



**CIVIL RESERVE AIR FLEET (CRAF)
EXECUTIVE WORKING GROUP (EWG)
MEETING MINUTES
19 April 2017**

NOTICE

The purpose of the CRAF EWG is to provide a forum for the Department of Defense (DOD) to regularly interact with the commercial carriers to evaluate issues and discuss possible changes for improving the CRAF program. The CRAF EWG is not a decision making body and decisions about the CRAF program are reserved for Government officials. CRAF EWG meetings occur twice a year. Regular membership of the CRAF EWG will normally include: Deputy Commander, USTRANSCOM (TCDC); Vice Commander, Air Mobility Command (AMC/CV); Enterprise Readiness Center (TCERC); Acquisitions (TCAQ); Operations (TCJ3); Strategy, Capability, Policy, and Logistics (TCJ5/J4); Joint Distribution Process Analysis Center (TCAC); Judge Advocate (TCJA); AMC Director of Operations, (AMC/A3); Joint Staff/Logistics (JS/J4) as well as representatives from CRAF air carriers. In addition, representatives from the Office of the Secretary of Defense for Transportation Policy, National Air Carrier Association (NACA), Air Transport Association, Department of Transportation (DoT), and the National Defense Transportation Association (NDTA) may be invited. Other guests may be included on an as-needed basis.

CARRIERS REPRESENTED

Carrier	Phone Number
AAR Corp	630-401-7745
ABX Air	937-382-5591
Air Transport Int.	970-316-1318
American	703-443-8955
Atlas	562-810-2323
Delta	763-350-3712
Everts Air	907-322-2580
FedEx	901-224-6581
JetBlue	646-734-2079
Kalitta Air	310-779-5332
Lynden Air	907-249-4100
Miami Air	305-876-3648
National Air Cargo	703-595-3731
National Defense Transportation Association	703-751-5011
Northern Air Cargo	907-351-0409
Omni Air International	918-831-3011
Sun Country Airlines	651-900-7160
United	713-324-9069
UPS	502-381-0808
Western Global	941-725-5503



MEETING SUMMARY

1. Opening Remarks – Opening Remarks were delivered by TCDC, LTG Lyons and AMC/CV, Maj Gen Sharpy. Both welcomed all new and recurring members. LTG Lyons and Maj Gen Sharpy reminded the attendees that this is an opportunity for the DOD to listen to their issues and concerns as we face a more contested environment with new challenges. Mr. Scolarici led the group in a round robin series of short introductions.
2. Administrative and Review of Last EWG Due-outs – Mr. Scolarici (TCERC-IA).
 - a. Mr. Scolarici briefed some general administrative concerns and reviewed for the group the status of the 29 Sept 2016 EWG five “due outs.” All five were resolved with one answered by e-mail as early as 3 Oct 2016. Two of the briefings during the EWG reviewed the results of USTRANSCOM’s efforts in resolving these issues and one closed out an open issue that was first raised in the Aug 2015 CRAF EWG.
3. Operations Update – Lt Col Will Clark (TCJ3-FUOPS).
 - a. Lt Col Clark reviewed some of the upcoming spikes in requirements that J3, Future Operations (FUOPS) was tracking. He also highlighted the continued success that FUOPS has been having in implementing the command’s Integrated Airlift Management policy by shaping movement requirements. The percentage of available missions that have gone to commercial carriers has showed steady growth across exercise, contingency and channel business lines for the last two and a half years.
4. USTRANSCOM Capstone Exercises – Mr. “Mac” McArthur (TCJ3-T).
 - a. Mr. McArthur briefed his organization’s efforts to encourage Industry participation in USTRANSCOM Capstone Exercises TURBO CHALLENGE and UTLIMATE GUARDIAN to increase training fidelity with realistic industry inputs. The exercises would facilitate DOD and industry understanding of contested environment limitations and touch points between industry and USTRANSCOM.
5. International Workload Projection – Mr. Brad Eastman (TCJ4).
 - a. Mr. Eastman presented the projected commercial workload for FY17-19. Mr. Eastman confirmed an increasing demand signal developing in the AFRICOM AOR but likely to be low volume/low demand for the foreseeable future. Requirements for EUCOM, PACOM and CENTCOM AORs are in flux as guidance develops under the new administration which has the potential to increase the size of the joint force.
 - b. Currently Pax and Cargo projections for FY17 are likely to be approximately 53% and 65% (respectively) higher than previously forecast while COMBI is under executing by approximately 18%. The audience was reminded that the current strategic environment is very dynamic and projection accuracy is complicated by Overseas Contingency Operations funding and continuing resolutions vs. a “passed” budget.
 - c. First due out captured was to develop operational projections that look at actual/emerging workload vis historical/statistical estimate to share both DOD forecasts and industry capacities. This will be assigned to TCAQ and TCJ3 as joint OPRs.



6. DLA Prime Vendor and LOGCAP 2016 Transportation Data – Dr. Bracken and Dr. Graham Institute for Defense Analysis (IDA)
 - a. Mr. Yearwood (Acting DASD-TP) introduced this study that was conducted by IDA in response to a due-out that was originally raised by National Airlines concerning the perceived lack of guidance on the use of CRAF carriers in the support of service supply contracts like LOGCAP.
 - b. Study encompassed 5 years of data looking at both sealift and airlift spending in support of these kinds of contracts. Results showed that US laws and regulations include “Fly America” provisions and that DLA policy stipulates the use of CRAF/US Flag carriers. LOGCAP contracts include “Fly America” preferences.
 - c. Research showed that only 0.2% to 0.4% of total program expenditures went to non-CRAF carriers or freight forwarders (\$18M - \$30M of \$8.1B expenditures for LOGCAP).
7. Acquisition Updates – Mr. Michel “Mickey” Muskopf (TCAQ).
 - a. Mr. Muskopf’s briefing was a short overview of the upcoming changes that TCAQ was considering in the upcoming FY19 contract and upcoming events. These initiatives will look at the length/structure of the contract/incentives and will be discussed in greater detail at other venues over the coming months.
 - b. Upcoming events include the FY19 Request for Information in early May and Industry Day set for 24 May.
8. NDTA-MAAC Aviation Safety and Security Best Practices Update – Mr. Dave Lange (FedEx)
 - a. Mr. Lange updated the working group on the latest efforts of the Safety and Security Working Group.
 - b. Initiatives discussed include the following: 1) A proposed change to the DOT Special Permit (SP 7573) which would allow this permit to be used by any commercial cargo carrier operating a military charter flight. 2) Change to AFMAN 24-204 to ensure hazardous materials are packed in accordance with 49 CFR 100-199 standards which are more restrictive. 3) Proposed training module addition to Hazardous Materials Training to emphasize the differences between the DOD and civil standards and when they apply. 4) Clarification on AFI 10-1001 that allows CRAF carriers operating on a military charter contract to use military airfields for Tech Stops. 5) The results of the data captured by the Discrepancy Reporting System (DRS) within COINS that this group championed.
 - c. This presentation led to the second captured due-out to identify the top 10 problem locations as identified in the DRS in order to facilitate corrective actions.
9. Legislative Update – Mr. Kurt “Viva” LaFrance (TCCC-LA).
 - a. Mr. LaFrance discussed the Capitol Hill environment including options that Congress could choose to fund the government through the end of FY17 and the additional funding request for DOD of \$30B.
 - b. Other topics discussed included the “Saracini Aviation Safety Act” to include a second cockpit door on all US air carriers, the “Fairness for Pilots Act,” the Congressional Research Service report on the airport airway trust fund, and the Senate Letter to the



Secretaries of State and Transportation concerning the Open Skies agreement and foreign airline subsidies.

10. Tall Rigid Cargo (TRC) Transportability Analysis – Lt Col Gregg Johnson (TCAC).
 - a. Lt Col Johnson briefed the group on this effort which is a follow on to the Contour Cargo briefing delivered during the Sept 2016 EWG. Purpose of the brief was to inform attendees on the scope and objectives of this effort and what the analysis had discovered to-date.
 - b. The working group’s purpose is to determine the potential effect on air mobility transportation wartime requirements due to the Services’ expanding use of TRC in conjunction with industry’s introduction of B777 cargo aircraft that are currently incompatible with the standard DOD 463L pallet system.
 - c. TCAC will work with other USTRANSCOM organizations, Industry and the US Army to gather data over the next several months with the intent of briefing the results to USTRANSCOM senior leadership in early August with a subsequent briefing at the next CRAF EWG. TCAC to create an email for TCDC to send to Army G4, CASCOC and Chief of Transportation to gain more in depth support and information.
11. NDTA Cyber Sub-Committee Update – Mr. John Dietrich (Atlas)
 - a. Mr. Dietrich’s presentation was to inform the group on his recent appointment to chair this sub-committee and its focus to address specific threats by mode.
 - b. Some of the issues that will be looked at include avionics vulnerabilities and insider threats.
 - c. TCAC will share a cyber-assessment in an attempt to establish the best and most practical data sharing that will allow the group to identify and share trends in cyber activity.
12. Closing Remarks – LTG Lyons (TCDC).
 - a. LTG Lyons thanked everyone for their attendance and the very important interchange of information and ideas. This program provides the nation an incredible capability to deploy forces around the world.
 - b. Meeting was adjourned at 1300.

QUESTIONNAIRE RESULTS

Achieved approximately a 21% return on the questionnaires. Top three concerns focused on the lack of microphones, poor acoustics, and lack of Wi-Fi access. Top three suggestions centered on details in the forecast, another follow-up on contour cargo and cyber working groups.

UPDATES/CORRECTIONS

Please use the USTRANSCOM ERC point of contact listed for updates or corrections to these minutes.

ATTACHMENT

1. Due-Outs.

Attachment 1: Due-outs

DUE-OUT	LEAD	STATUS UPDATE DUE
1. Develop operational projections that look at actual/emerging workload over next six months vice historical/statistical estimate to share both DOD forecasts and industry capacities to increase overall awareness of the available trade-space.	OPR: TCJ3 and TCAQ OCRs: TCJ4 and TCAC	Open:
2. Use COINS to develop a “Top 10 List” of violators to allow addressing issues at unit level	OPR: TCAQ, OCR: 618 AOC, AMC/A4/A3	Open:
3. Share Cyber Thin Line Report with NDTA Cyber Security Sub Committee Chair	OPR: TCAC OCR: TCJ6	Open: