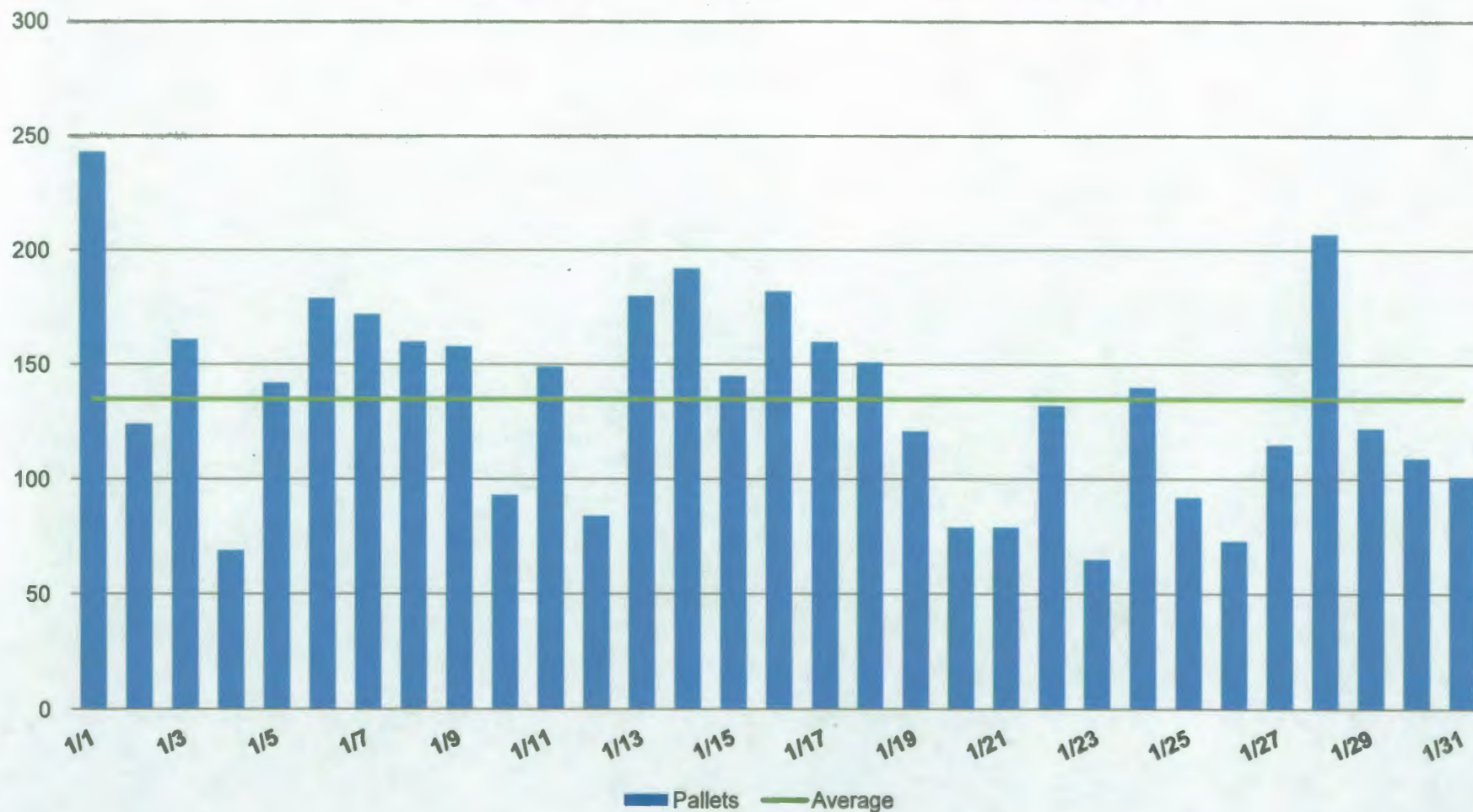


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THX Daily Pallets

January Average: 135 pallets tendered per day





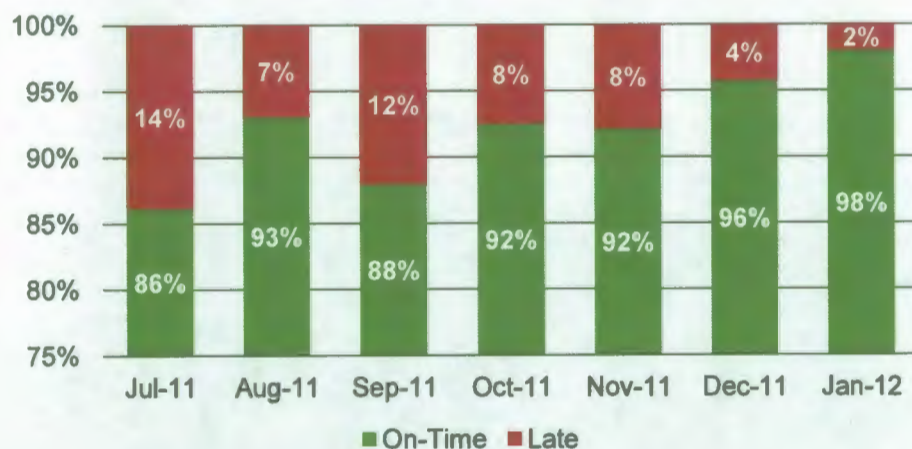
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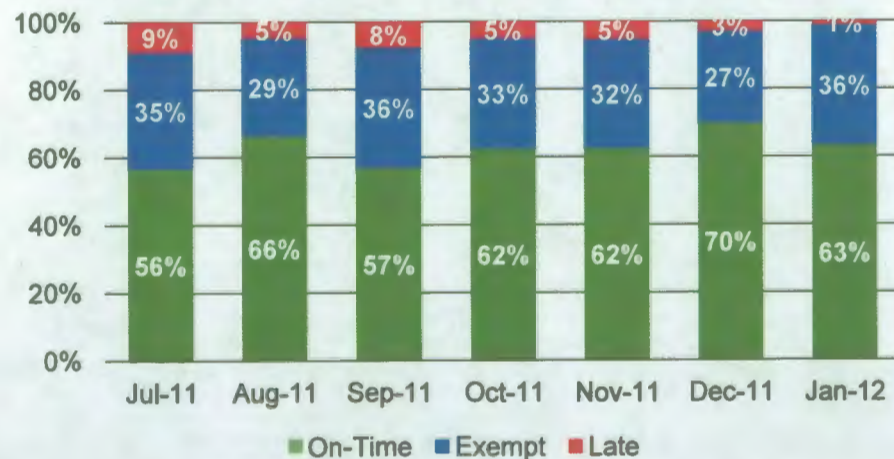
THX Delivery Performance

In January, 98% of non-exempted AMDs were delivered on-time

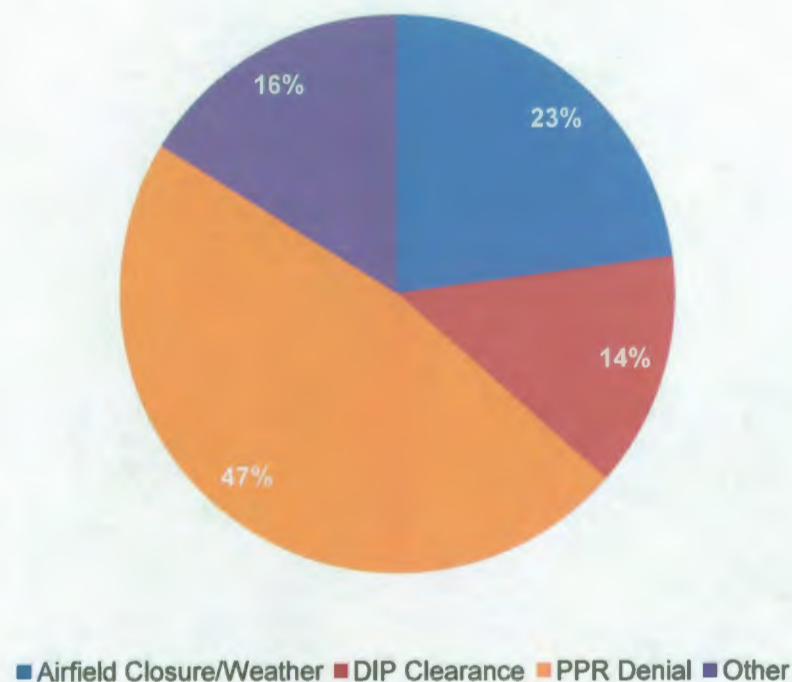
Delivery Performance (Excluding Exemptions)



Delivery Performance (Including Exemptions)



January Exemptions- 323 total





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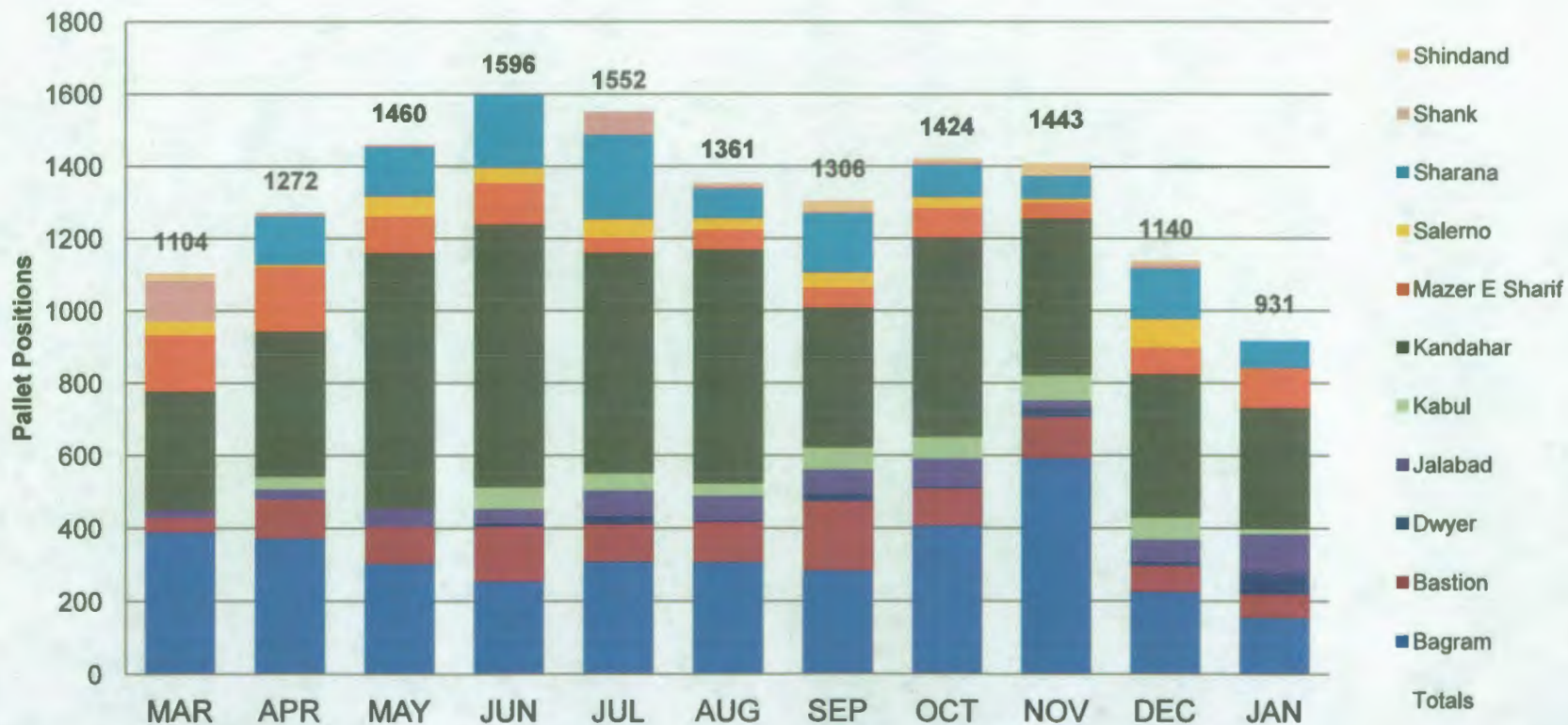


Outbound THX Pallets

Monthly Afghan Output

Continued pallet reduction at Bagram; increased at Mazar e Sharif and Jalalabad

Afghanistan Outbound THX





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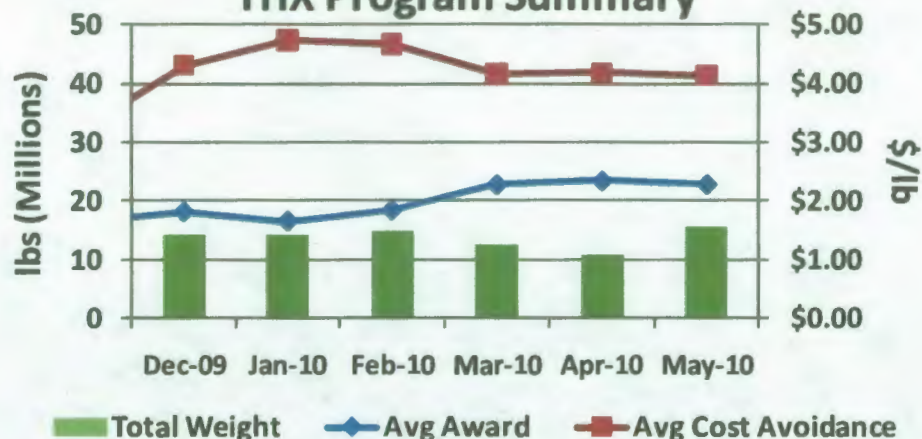


Theater Express (THX) Program

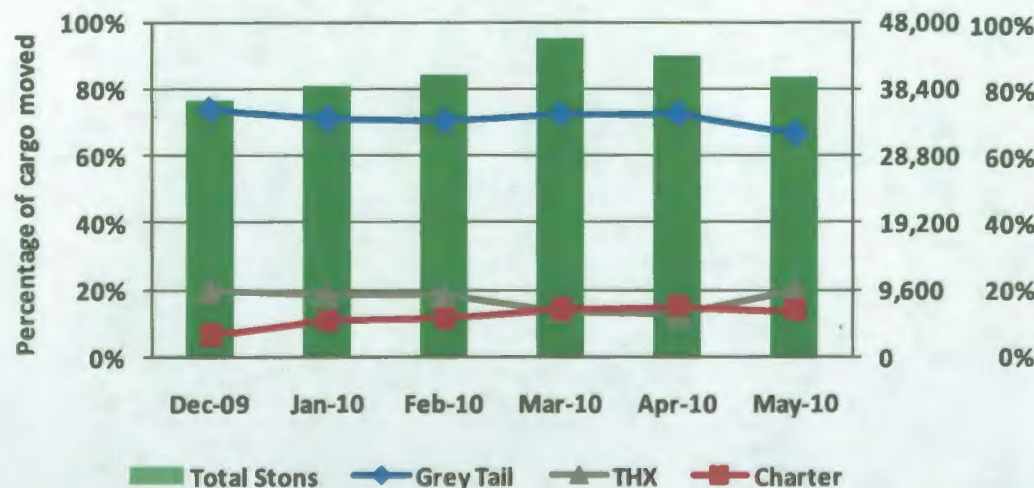
■ In May, the THX Program:

- Awarded \$35.4 M in tenders to move 7.8K STONs and achieved \$64.1M in cost avoidance
- Represented 20% of all AMD scheduled intra-theater airlift
- THX regional cargo distribution to OEF decreased slightly to 87% while OIF increased to 7%

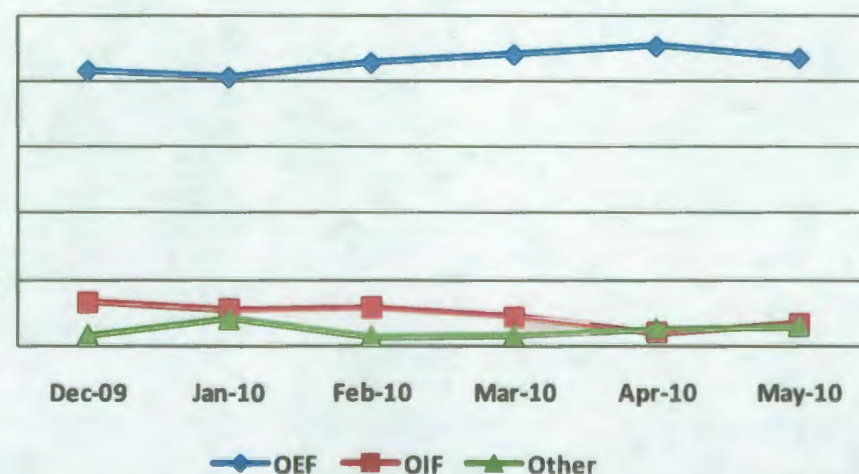
THX Program Summary



Theater Cargo Moved



THX Regional Market Share

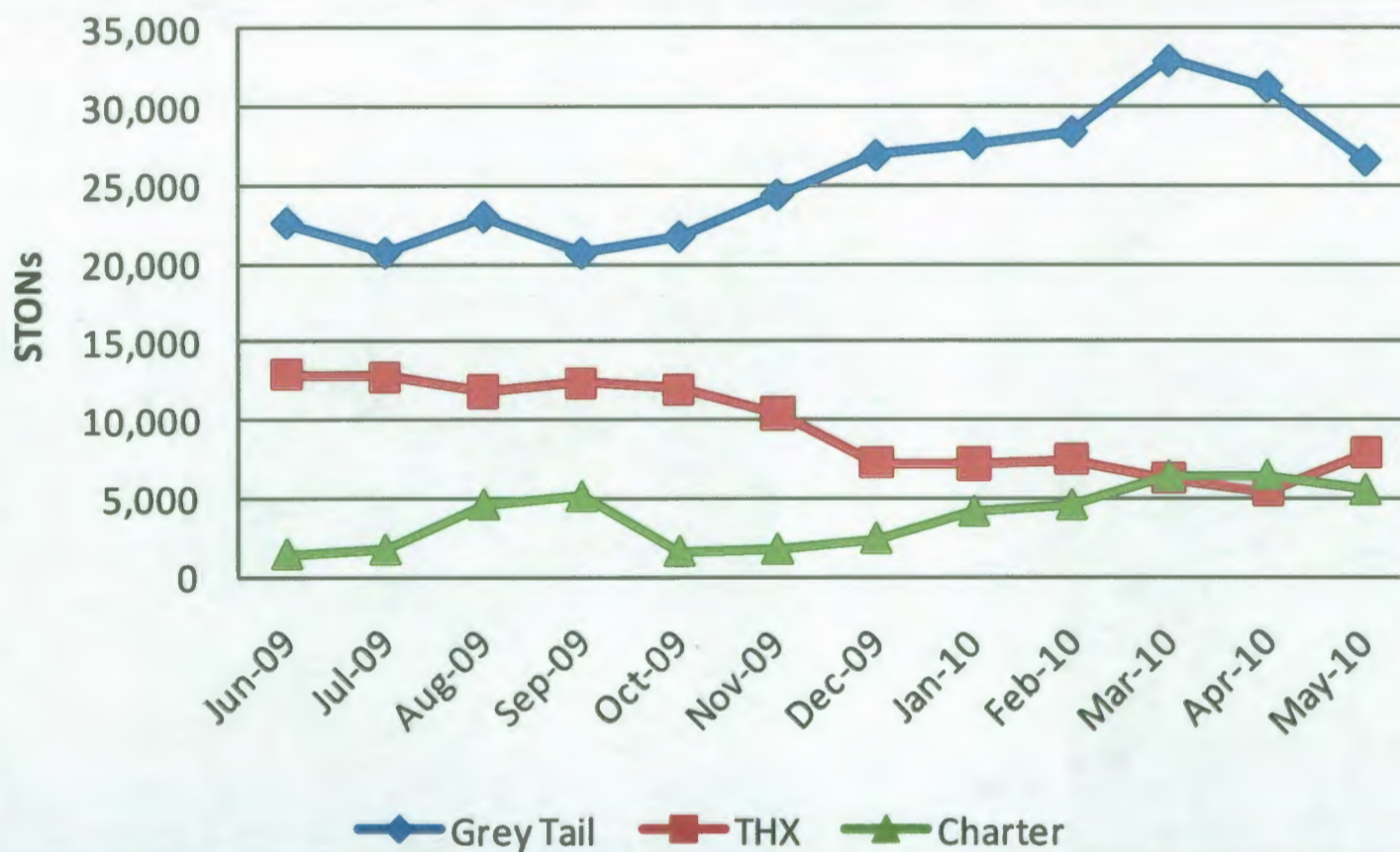




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Cargo Movement History



Sorties	Jun-09	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10
Grey Tail	3,962	4,150	4,431	4,209	4,164	4,468	4,780	4,902	4,519	5,600	5,522	5,453
Charter	59	75	112	130	61	71	84	122	149	180	139	108
C-17	1,217	1,210	1,183	1,110	1,239	1,355	1,480	1,508	1,239	1,632	1,482	1,400
C-130	2,723	2,934	3,240	3,094	2,923	3,109	3,294	3,389	3,278	3,967	4,040	4,053



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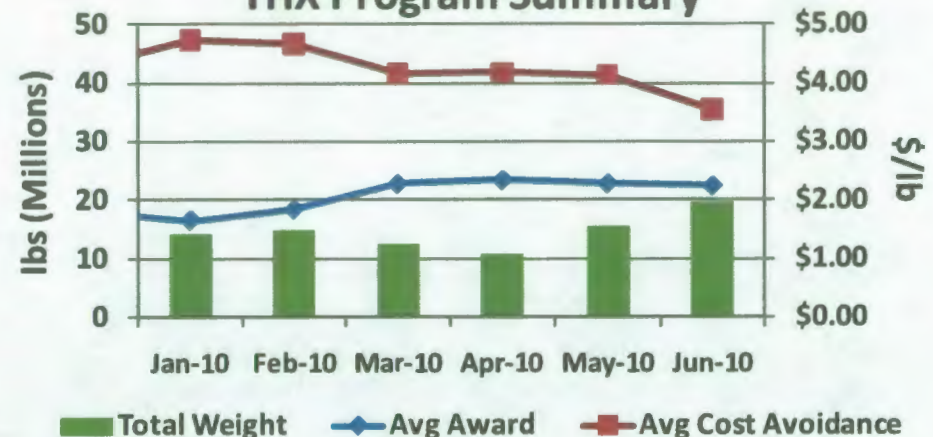


Theater Express (THX) Program

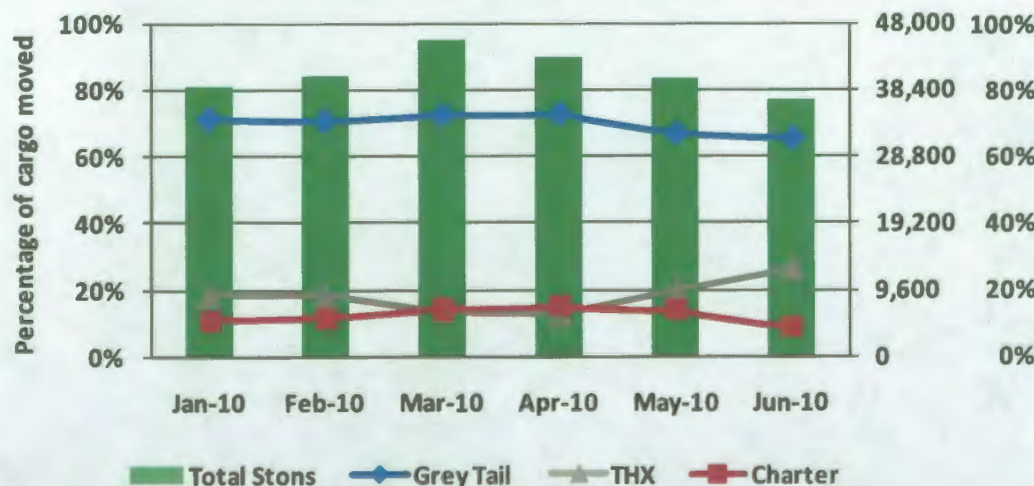
In June, the THX Program:

- Awarded \$44M in tenders to move 9.7K STONs and achieved \$69.3M in cost avoidance
- Represented 26% of all AMD scheduled intra-theater airlift
- THX regional cargo distribution to OEF decreased to 80% while OIF increased to 13%

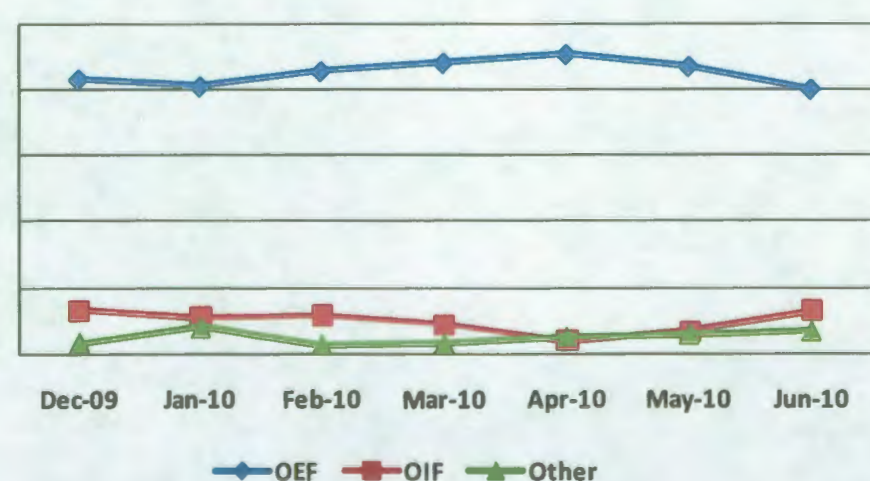
THX Program Summary



Theater Cargo Moved



THX Regional Market Share

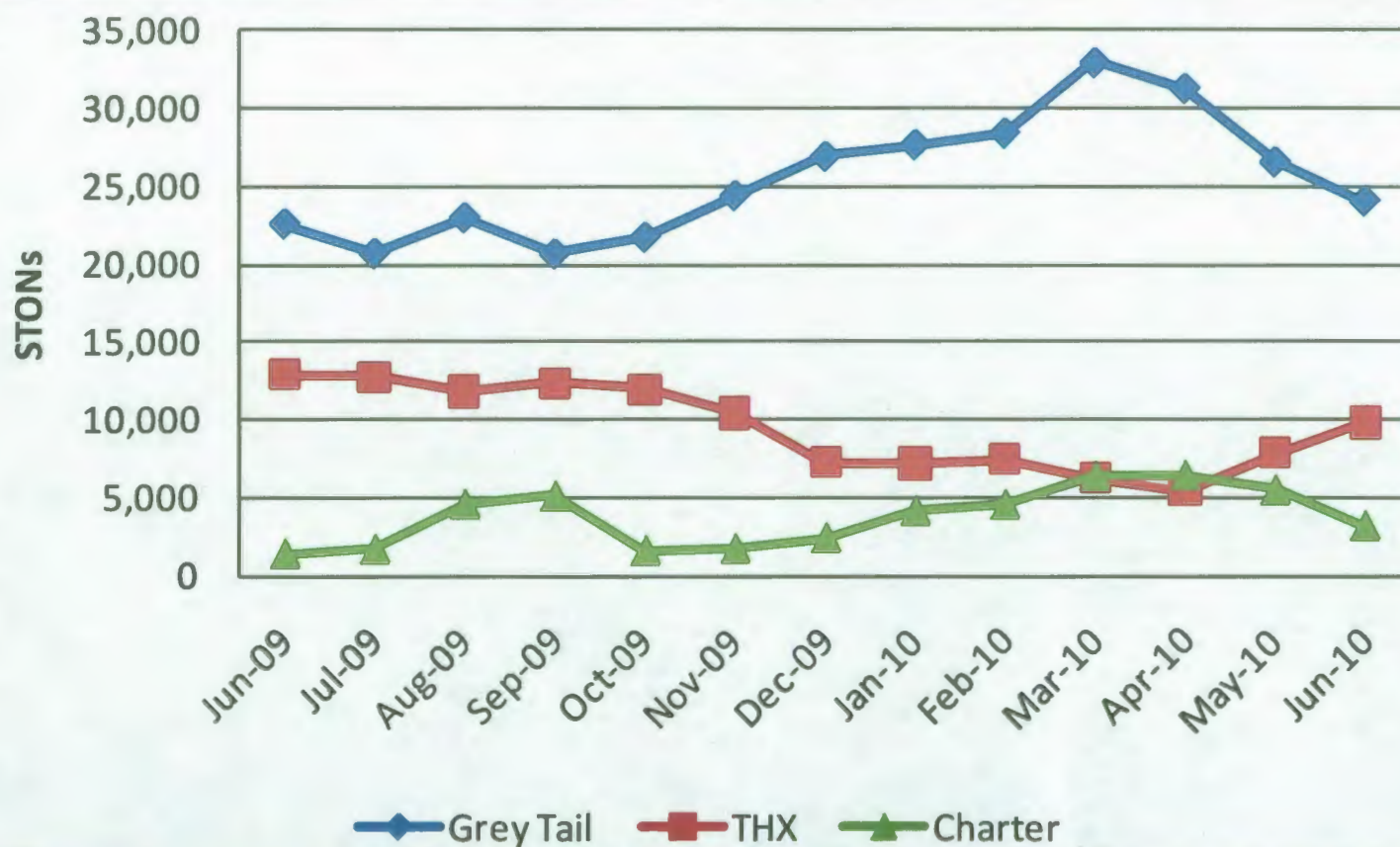




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Cargo Movement History



Sorties	Jun-09	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10
Grey Tail	3,962	4,150	4,431	4,209	4,164	4,468	4,780	4,902	4,519	5,600	5,522	5,460	5,176
Charter	59	75	112	130	61	71	84	122	149	180	139	108	85
C-17	1,217	1,210	1,183	1,110	1,239	1,355	1,480	1,508	1,239	1,632	1,482	1,400	1,353
C-130	2,723	2,934	3,240	3,094	2,923	3,109	3,294	3,389	3,278	3,967	4,040	4,060	3,823



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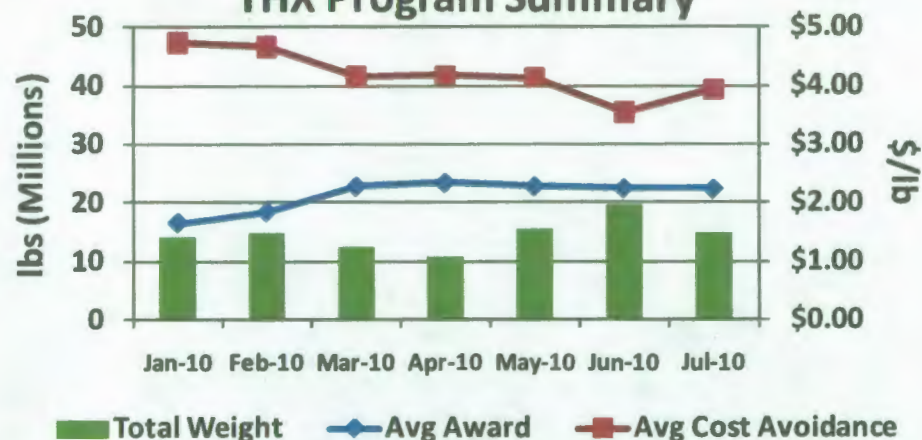


Theater Express (THX) Program

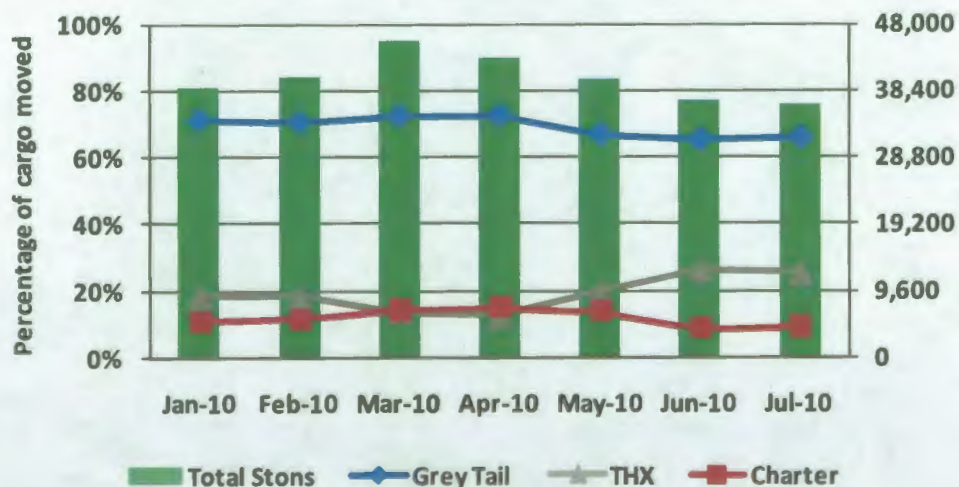
■ In July, the THX Program:

- Awarded \$33.1M in tenders to move 9.3K STONs and achieved \$69.3M in cost avoidance
- Represented 25% of all AMD scheduled intra-theater airlift
- THX regional cargo distribution to OEF increased to 84% while OIF decreased to 12%

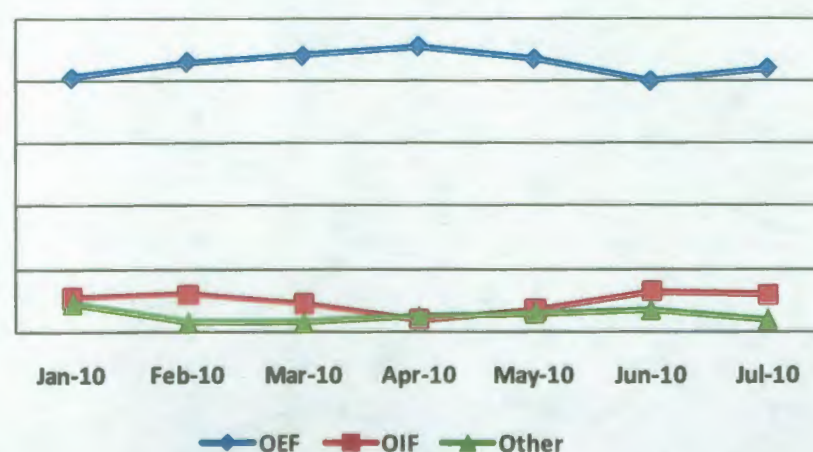
THX Program Summary



Theater Cargo Moved



THX Regional Market Share

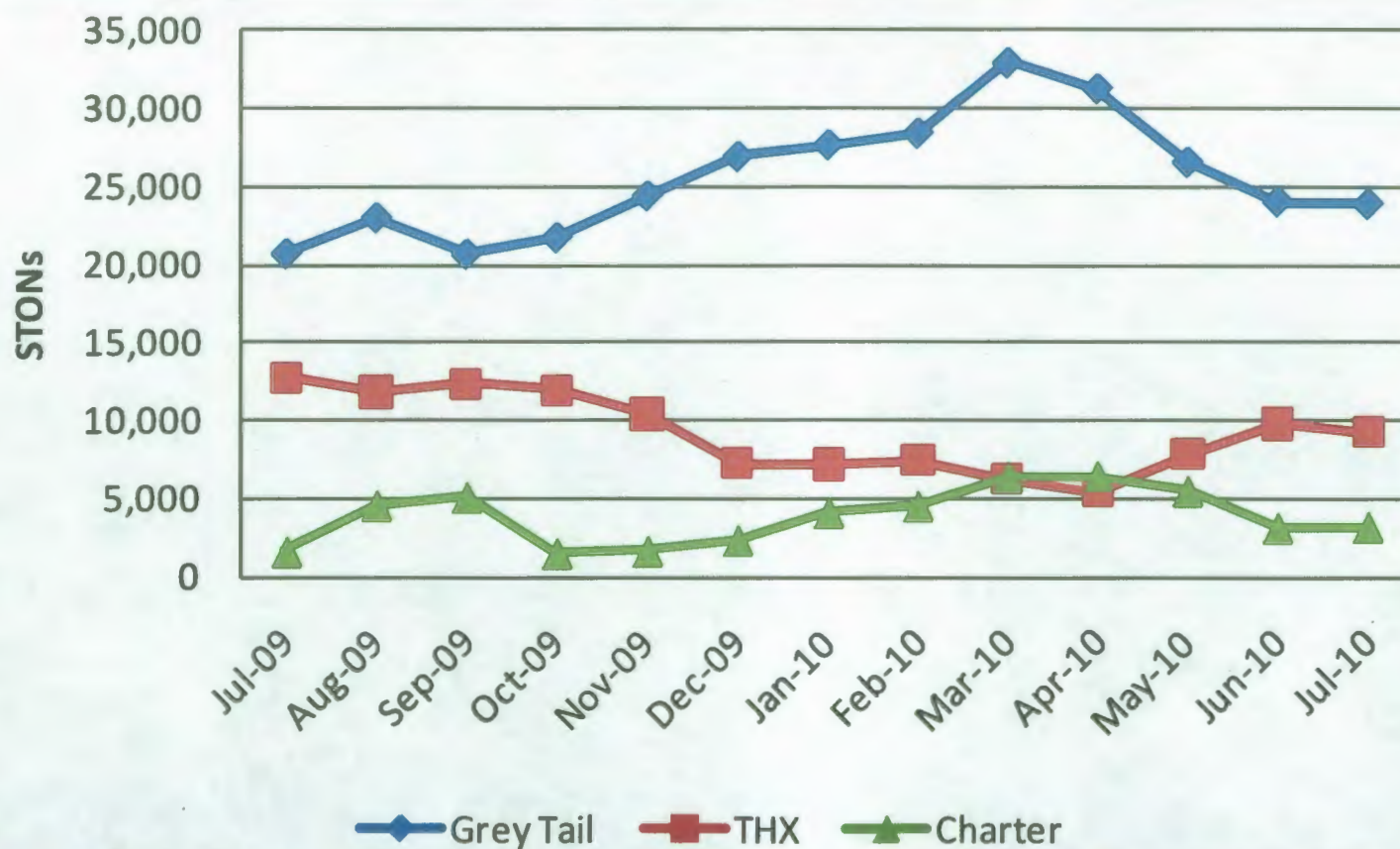




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Cargo Movement History



Sorties	Jul-09	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10
Grey Tail	4,150	4,431	4,209	4,164	4,468	4,780	4,902	4,519	5,600	5,522	5,460	5,176	5,634
Charter	75	112	130	61	71	84	122	149	180	139	108	85	154
C-17	1,210	1,183	1,110	1,239	1,355	1,480	1,508	1,239	1,632	1,482	1,400	1,353	1,524
C-130	2,934	3,240	3,094	2,923	3,109	3,294	3,389	3,278	3,967	4,040	4,060	3,823	4,110



UNCLASS

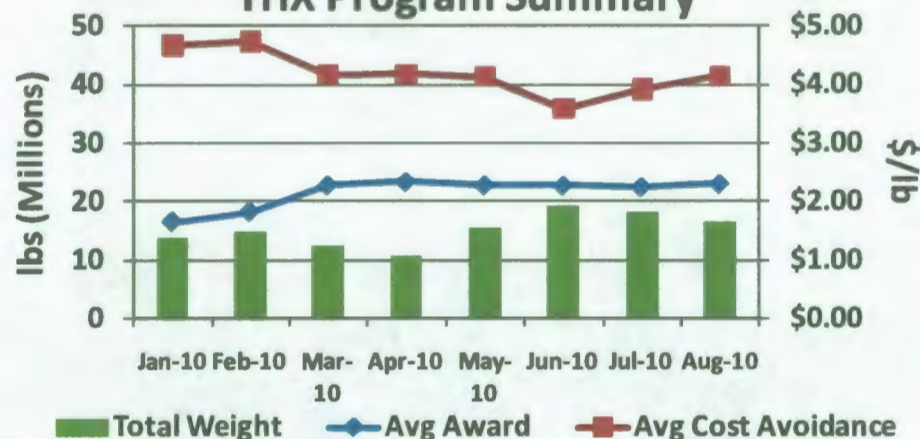


Theater Express (THX) Program

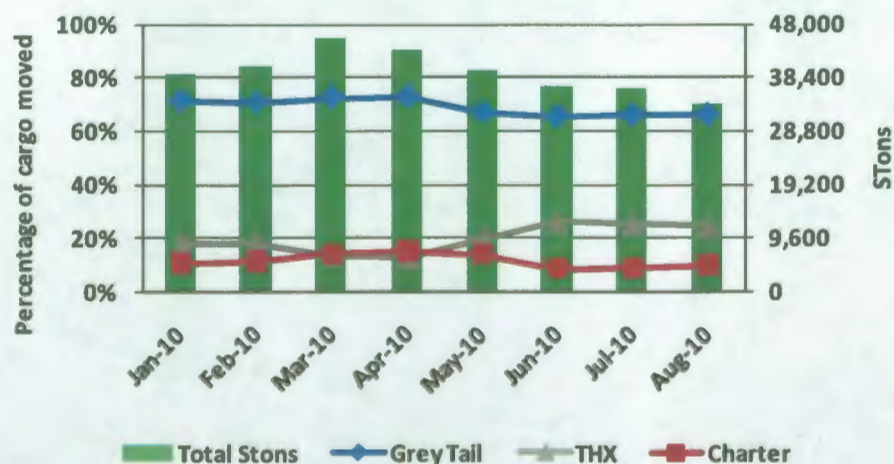
■ In August, the THX Program:

- Awarded \$37.8M in tenders to move 8.2K STONs and achieved \$67.9M in cost avoidance
- Represented 25% of all AMD scheduled intra-theater airlift
- THX regional cargo distribution to OEF increased to 85% while OIF decreased to 10%

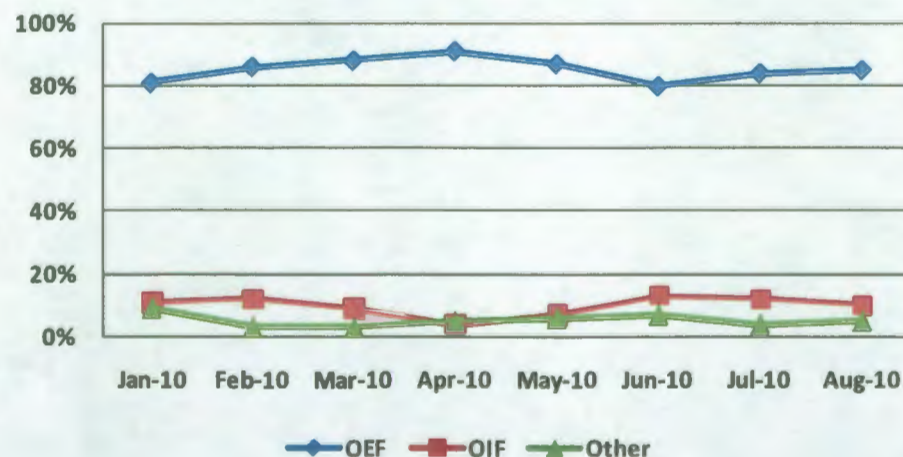
THX Program Summary



Theater Cargo Moved



THX Regional Market Share

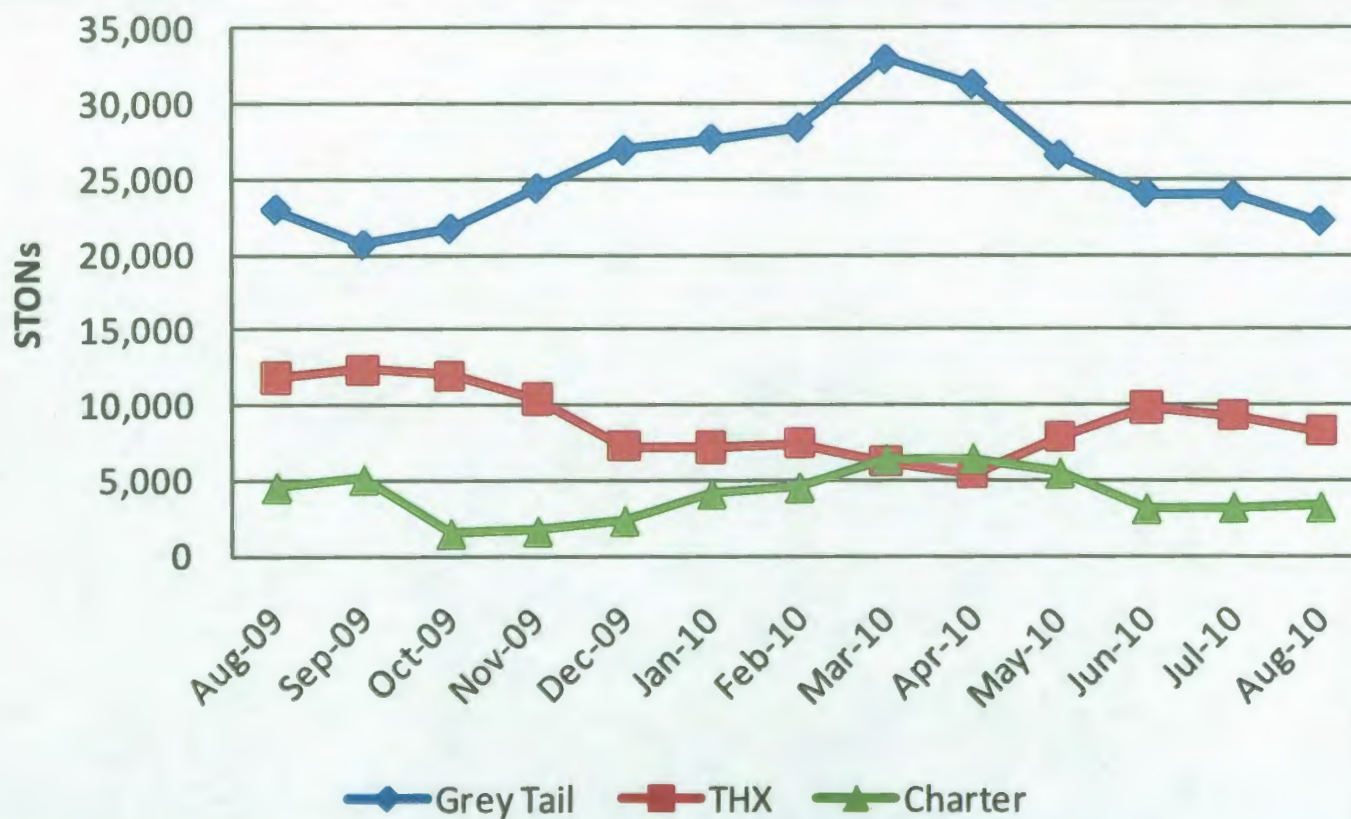




UNCLASS



Cargo Movement History



Sorties	Aug-09	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10
Grey Tail	4,431	4,209	4,164	4,468	4,780	4,902	4,519	5,600	5,522	5,460	5,176	5,634	5,556
Charter	112	130	61	71	84	122	149	180	139	108	85	154	230
C-17	1,183	1,110	1,239	1,355	1,480	1,508	1,239	1,632	1,482	1,400	1,353	1,524	1,349
C-130	3,240	3,094	2,923	3,109	3,294	3,389	3,278	3,967	4,040	4,060	3,823	4,110	3,977



UNCLASS

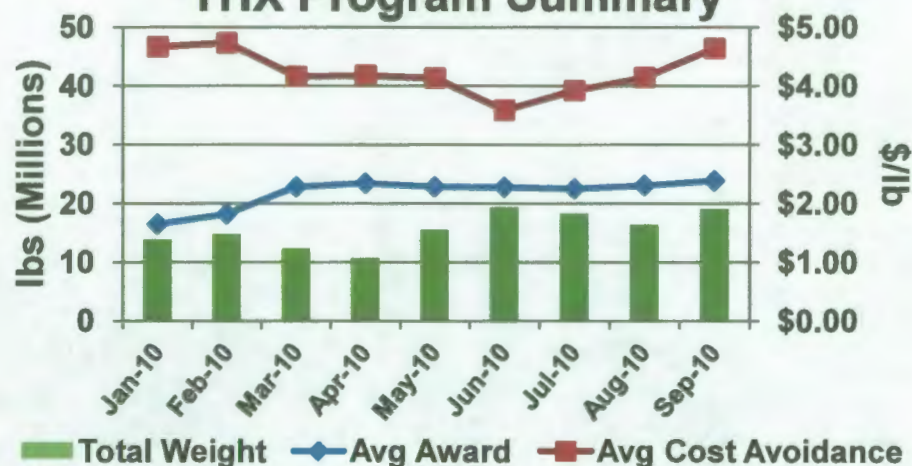


Theater Express (THX) Program

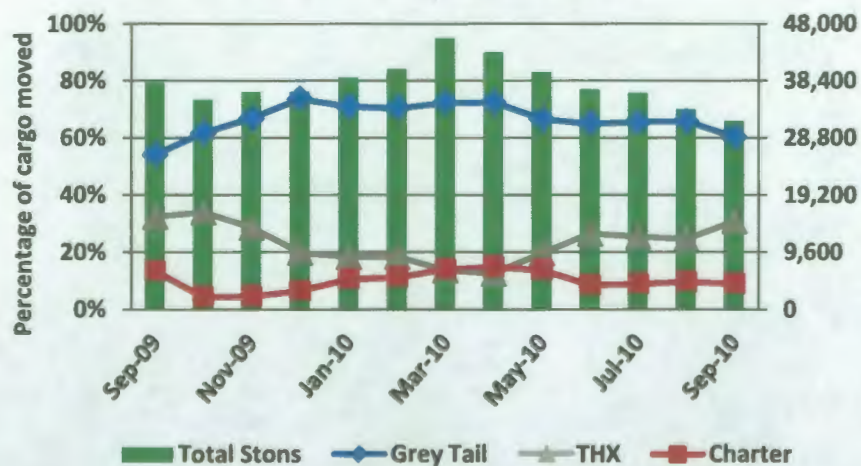
■ In Semptember, the THX Program:

- Awarded \$45.6M in tenders to move 9.5K STONs and achieved \$88.6M in cost avoidance
- Represented 31% of all AMD scheduled intra-theater airlift
- THX regional cargo distribution to OEF decreased to 79% while OIF increased to 12%

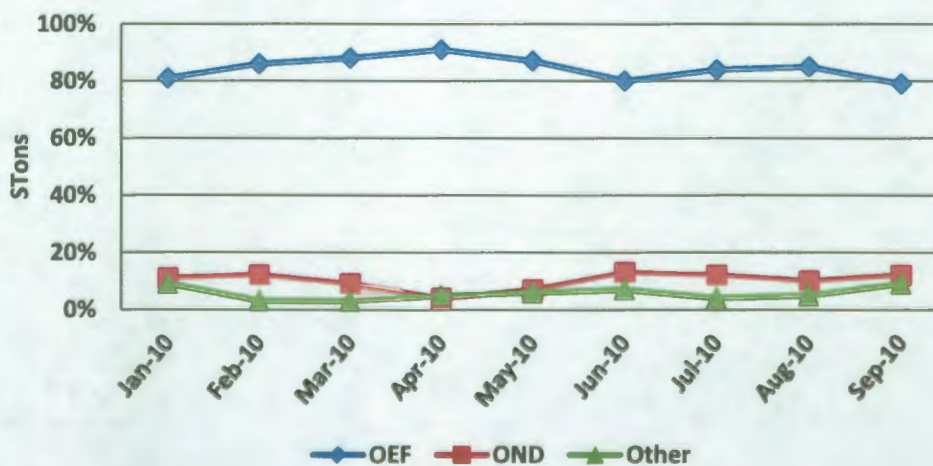
THX Program Summary



Theater Cargo Moved



THX Regional Market Share

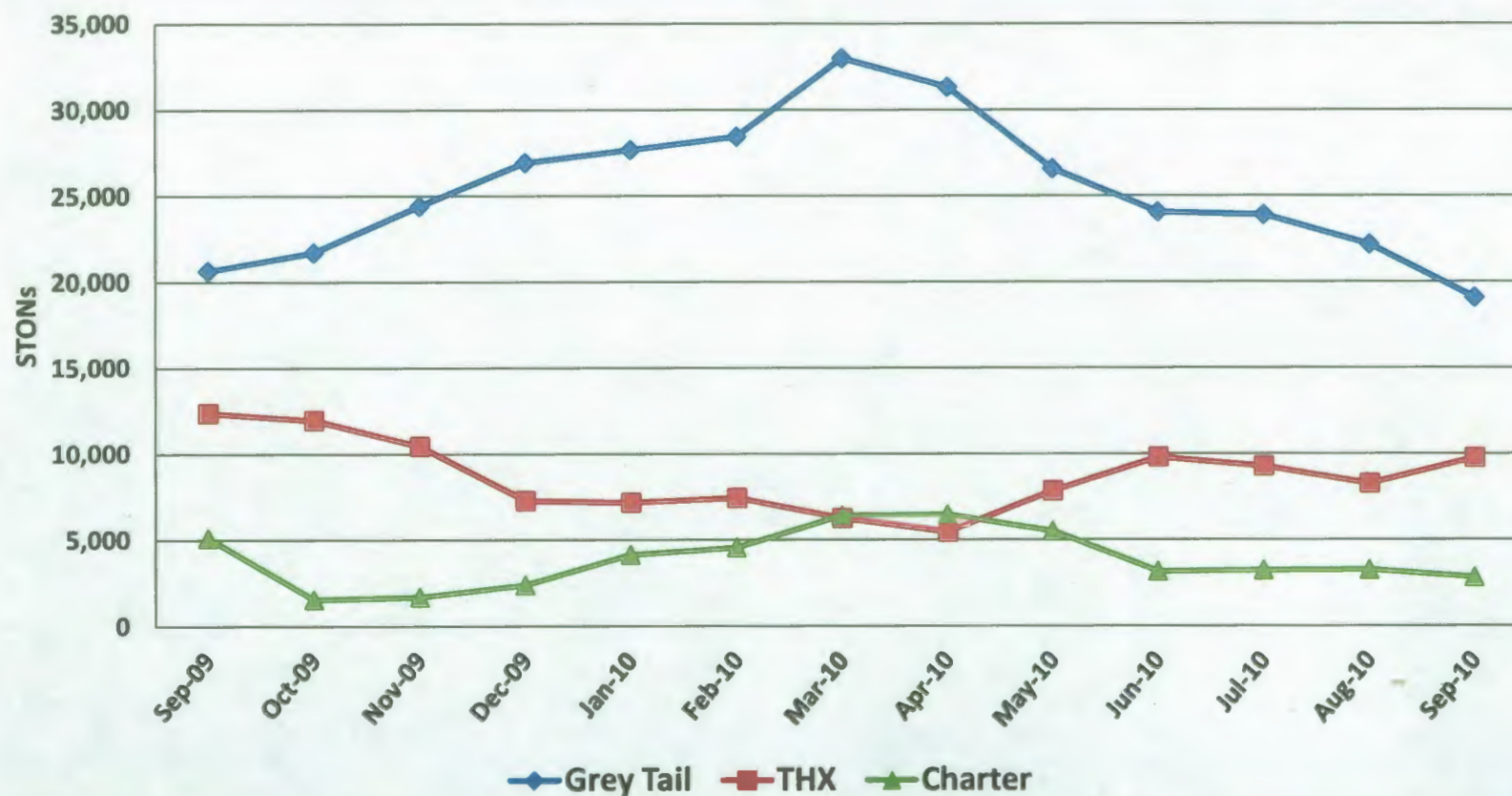




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Cargo Movement History



Sorties	Sep-09	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10
Grey Tail	4,209	4,164	4,468	4,780	4,902	4,519	5,600	5,522	5,460	5,176	5,634	5,556	5,027
Charter	130	61	71	84	122	149	180	139	108	85	154	230	117
C-17	1,110	1,239	1,355	1,480	1,508	1,239	1,632	1,482	1,400	1,353	1,524	1,349	1,082
C-130	3,094	2,923	3,109	3,294	3,389	3,278	3,967	4,040	4,060	3,823	4,110	3,977	3,945



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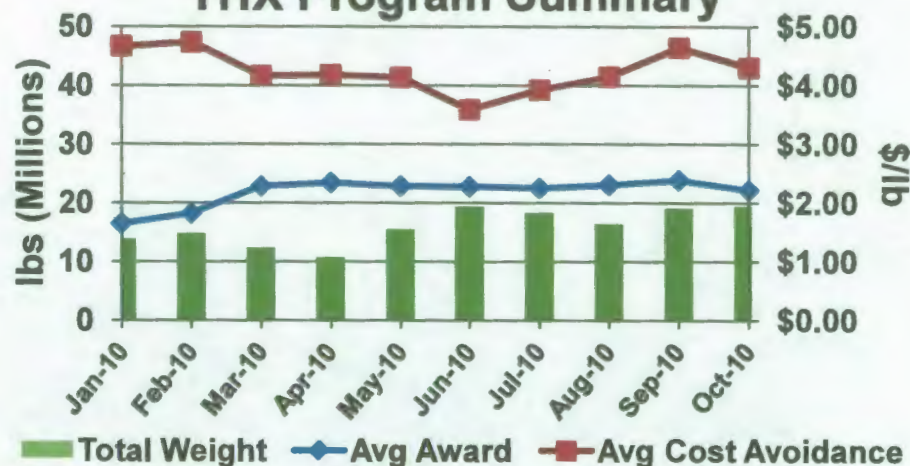


Theater Express (THX) Program

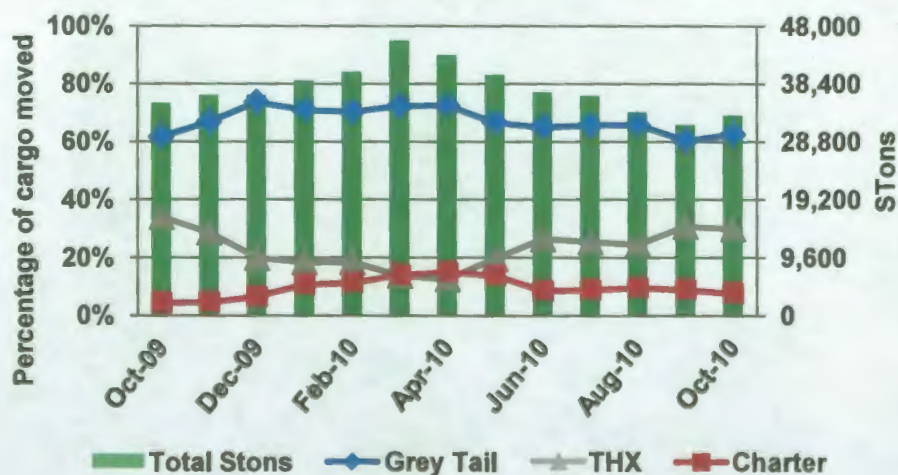
■ In October, the THX Program:

- Awarded \$43.2M in tenders to move 9.7K STONs and achieved \$83.7M in cost avoidance
- Represented 30% of all AMD scheduled intra-theater airlift
- THX regional cargo distribution increased to 80% and 15% for OEF/OIF respectively.

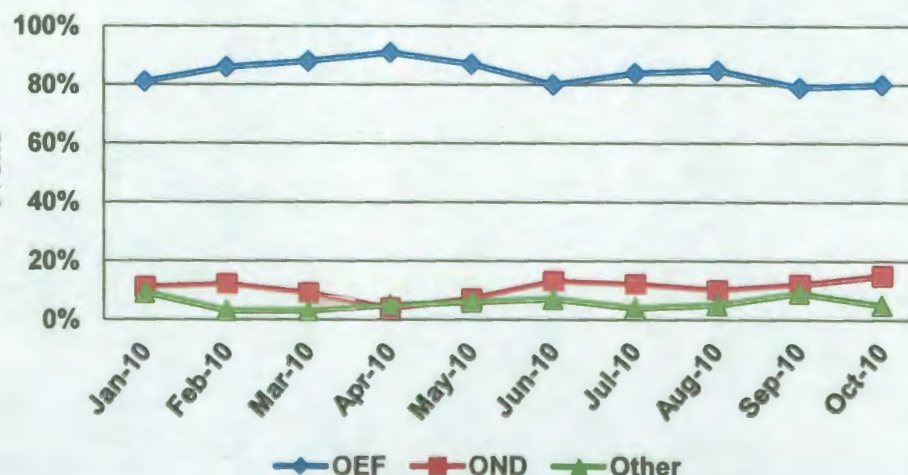
THX Program Summary



Theater Cargo Moved



THX Regional Market Share

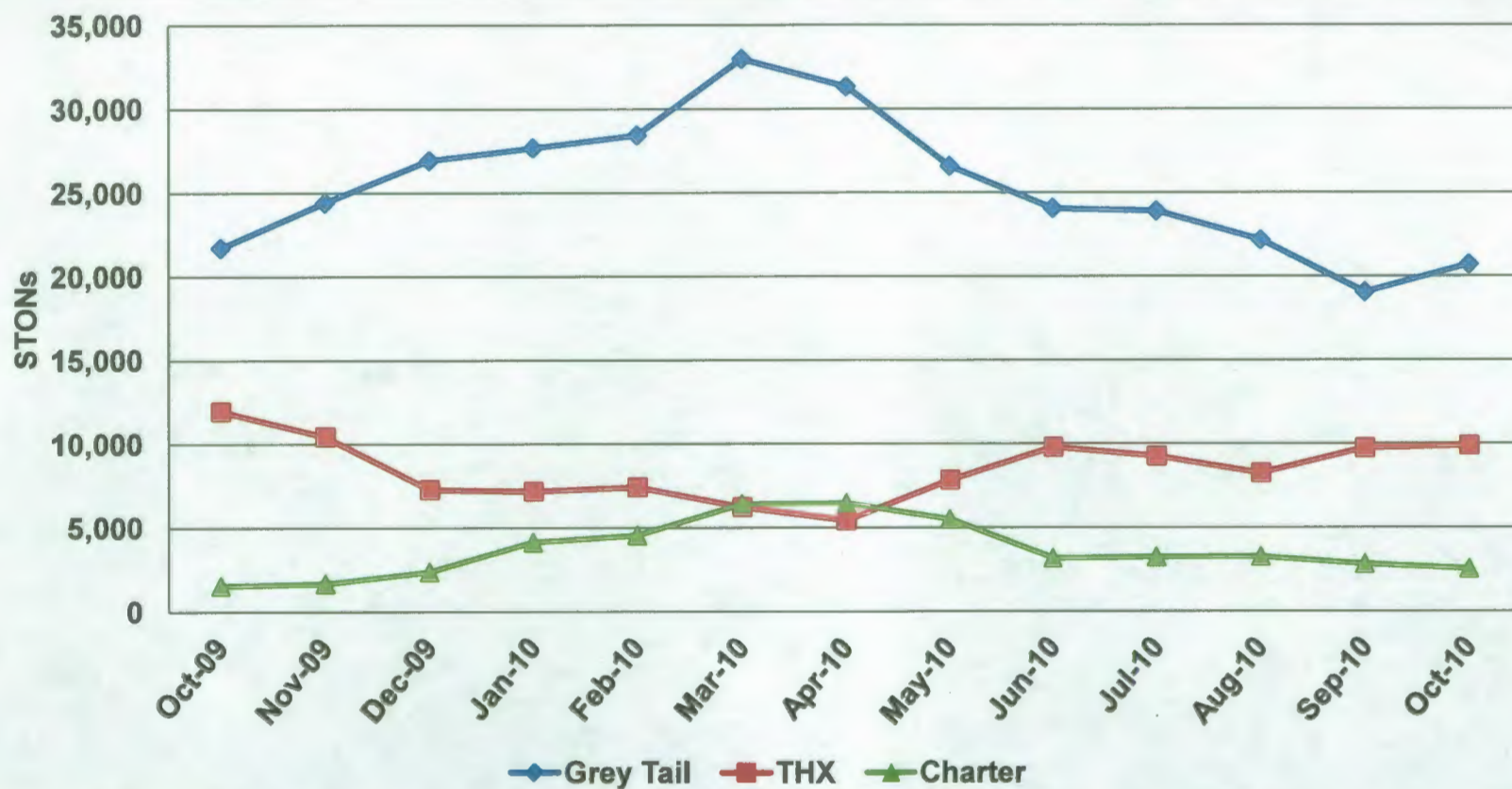




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Cargo Movement History



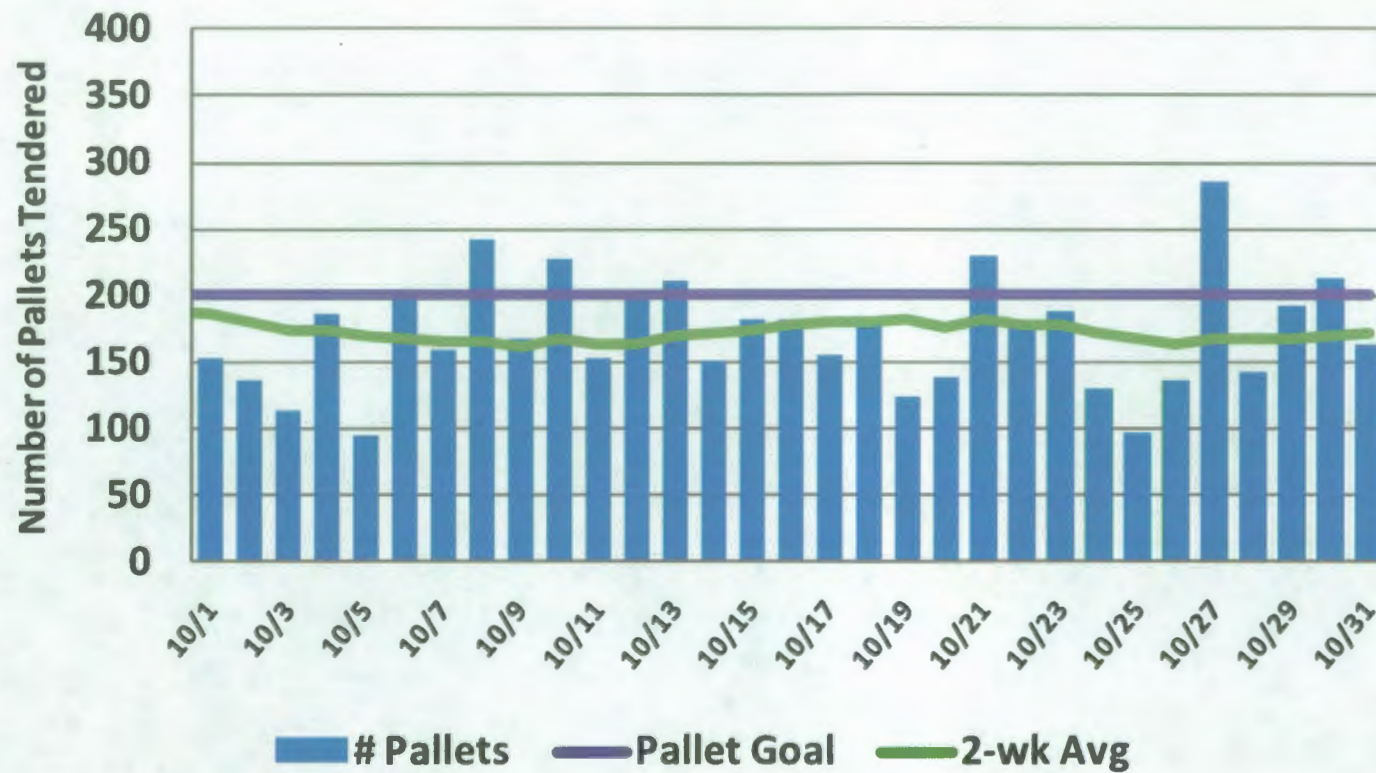
Sorties	Oct-09	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10
Grey Tail	4,164	4,468	4,780	4,902	4,519	5,600	5,522	5,460	5,176	5,634	5,556	5,027	5,464
Charter	61	71	84	122	149	180	139	108	85	154	230	117	101
C-17	1,239	1,355	1,480	1,508	1,239	1,632	1,482	1,400	1,353	1,524	1,349	1,082	1,316
C-130	2,923	3,109	3,294	3,389	3,278	3,967	4,040	4,060	3,823	4,110	3,977	3,945	4,148



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THX Daily Pallets





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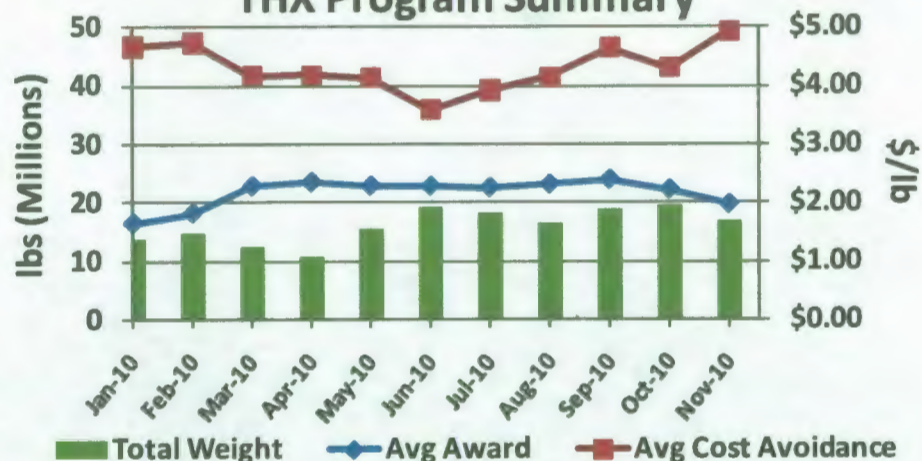


Theater Express (THX) Program

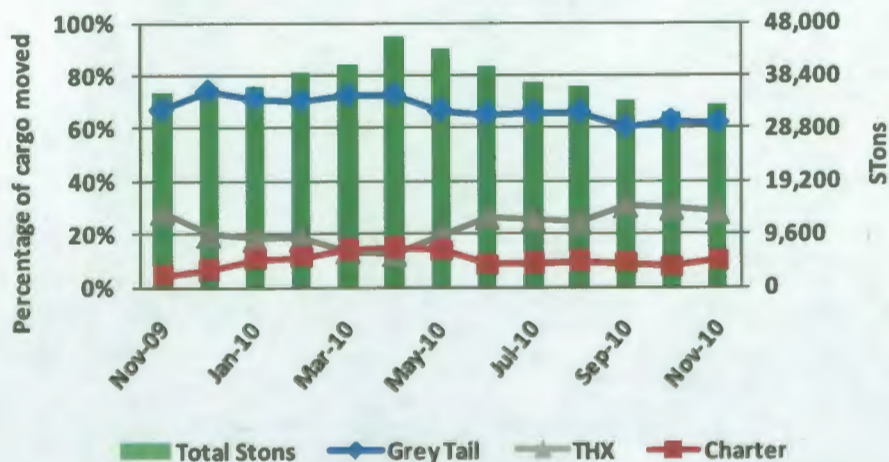
■ In November, the THX Program:

- Awarded \$33.3M in tenders to move 8.5K STONs and achieved \$83.4M in cost avoidance
- Represented 28% of all AMD scheduled intra-theater airlift
- THX regional cargo distribution increased to 81% for OEF and decreased to 13% for OIF, 6% Other

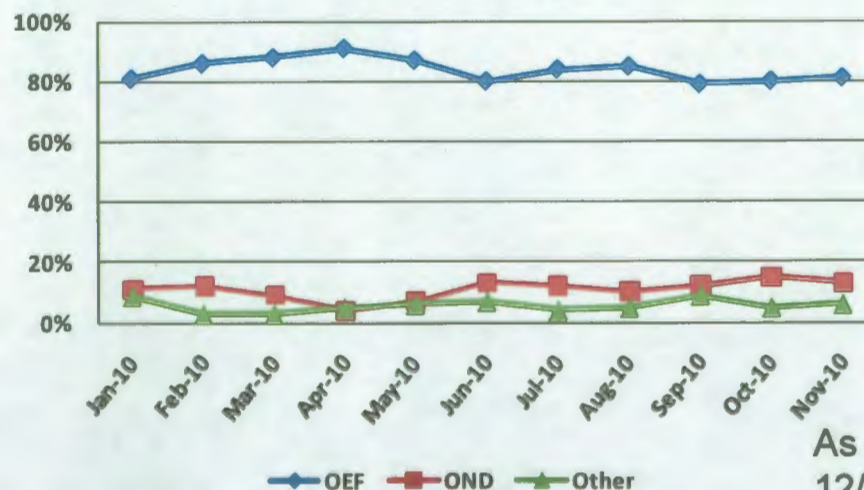
THX Program Summary



Theater Cargo Moved



THX Regional Market Share



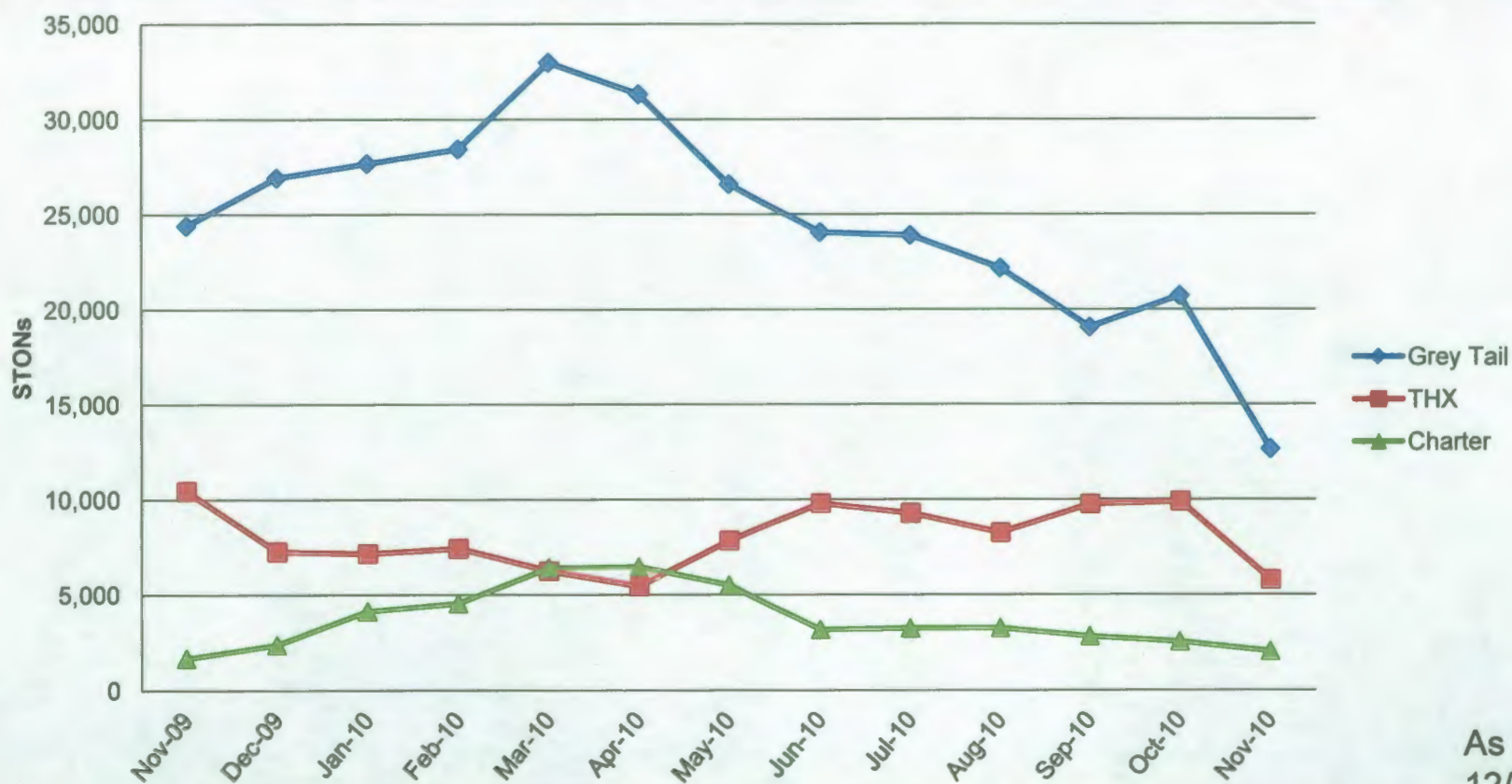
As of
12/15/10



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Cargo Movement History



As of
12/15/10

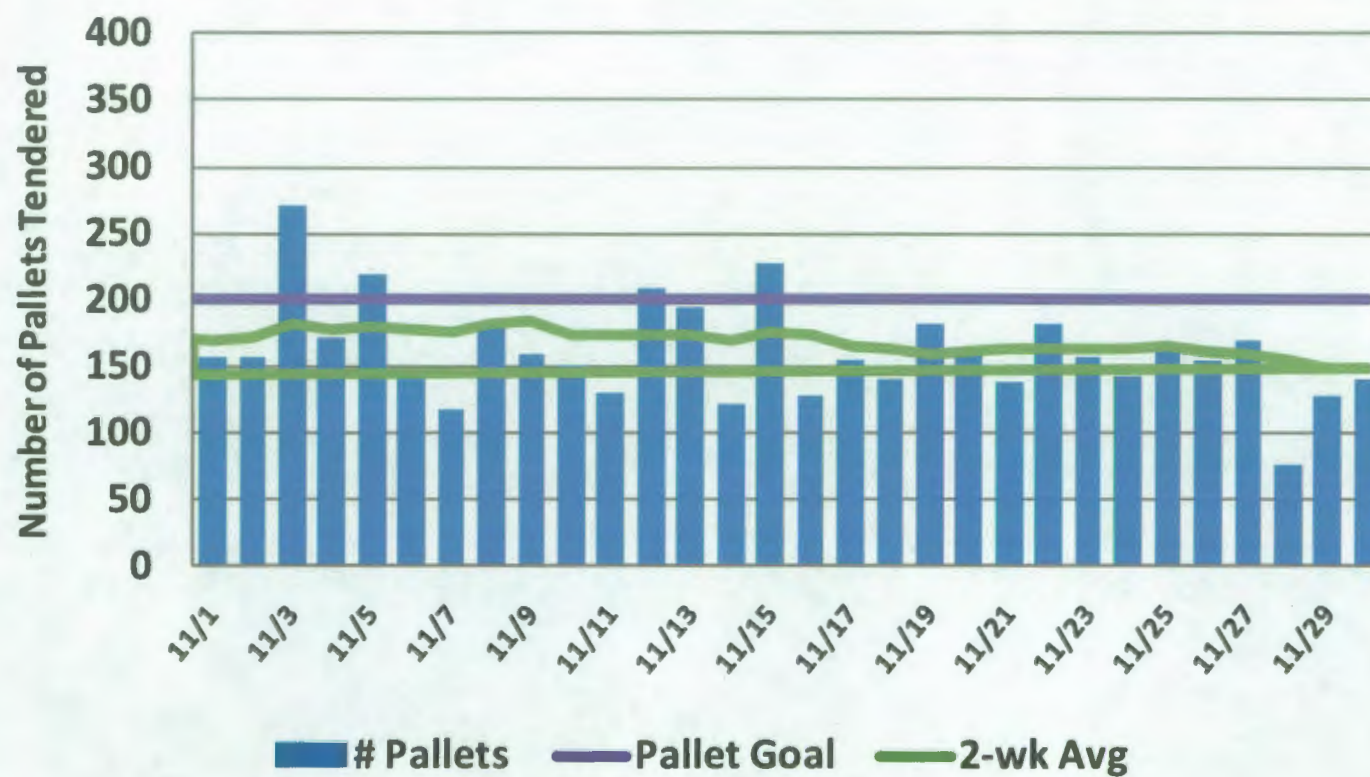
Sorties	Nov-09	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10
Grey Tail	4,468	4,780	4,902	4,519	5,600	5,522	5,460	5,176	5,634	5,326	5,027	5,464	3,357
Charter	71	84	122	149	180	139	108	85	154	230	117	101	86
C-17	1,355	1,480	1,508	1,239	1,632	1,482	1,400	1,353	1,524	1,349	1,082	1,316	794
C-130	3,109	3,294	3,389	3,278	3,967	4,040	4,060	3,823	4,110	3,977	3,945	4,148	2,563



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THX Daily Pallets



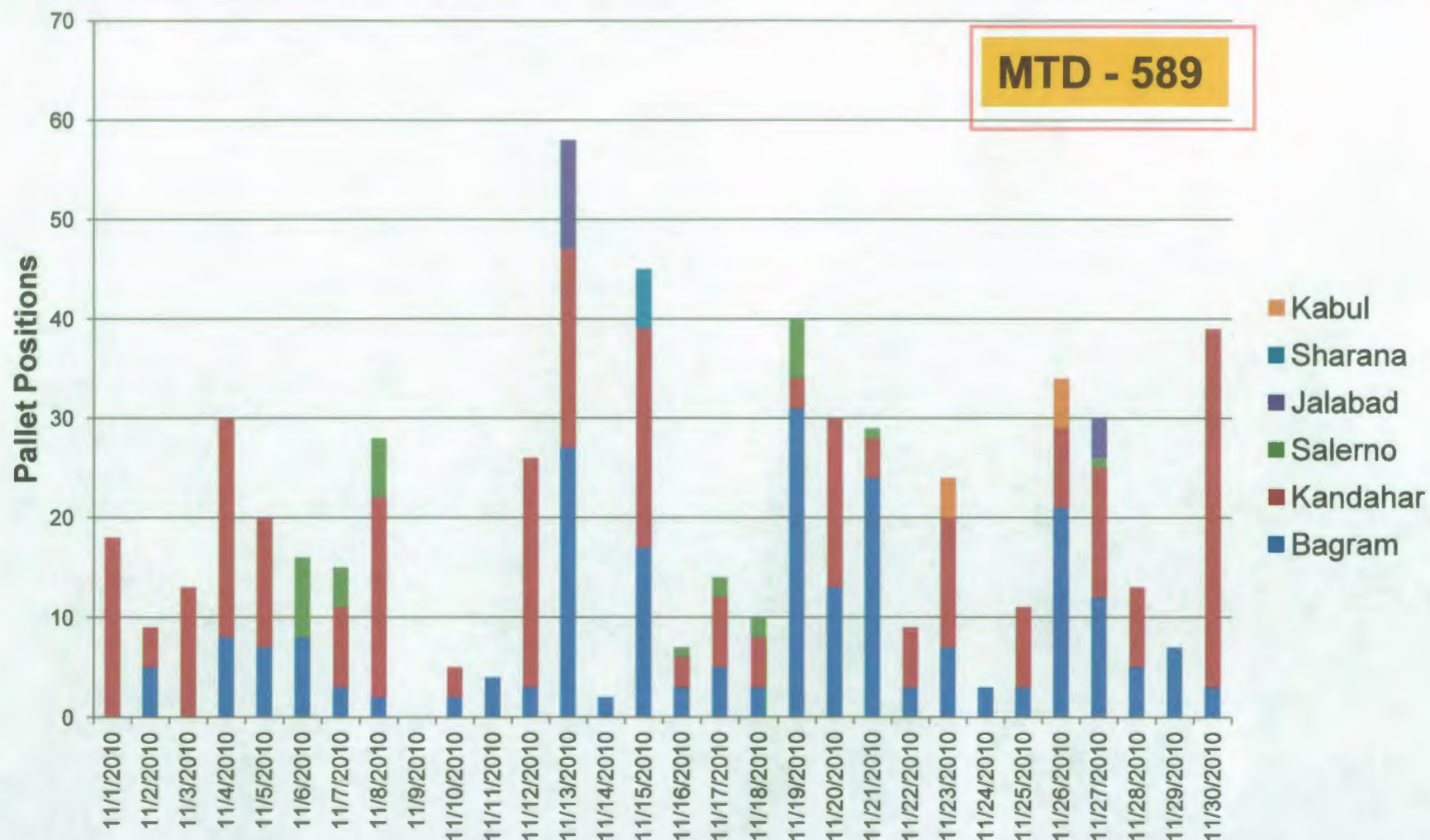
As of
12/15/10



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Nov THX Afghan Retrograde



As of
12/18/10



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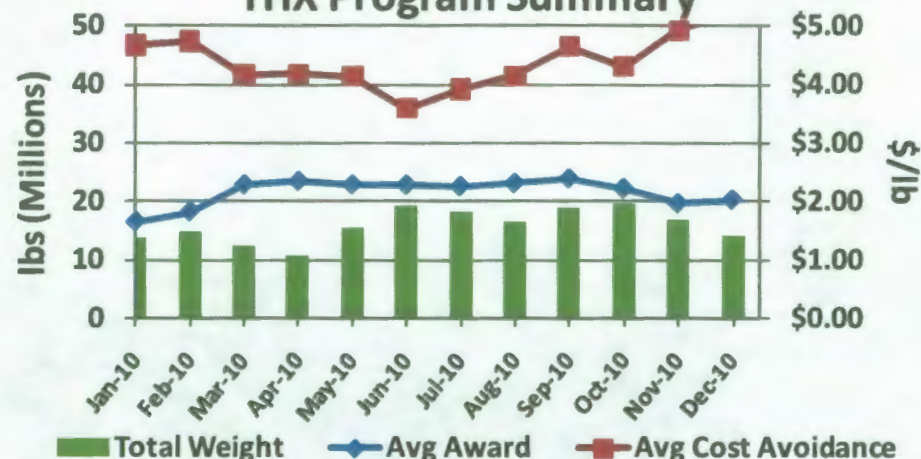


Theater Express (THX) Program

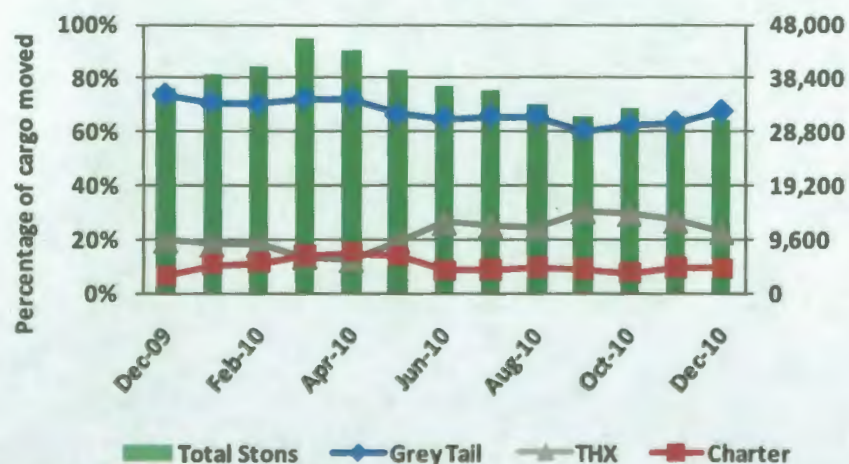
■ In December, the THX Program:

- Awarded \$28.6M in tenders to move ~7K STONs and achieved \$73.6M in cost avoidance
- Represented 23% of all AMD scheduled intra-theater airlift
- THX regional cargo distribution to OEF/OIF decreased to 77% and 14% respectively.

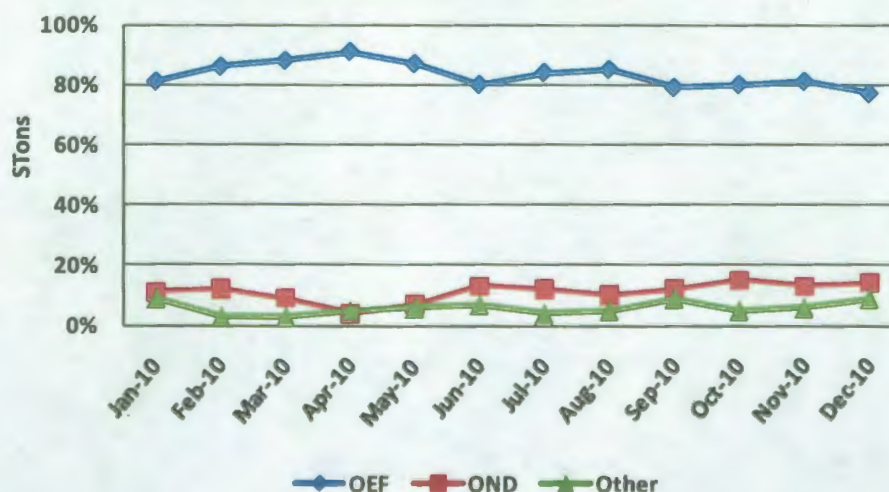
THX Program Summary



Theater Cargo Moved



THX Regional Market Share

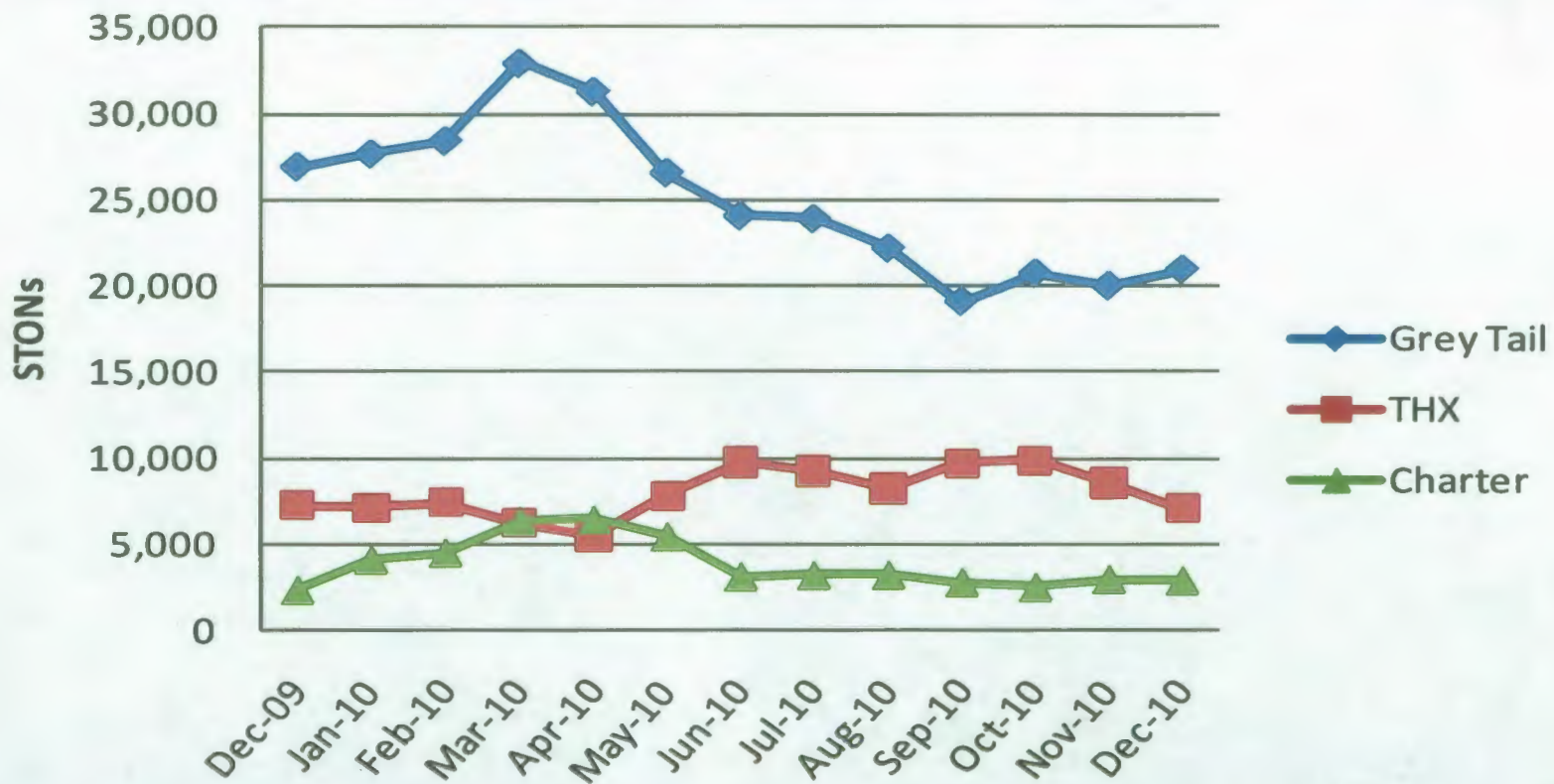




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Cargo Movement History



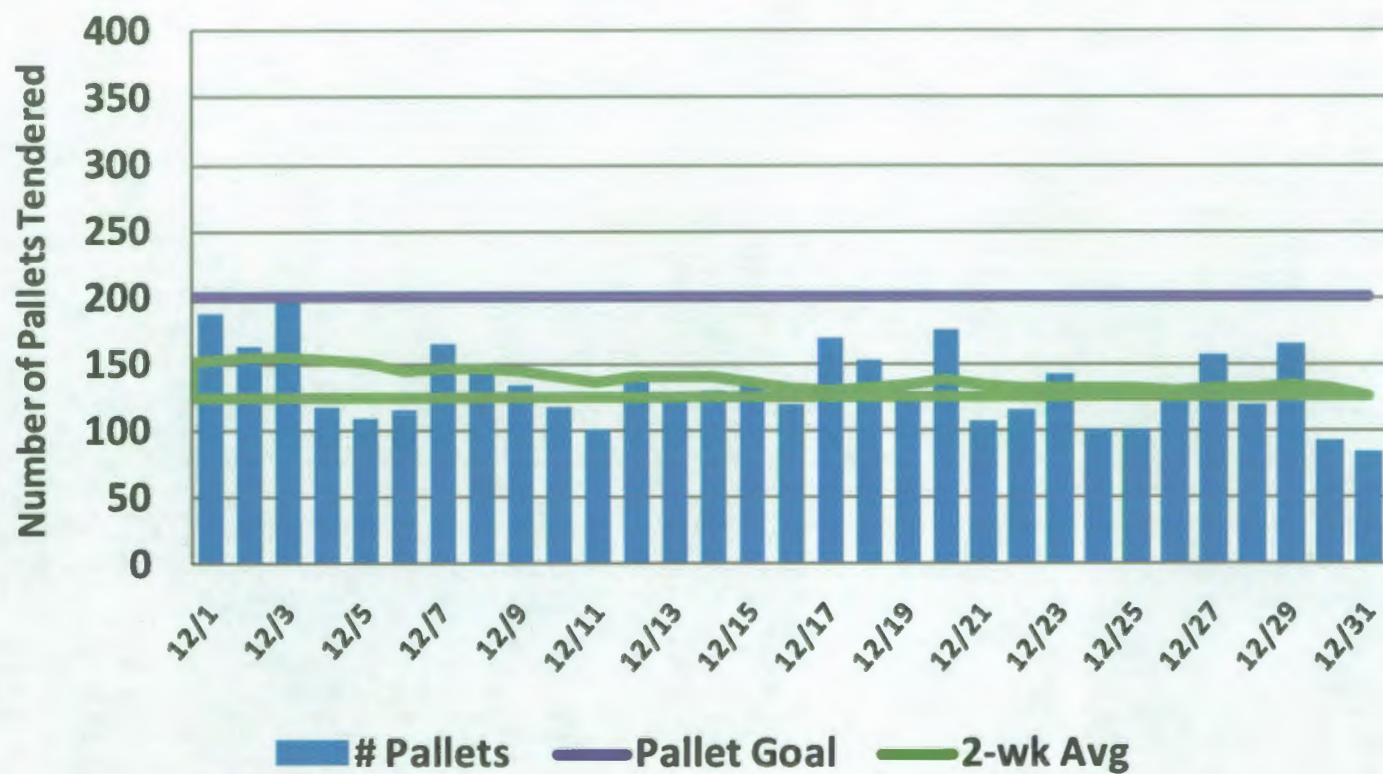
Sorties	Dec-09	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10
Grey Tail	4,780	4,902	4,519	5,600	5,522	5,460	5,176	5,634	5,326	5,027	5,464	5,229	5,242
Charter	84	122	149	180	139	108	85	154	230	117	101	129	125
C-17	1,480	1,508	1,239	1,632	1,482	1,400	1,353	1,524	1,349	1,082	1,316	1,217	1,101
C-130	3,294	3,389	3,278	3,967	4,040	4,060	3,823	4,110	3,977	3,945	4,148	4,012	4,141



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THX Daily Pallets

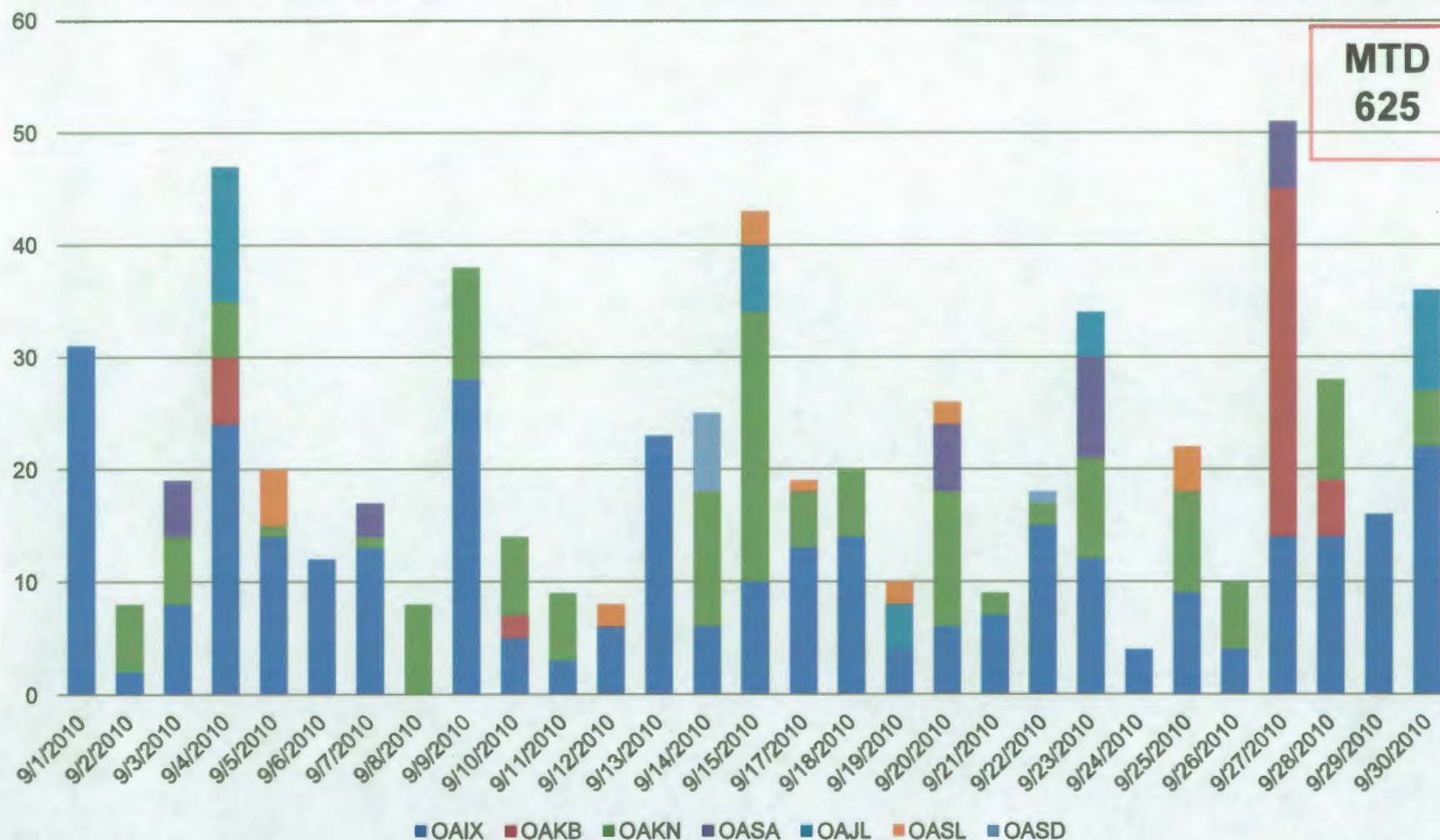




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Sept THX Afghan Retrograde





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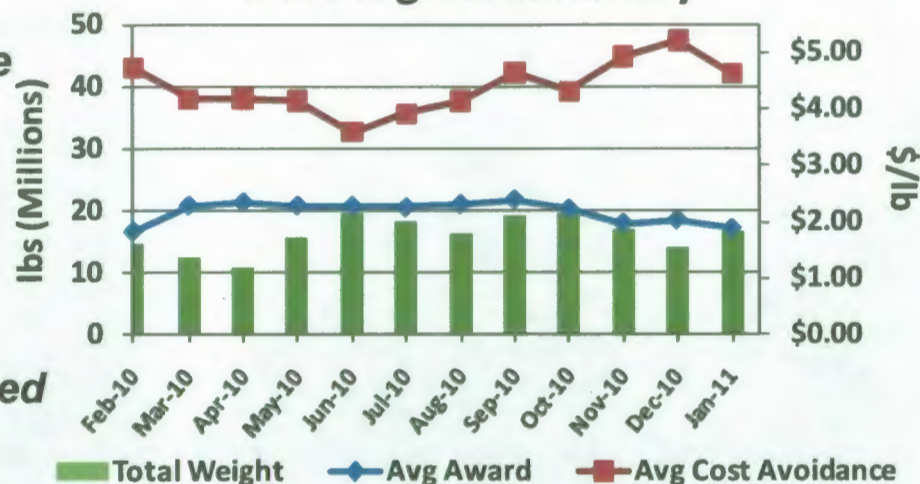


Theater Express (THX) Program

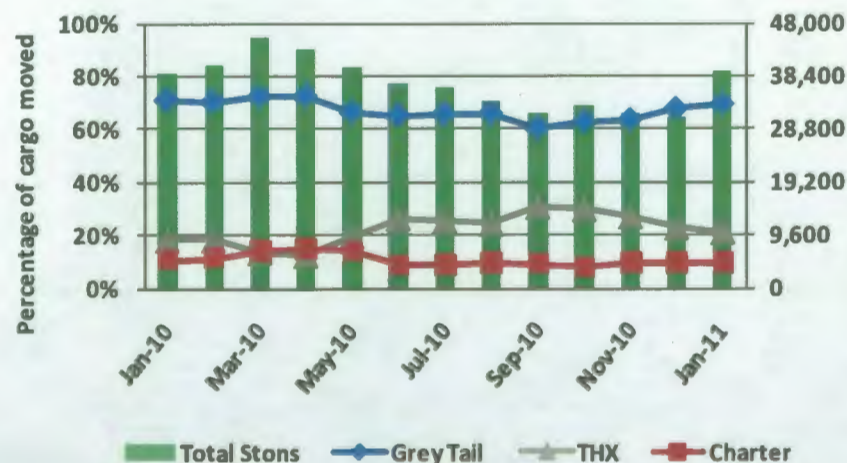
■ In January, the THX Program:

- Awarded \$30.8M in tenders to move 8.3K STONs and achieved \$76M in cost avoidance
- Represented 21% of all AMD scheduled intra-theater airlift
- THX regional cargo distribution to OEF increased to 79% and decreased to 12% for OIF.

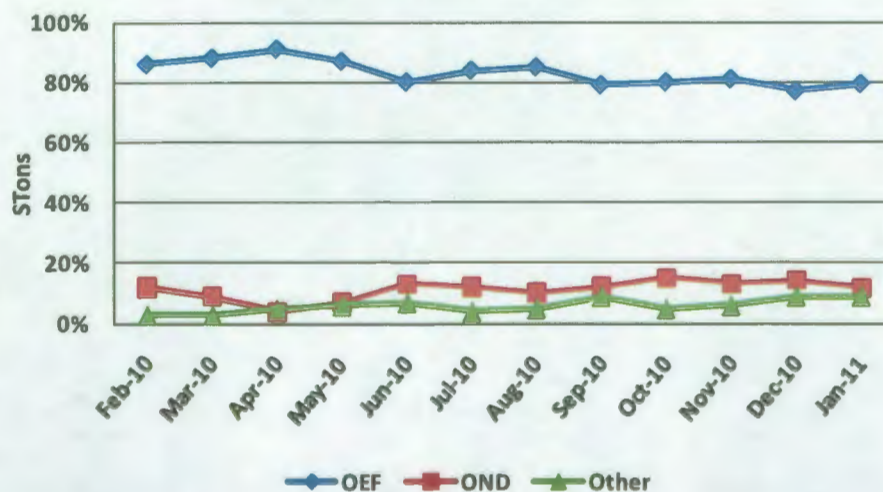
THX Program Summary



Theater Cargo Moved



THX Regional Market Share

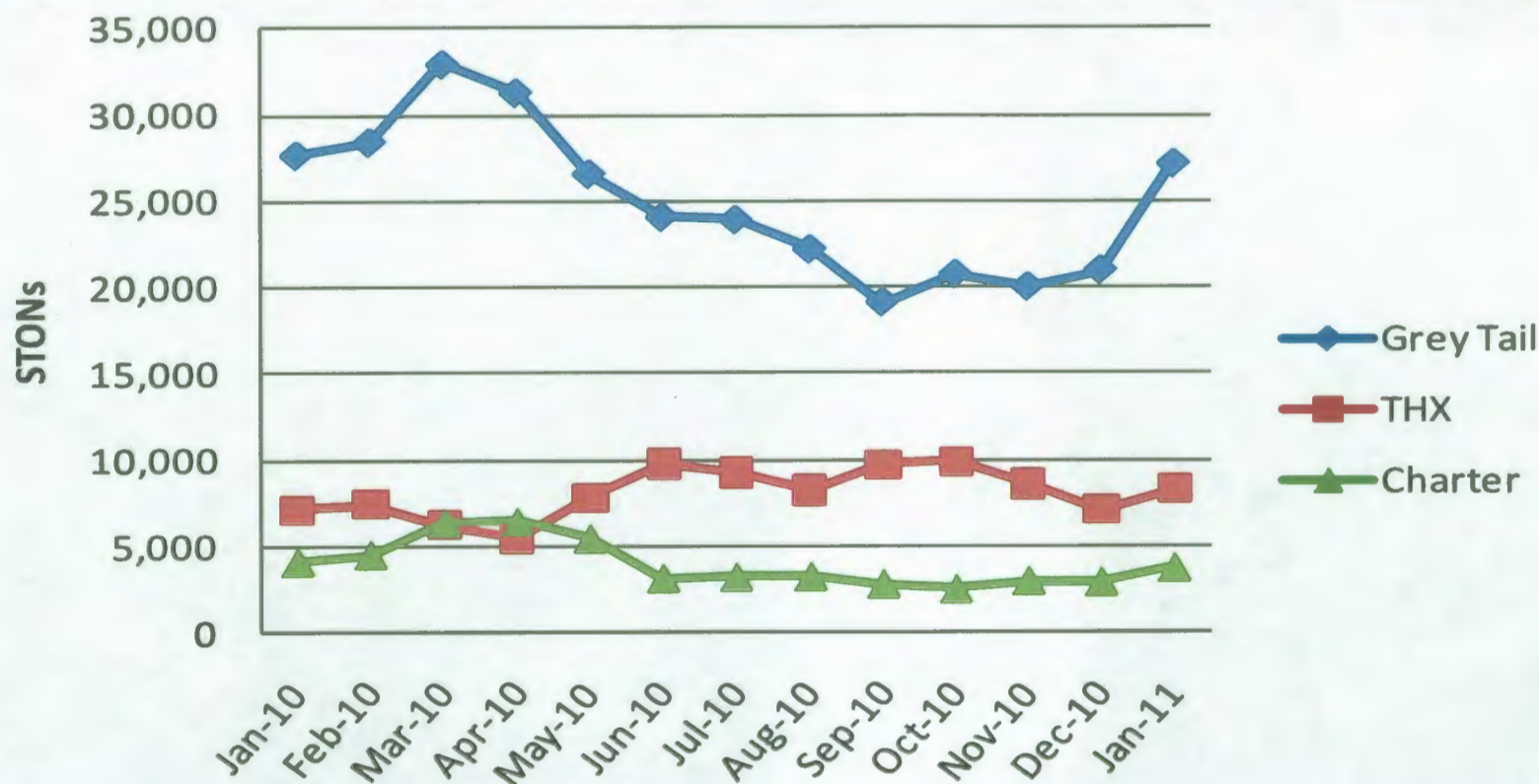




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Cargo Movement History



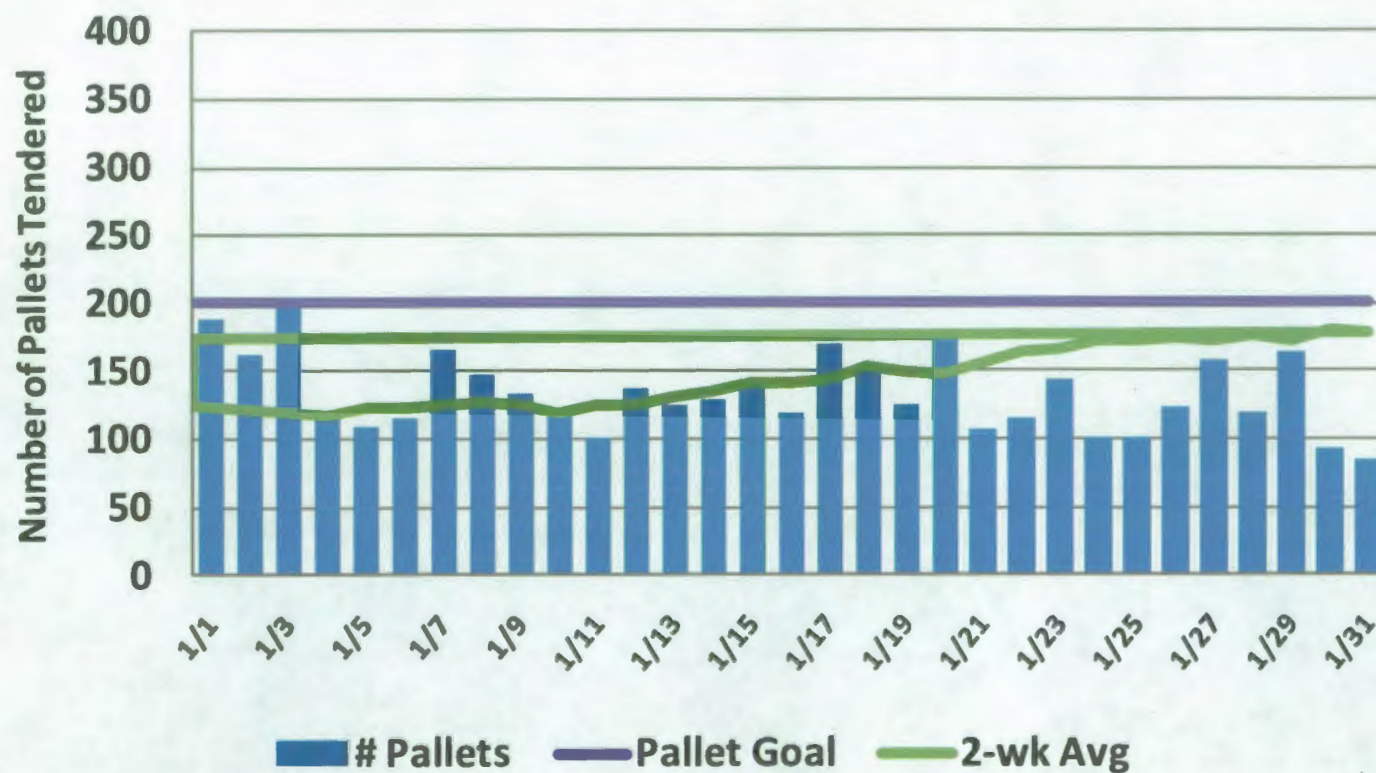
Sorties	Jan-10	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11
Grey Tail	4,902	4,519	5,600	5,522	5,460	5,176	5,634	5,326	5,027	5,464	5,229	5,242	5,147
Charter	122	149	180	139	108	85	154	230	117	101	129	125	165
C-17	1,508	1,239	1,632	1,482	1,400	1,353	1,524	1,349	1,082	1,316	1,217	1,101	1,243
C-130	3,389	3,278	3,967	4,040	4,060	3,823	4,110	3,977	3,945	4,148	4,012	4,141	3,904



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THX Daily Pallets





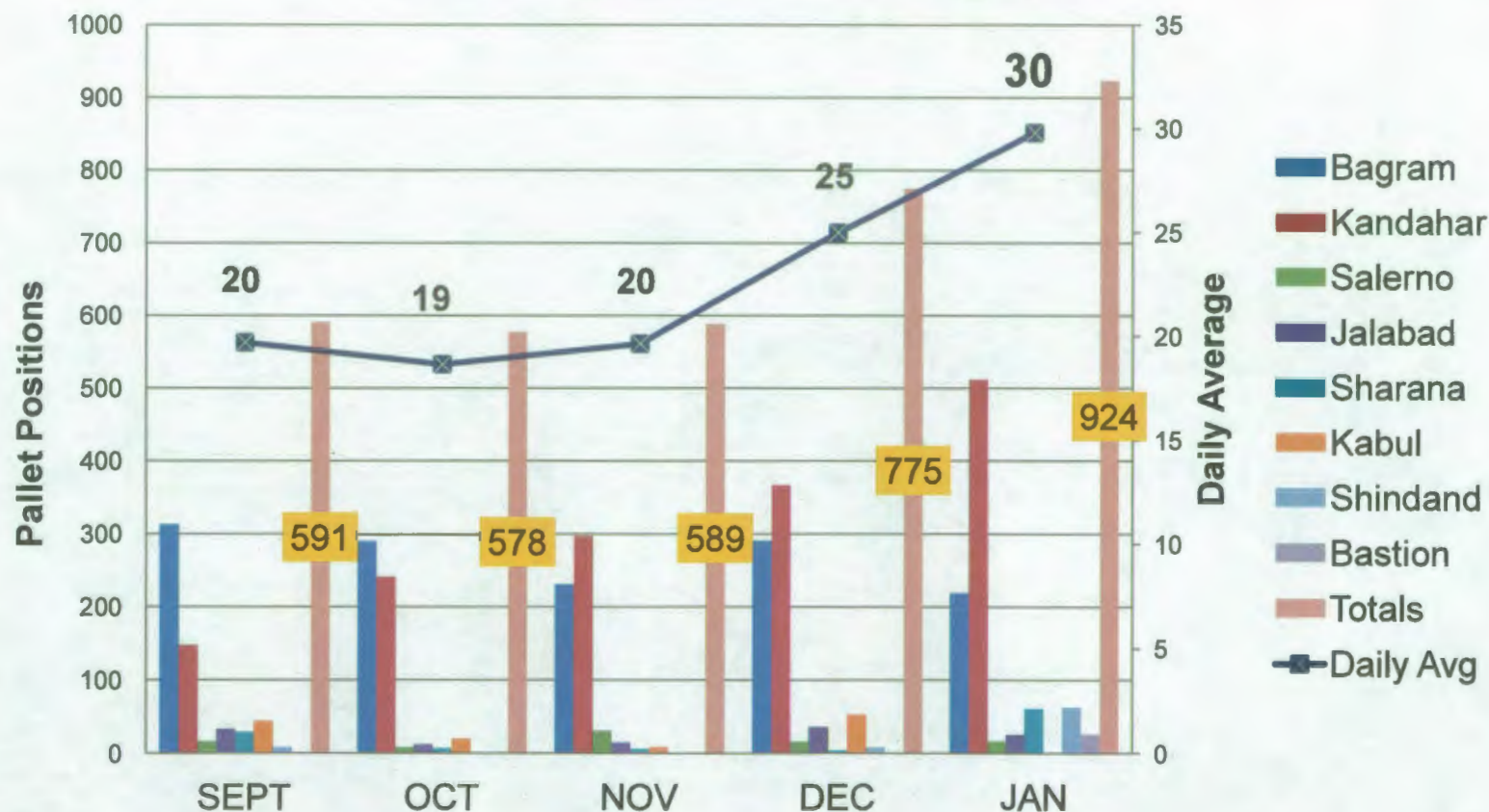
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Retrograde

Monthly Afghan Output

THX Afghanistan Retrograde





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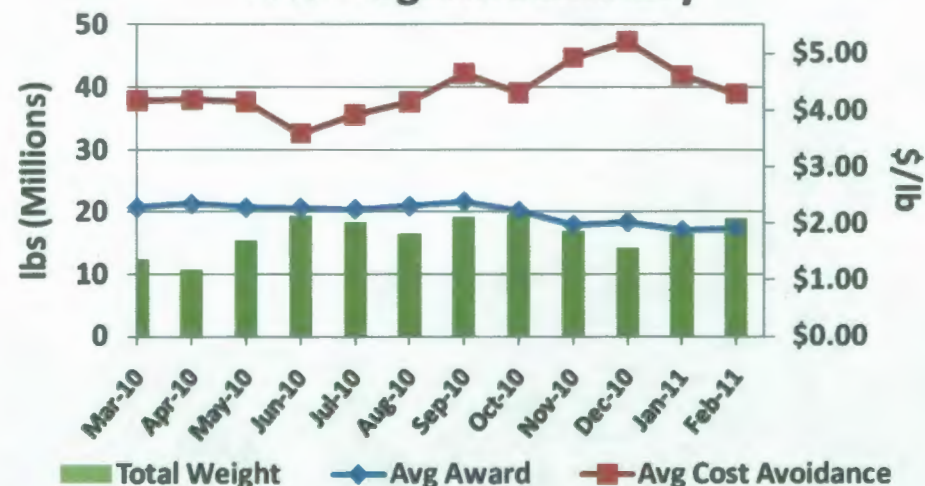


Theater Express (THX) Program

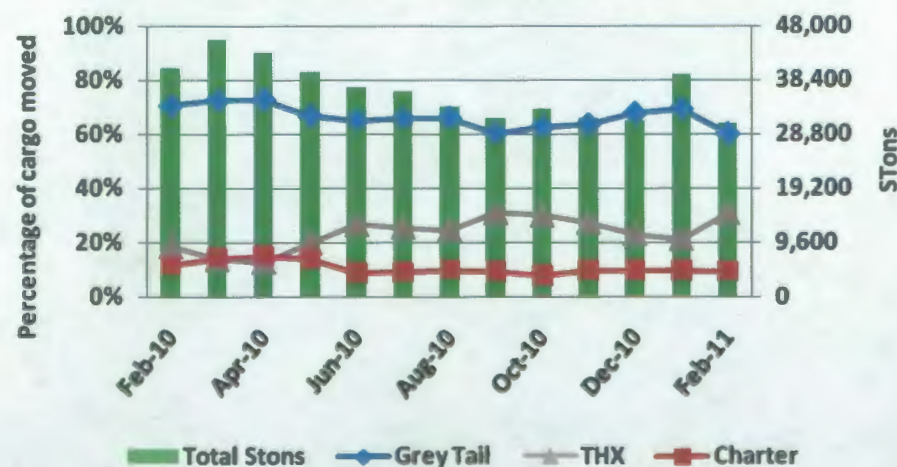
■ In February, the THX Program:

- Awarded \$36.0M in tenders to move 9.4K STONs and achieved \$81M in cost avoidance
- Represented 31% of all AMD intra-theater airlift
- THX regional cargo distribution to OEF increased to 81% and decreased to 9% for OIF.

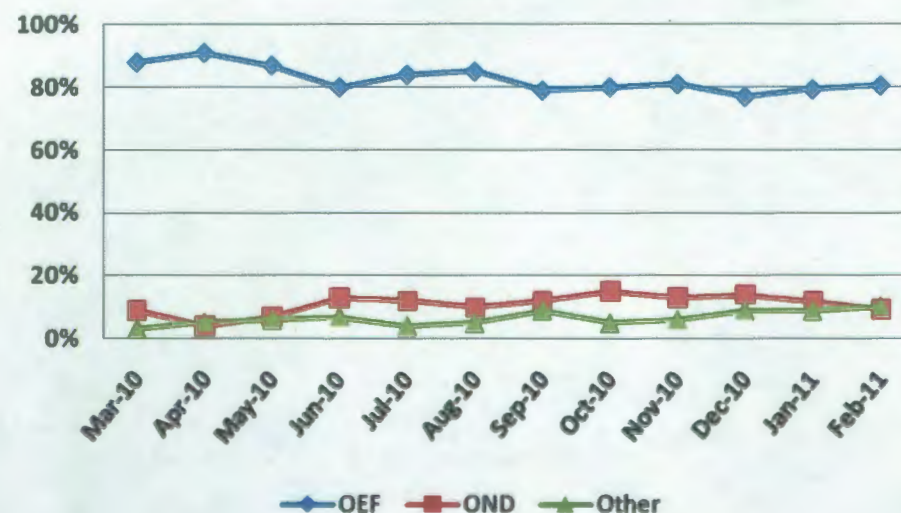
THX Program Summary



Theater Cargo Moved



THX Regional Market Share

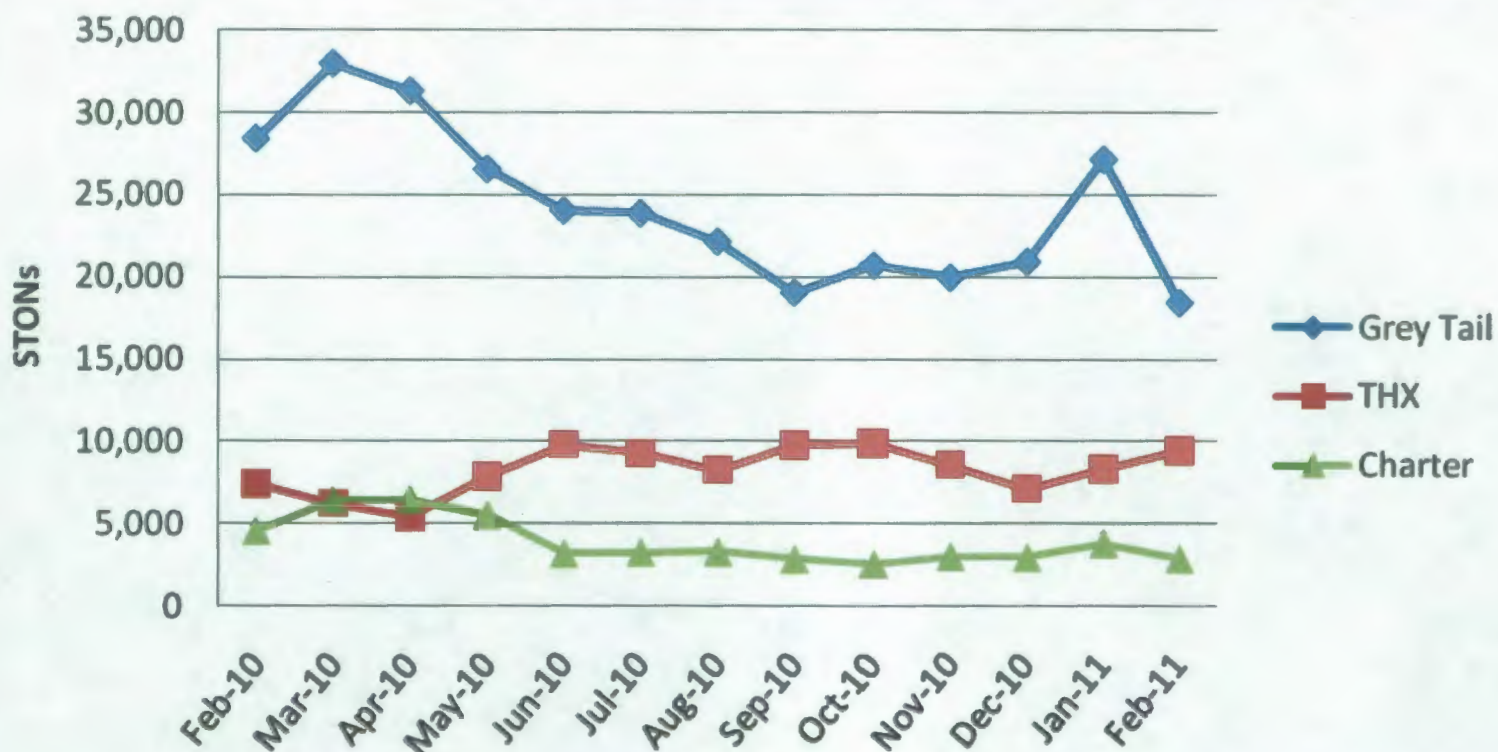




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Cargo Movement History



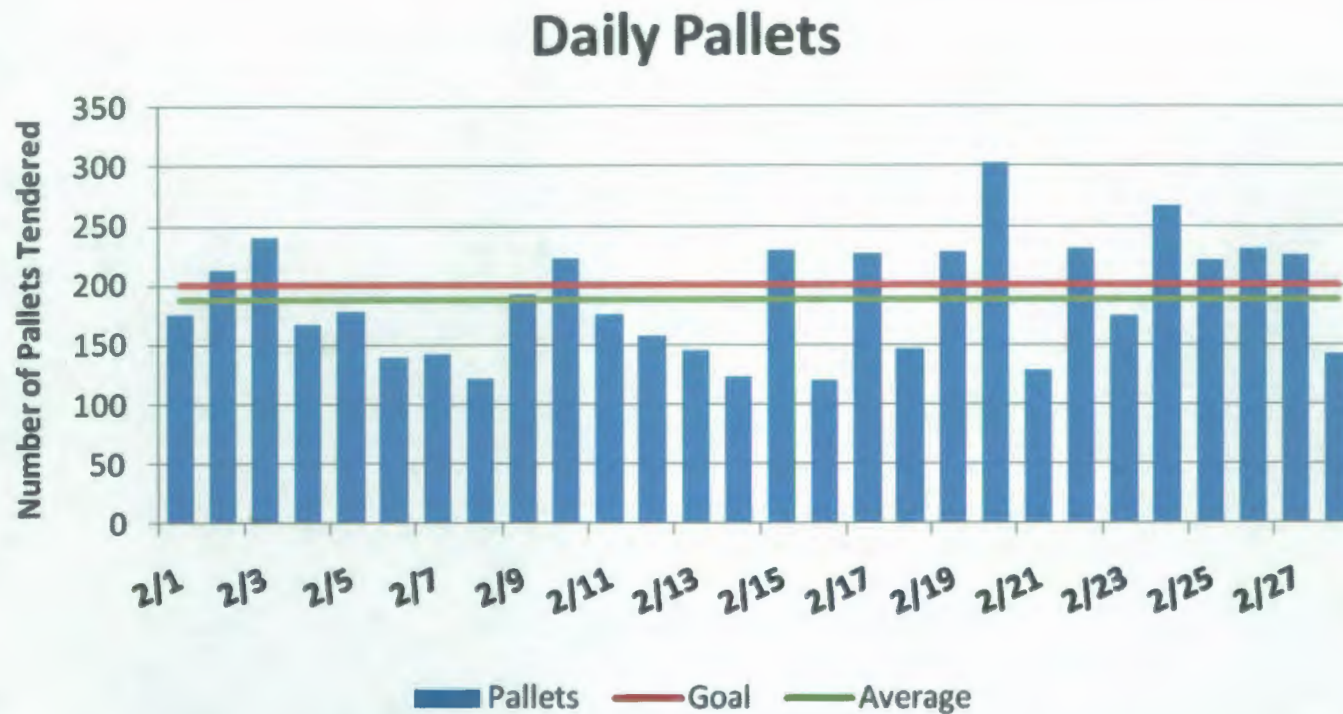
Sorties	Feb-10	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11
Grey Tail	4,519	5,600	5,522	5,460	5,176	5,634	5,326	5,027	5,464	5,229	5,242	5,147	4,165
Charter	149	180	139	108	85	154	230	117	101	129	125	165	151
C-17	1,239	1,632	1,482	1,400	1,353	1,524	1,349	1,082	1,316	1,217	1,101	1,243	951
C-130	3,278	3,967	4,040	4,060	3,823	4,110	3,977	3,945	4,148	4,012	4,141	3,904	3,214



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THX Daily Pallets



Daily Goal = 200 Pallets
Feb Daily Average = 188 Pallets

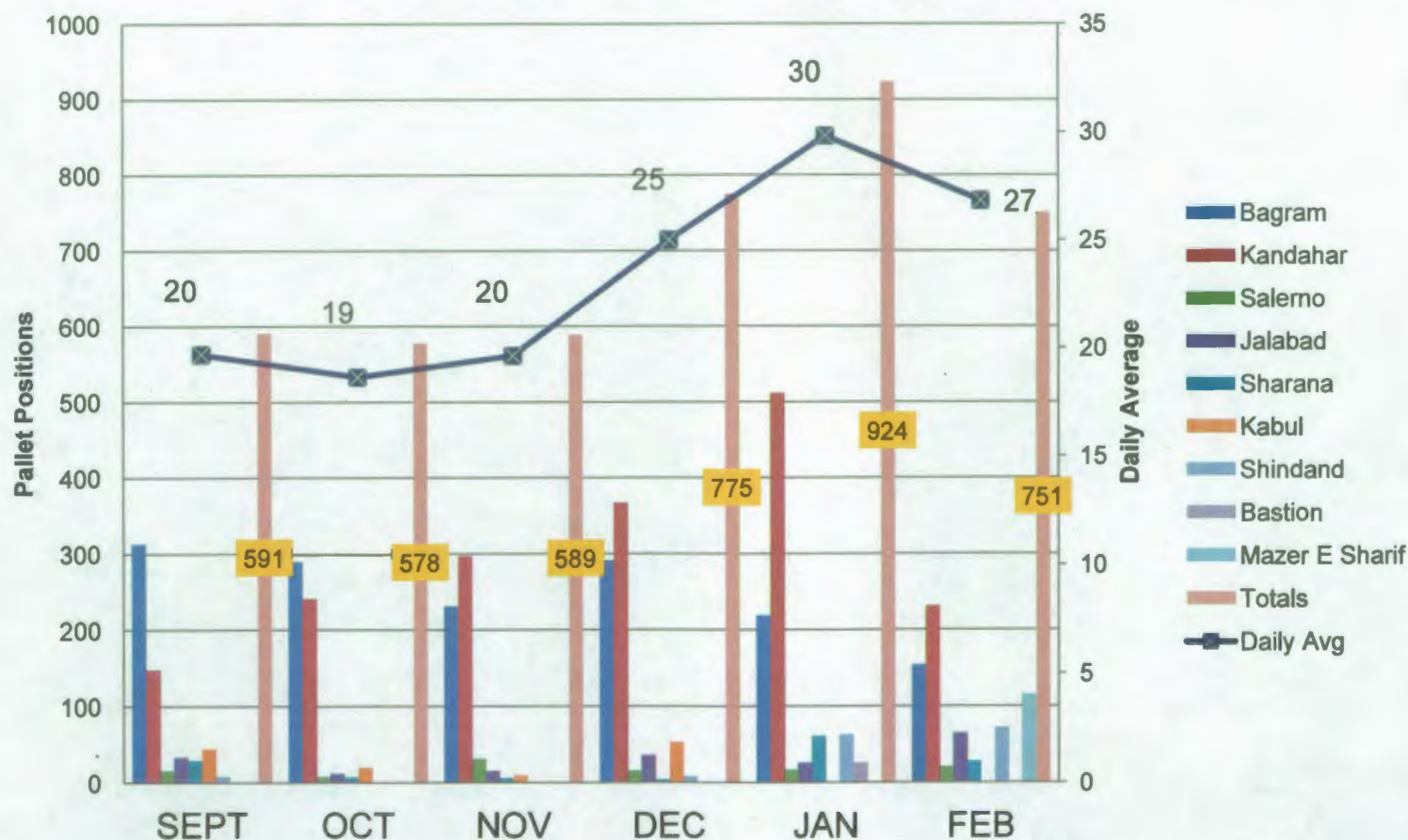


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Retrograde Monthly Afghan Output

THX Afghanistan Retrograde





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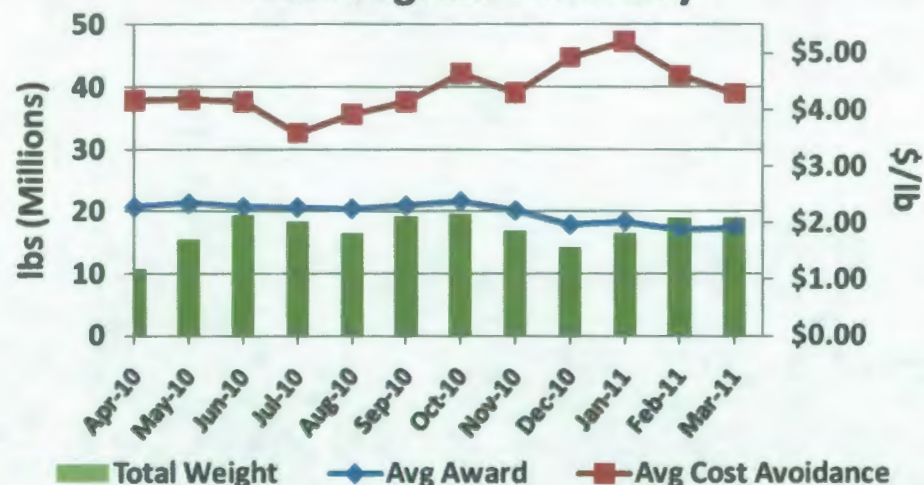


Theater Express (THX) Program

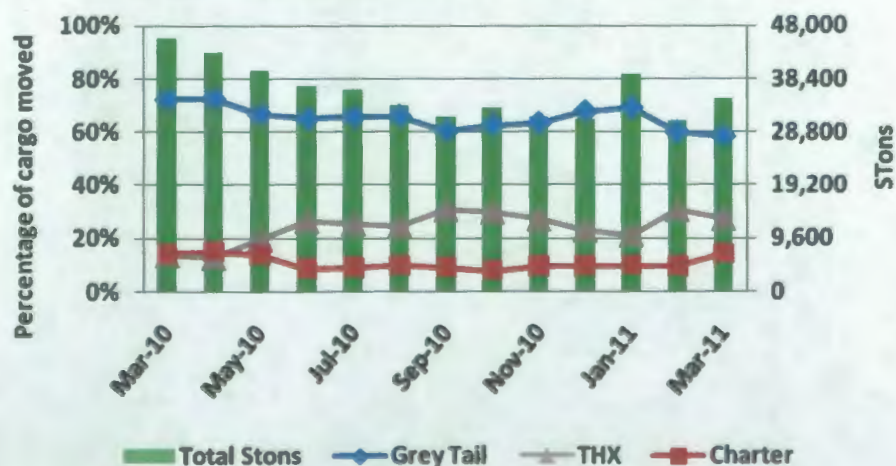
■ In March, the THX Program:

- Awarded \$40.1M in tenders to move 9.5K STONs and achieved \$79M in cost avoidance
- Represented 27% of all AMD intra-theater airlift
- THX regional cargo distribution to OEF decreased to 78% and increased to 16% for OND.

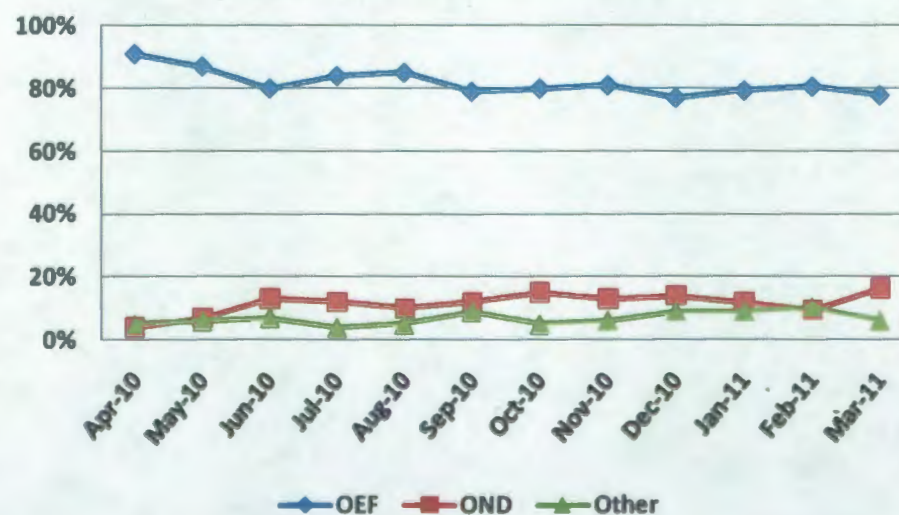
THX Program Summary



Theater Cargo Moved



THX Regional Market Share

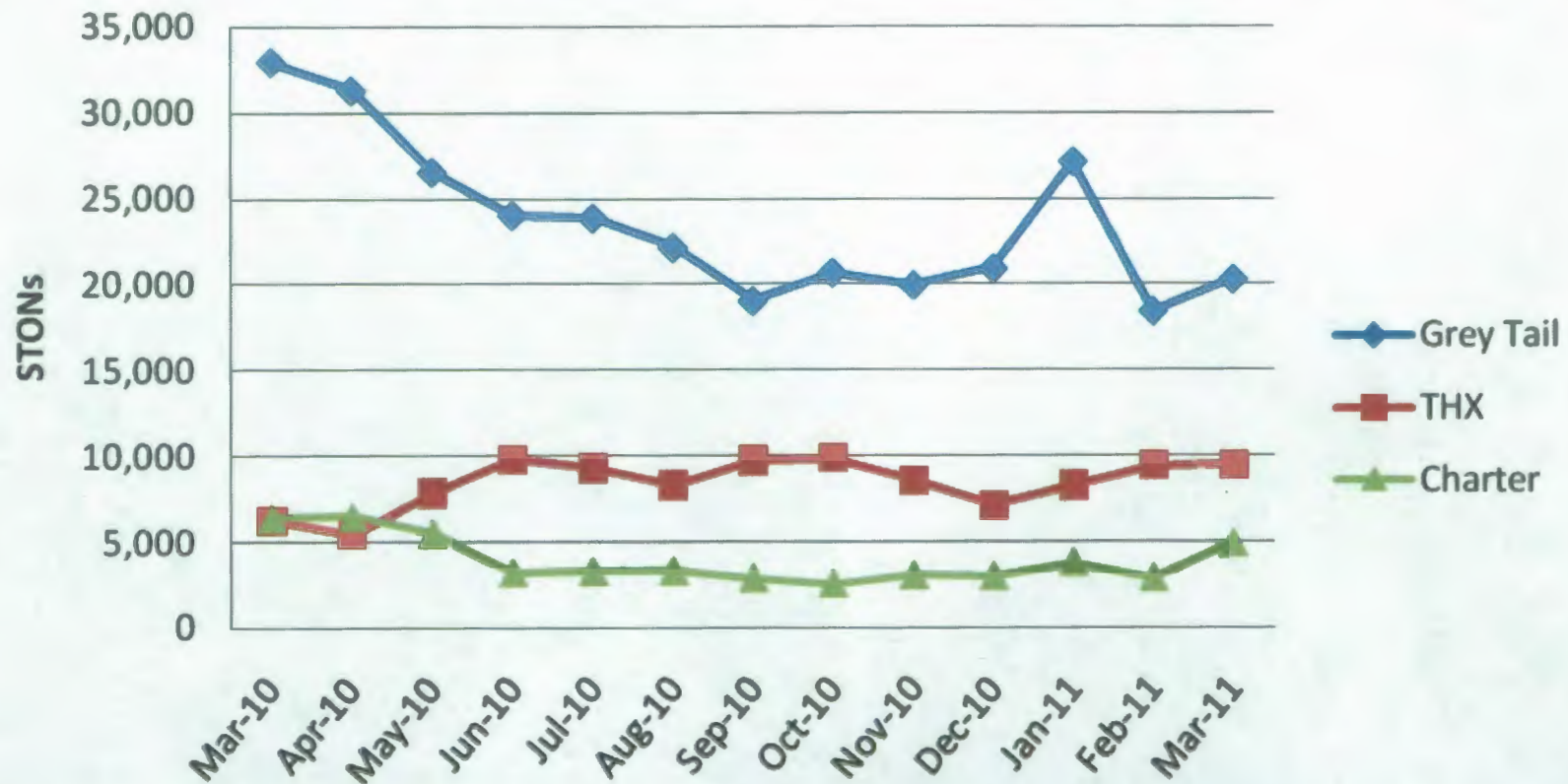




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Cargo Movement History



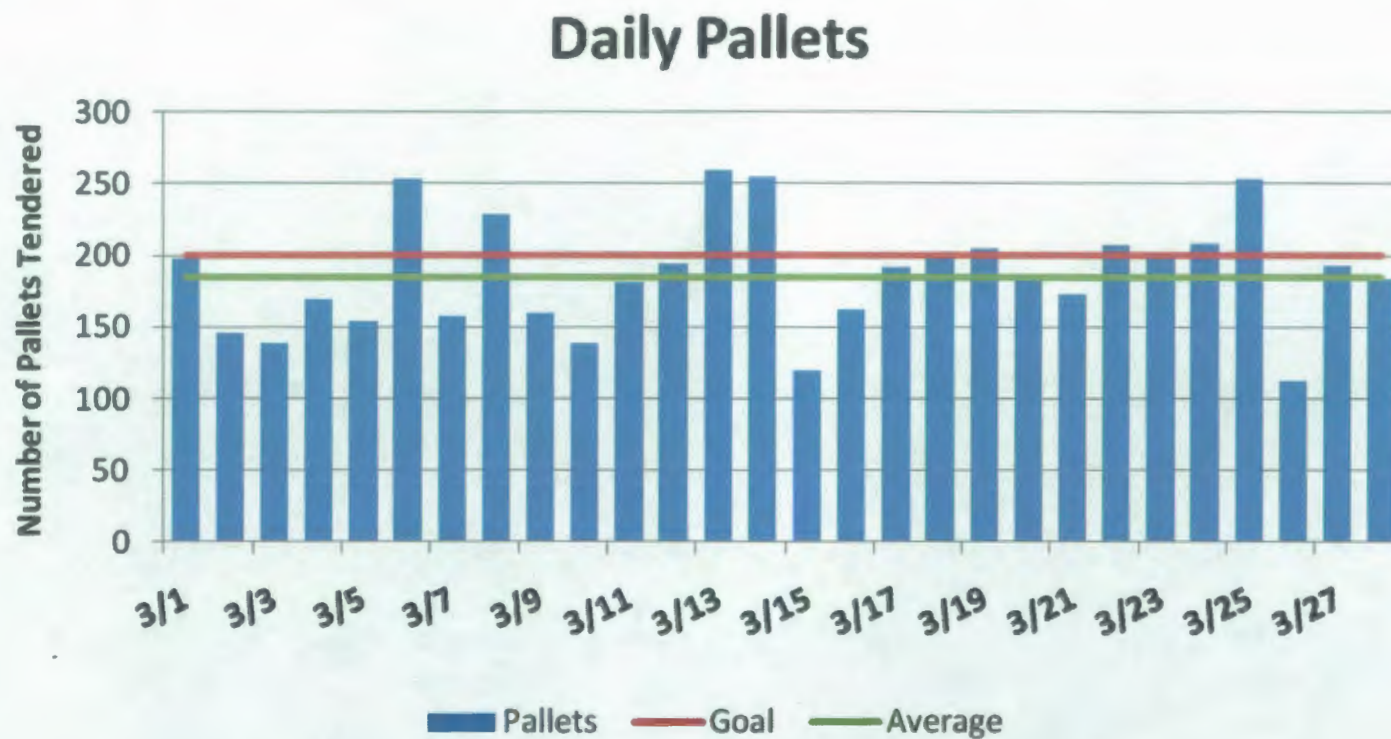
Sorties	Mar-10	Apr-10	May-10	Jun-10	Jul-10	Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11
Grey Tail	5,600	5,522	5,460	5,176	5,634	5,326	5,027	5,464	5,229	5,242	5,147	4,165	4,897
Charter	180	139	108	85	154	230	117	101	129	125	165	151	207
C-17	1,632	1,482	1,400	1,353	1,524	1,349	1,082	1,316	1,217	1,101	1,243	951	1,070
C-130	3,967	4,040	4,060	3,823	4,110	3,977	3,945	4,148	4,012	4,141	3,904	3,214	3,827



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THX Daily Pallets



Daily Goal = 200 Pallets
Mar Daily Average = 185 Pallets



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Retrograde Monthly Afghan Output



THX Afghanistan Retrograde

